

P R O C E E D I N G S

1  
2 CHAIRMAN BOGARD: I'd like to call this  
3 meeting of the Board of Directors of Legal Services  
4 Corporation to order.

5 This is a special meeting, pursuant to  
6 our regulations, upon the written request of each  
7 member of the Board of Directors, and of the President.

8 Those written requests were received, and  
9 I would direct that they be made a part of the record  
10 of this hearing.

11 (Whereupon, the above-referred  
12 to documents, were received  
for the record.)

13 CHAIRMAN BOGARD: All Board members are  
14 present, so we obviously have a quorum.

15 The purpose of this meeting is for orientation  
16 of the new Board of Directors, and, we like to provide  
17 background information to them through staff briefings,  
18 so that they are aware of what's going on, and so  
19 they'll have a basis for building, for making future  
20 substantive decisions.

21 There will be no substantive matters addressed  
22 at this time.

23 Pursuant to our regulations, this meeting  
24 is open to the public, and members of the public  
25 are invited to address the meeting, at the invitation

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1 of the Chairman of the meeting. Since there has not  
2 been any organizational meeting of this board, and  
3 since no selection of a chairman, or a vice chairman  
4 has been made, I have consented to the request to  
5 chair the meeting, and accordingly I will open the  
6 meeting, at the conclusion of the staff briefings,  
7 for public comment.

8 At this time, I'd like to introduce the  
9 members of the board. Starting alphabetically, on  
10 my left, is one of the holdovers from this board,  
11 Mr. Frank Donatelli. Frank is associated with the  
12 Washington, D.C. firm of Patton, Boggs & Blow. He's  
13 director of the National Corporation For Housing  
14 Partnerships, which is a private corporation, with  
15 a goal of expanding the supply of low and middle  
16 income housing.

17 Mr. Donatelli is from Pennsylvania, and  
18 received his undergraduate degree from the University  
19 of Pennsylvania, his law degree from American University  
20 in Washington, and he resides here in -- or he resides  
21 in Virginia. He is married, and has one daughter,  
22 I believe.

23 Next, on the end, if Mr. Milton Masson.  
24 Mr. Masson is president of the Ellers-Masson Group,  
25 which is an Arizona-based firm of consulting engineers,

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1 architects, and construction managers. He is a member  
2 of the board of directors of the United Synthetic  
3 Fuels Corporation, past president of the Arizona  
4 State Chamber of Commerce, graduated from Christian  
5 Brothers College with a Bachelor's degree. He is  
6 married and has two children, and lives in Arizona.

7 Next to Frank is Mr. Bob McCarthy. Mr.  
8 McCarthy is the senior partner of the law firm,  
9 McCarthy, Flowers, Roberts and Damir in San Francisco.  
10 He served as a consultant to the Office of Planning  
11 and Development for the White House in 1981 and '82.  
12 He received his Bachelor's degree, and his law degree,  
13 from the University of California. He's married,  
14 has five children, and resides in San Francisco.

15 On my immediate right is the second holdover  
16 member of the Board, Mr. Dan Rathbun, who is completing  
17 his final year as a political science student at  
18 Christendom College in Front Royal, Virginia. He's  
19 a native of Ohio, attended college in Ohio, and has  
20 had numerous jobs while working his way through college,  
21 including working in factories, a saw mill, and an  
22 asbestos mill, I believe.

23 The final member of the Board, on the far  
24 left, is Mr. Don Santarelli. Mr. Santarelli is an  
25 attorney here in Washington with the firm of Santarelli

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1 and Gimer. He is currently serving as a member of  
2 the board of directors of the Overseas Private Investment  
3 Corporation, received his law degree, and a Master's  
4 degree from the University of Virginia. He is married,  
5 has two children, and lives in Virginia.

6 Now, if I may just offer some introductory  
7 comments about what goes on at the Corporation, and  
8 then we'll go with the staff briefings.

9 The Corporation was established by Congress  
10 in 1974, as a District of Columbia non-profit corporation.  
11 The purpose of the Corporation, pursuant to the statute,  
12 is to provide financial support for legal assistance  
13 in non-criminal matters, to persons financially unable  
14 to afford legal assistance.

15 The Corporation has nine Regional Offices  
16 around the United States. They are located in New  
17 York, Philadelphia, Boston, Atlanta, Chicago, Denver,  
18 San Francisco, Seattle, and in Northern Virginia.  
19 We have with us today, Marjorie McDiarmid in the  
20 front row, who is the Regional Director of the Northern  
21 Virginia office.

22 I don't believe any others are here, that  
23 I recognize. It's nice to have you with us.

24 We have a map here behind Mr. Masson, which  
25 outlines the various regions. The blue dots are the

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1 Regional Offices. The red dots are the local recipient  
2 programs around the country.

3 We have 325 programs around the United  
4 States, and in other locations, which we fund, and  
5 those are broken down to 291 basic field grants,  
6 ten Native American programs, two migrant projects,  
7 seventeen National Support Centers, and five State  
8 Support Centers.

9 The Corporation has approximately 175 employees  
10 on its manning chart. It is not full by any means.  
11 Of those hundred and seventy-five, approximately  
12 a hundred and ten are located in the Washington area.  
13 The balance are in the regions.

14 Current funding for the Corporation is  
15 \$241 million. Of that amount, something like four  
16 percent goes to administration of the Corporation.  
17 The balance is all distributed through grants and  
18 contracts to the various programs.

19 Our budget request was submitted at the  
20 end of January 1983, at the direction of the previous  
21 Board, which requested that we submit a budget seeking  
22 a 6.7 percent increase over the current budget. That  
23 was done, and the amount of money we are requesting  
24 for fiscal year 1984 is \$257 million. There will  
25 be a presentation in a few moments from Charles Ritter,

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1 who is our acting Vice President and Controller,  
2 and, from Alfreda Harvey, who is our Budget Director.  
3 They'll be discussing the '83 and '84 budgets.

4 At this point, I'd like to call upon our  
5 Acting Secretary, who is Leanne Bernstein. She'll  
6 update you on what projects the previous Board left  
7 you with, and make other comments, and, any questions  
8 you have of Leanne, you could address to her at that  
9 time.

10 If I may make one more comment. If any  
11 of you have questions, please make note of the people  
12 that are -- that you might seek to comment about  
13 what they say, and, we'll let you then address all  
14 of those issues at the end of the meeting.

15 Leanne.

16 MS. BERNSTEIN: Thank you. As the Acting  
17 Secretary of the Corporation, it seemed appropriate  
18 for me to talk with you about some of the technicalities  
19 and bylaws that the Corporation, and you, as the  
20 board of directors, operate under, and in order for  
21 you to understand the procedures under which we are  
22 operating for this meeting, and future meetings,  
23 I wanted to outline some of the duties of the Secretary,  
24 and, with that, talk with you about the bylaws which  
25 affect you and the running of the Corporation, in

1 the technical sense.

2 As Secretary of the Corporation, I assure  
3 that all notices are given in accordance with the  
4 Act and the bylaws, and you received the notice for  
5 this meeting, that was distributed to you seven days  
6 prior to the meeting, and that is under the bylaws,  
7 required, and a notice is also given to the Federal  
8 Register at that time.

9 Under special conditions, a notice can  
10 be given in less days than that, but we try to comply  
11 with that, and in fact, if planning works out, we  
12 try to get it further advanced than that.

13 We can hold special meetings of the Board,  
14 as you well know, since you provided the request  
15 for the orientation meeting today, and, there are  
16 specific rules within the bylaws that would provide  
17 for the holding of special Board and Committee meetings.

18 As the Secretary, I'll be keeping the minutes  
19 of the Board and Committee meetings, and this would  
20 also include reports on the executive sessions. The  
21 Board of Directors is authorized to go in to executive  
22 session under certain conditions in 1622.5 of the  
23 regulations, and if those conditions are met, the  
24 Board of Directors, on a voice vote, by a majority  
25 of the Board, can go in to executive session for

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1 their meeting.

2 However, in compliance with the Sunshine  
3 Act, and with our own regulations, public notice  
4 of what was conducted in the meeting is made to the  
5 public in so far as it can be done without violating  
6 the reason for the executive session itself. In other  
7 words, a summary is provided to the public, and this  
8 is on file at the corporation.

9 In regard to the minutes question, one  
10 of the ministerial duties that you will have as the  
11 Board of Directors, at your first business meeting,  
12 will be to approve the minutes for -- that were left  
13 over from last year, and, by my count, we have seven  
14 committee and board meeting minutes that need your  
15 approval.

16 Copies of the draft minutes will be forwarded  
17 to you at least ten days before the next meeting,  
18 so that you'll have a chance to look at those before  
19 you approve the minutes, and the transcripts for  
20 the meetings are available at the Corporation as  
21 well. Any questions you have on that, of course,  
22 we'll be glad to answer.

23 Also as the corporate secretary, I make  
24 sure that all books, reports, statements, and other  
25 documents and records, required by law, are properly

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1 kept and filed. As you all know, there is a disclosure  
 2 form that is required of all boards of directors,  
 3 disclosing your interests and activities, and there  
 4 is a qualifications statement which you sign when  
 5 you accept your positions on the Board.

6 Those forms, and other forms required by  
 7 law, are kept in the corporate headquarters, and  
 8 are available for public perusal, and your reference,  
 9 any time you would need it.

10 We keep also, as Mr. Bogard pointed out,  
 11 any special requests from the Board, such as written  
 12 requests for meetings, special requests regarding  
 13 the meetings, and your correspondence with us, and  
 14 with other Board members, we keep copies of at the  
 15 Corporation.

16 Those are the duties which are explicitly  
 17 inherent to the Secretary, and then the input of  
 18 duties of the Secretary would also encompass any  
 19 other requests that you would have. The Secretary,  
 20 in a sense, serves the purpose of the Board liaison  
 21 with the Corporation, the President, in trying to  
 22 get more information to you, and, I will try to answer  
 23 any of the questions that you have regarding your  
 24 duties, or, regarding the substance, substantive  
 25 matters, reports, whatever you would like to know

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1 about the Corporation. I'll try to get those documents  
2 out to you as soon as possible.

3 Before we go into substance, as far as  
4 what is probably going to be on your agenda in the  
5 coming months, there are a few important bylaws regarding  
6 the meetings and records, that I want to point out  
7 again.

8 All meetings of the Board are public, unless  
9 they're authorized to be in executive session. We  
10 are subject to FOIA, and we have a records room at  
11 the Corporation, and, I think at the Regional Offices,  
12 in order to facilitate the public's knowledge of  
13 the Corporation, the things that the Board decides,  
14 and the things that the Corporation itself is doing.  
15 It's open to the public.

16 We are subject to the Sunshine Act as well,  
17 and I discussed that in regard to the executive session.

18 The agendas for meetings are set by the  
19 Chairman of the Board, or the President, and is any  
20 of you as Board members, have specific items that  
21 you would like to see discussed on the agenda, for  
22 a Board or a Committee meeting, then those items  
23 should be communicated to Mr. Bogard, and will be  
24 placed on the agenda for discussion at the meeting.

25 The decision to open or close a meeting

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1 is usually placed on the agenda, although it is not  
 2 technically necessary to do so until the day of the  
 3 meeting. However, we have, as a matter of courtesy,  
 4 always placed it on the agenda, if we suspect that  
 5 we will have a reason to want to close part of the  
 6 meeting.

7 There are four regular meetings of the  
 8 Board scheduled every year, and they are within the  
 9 bylaws, and those four meetings are generally held  
 10 the first Friday in March, June, September, and December.

11 And since this meeting is on the 25th of  
 12 February, we have tried to get an orientation meeting  
 13 together, as soon as we could, for your benefit,  
 14 so you can get started.

15 The first Friday in March doesn't give  
 16 you much time to digest what we're saying here. So  
 17 we are trying--and I've talked with each of you--  
 18 we're trying to get the next meeting scheduled, but  
 19 I have sent a notice to the Federal Register canceling,  
 20 or postponing, rather, next week's regularly scheduled  
 21 meeting, which the public would assume is on the  
 22 4th of March, unless told otherwise. So we have sent  
 23 the notice to the Federal Register already.

24 The Board and Committee meetings, and whatever  
 25 special meetings that there are, called by the Board,

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1 is up to you. Last year, in 1982, the Board was very  
 2 active in trying to find out what was necessary to  
 3 be done within the Corporation. Due to the continuing  
 4 resolution, and other matters, during the year, there  
 5 was a necessity for dealing with issues as they came  
 6 up, and there was a great deal of interest on the  
 7 part of the Board, and the public, in seeing that  
 8 these things were addressed as quickly as possible.

9 I don't know what your needs will be this  
 10 year, as far as needs. We have, currently, four committees  
 11 that have been left over from resolutions last year.  
 12 I sent you, when you first were appointed, a detailed  
 13 memorandum on the committee structure, and what was  
 14 to be expected. But just as a brief review, the standing  
 15 committees that the Corporation has generally had,  
 16 are the Appropriations and Audit Committee, which  
 17 generally deals with budgetary items; the Provision  
 18 Of Legal Services Committee, which deals with the  
 19 way that legal services are delivered; the Operations  
 20 and Regulations Committee, which in the past has  
 21 dealt primarily with the question of regulations,  
 22 and not so much with internal operations of the Corpora-  
 23 tion. But last year, when Mr. Stubbs was Chairman  
 24 of the committee, broadened the interest of the committee,  
 25 and they examined, as well, organizational aspects

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1 within the Corporation, within the guaranteed structure.  
2 There was a special -- Those are the standing committees.  
3 Standing committees are usually created by resolution,  
4 and these committees were created in the March meeting  
5 of last year.

6 Unless specified otherwise, standing committees  
7 expire at the end of of two years. So, unless you  
8 made any specific resolution to dissolve any of those  
9 committees, those committees would still be, as structured,  
10 those committees would remain for this year.

11 There was a special committee created last  
12 year, the Grant and Contracts Procedure committee,  
13 which Mr. McKee chaired, and that committee took  
14 an overview of the entire process, but focusing on  
15 the grantees and the contractees, the entities that  
16 the Corporation funds, to get a better understanding  
17 of the process under which we're providing money  
18 for the Board of Legal Services to report.

19 That committee, again, was created by reso-  
20 lution in March of last year, and, unless the Board  
21 took action, there would be -- that committee would  
22 remain. Now, we can all count, and, unless you are  
23 interested in serving on every committee, you may  
24 wish to do some reorganization this year, as far  
25 as the committees are concerned.

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1           That is something for you to consider for  
2 the actual decisional items, and, the committee member-  
3 ship last year, ranged from four to six, except for  
4 the Presidential Search Committee, which was a committee  
5 of the whole last year.

6           And the membership of the committees would  
7 be up to you again, but, even if we assume a three-  
8 member committee, that's a lot of work for each of  
9 you. So, this is something that you may want to consider,  
10 in terms of structuring the organization.

11           The committees that -- Let me go back.  
12 The Board meetings. There are transcripts available  
13 for the public, as I said, for every Board meeting.

14           There are minutes written for each Board  
15 and Committee meeting, but we generally do not have  
16 a court reporter take a transcript of Committee meetings,  
17 unless the chairman of the Committee so requests,  
18 and that's just in terms of cost, it's not in terms  
19 of any sort of desire not to have a transcript of  
20 it. It's just a practical consideration.

21           The transcripts, as I said, are available,  
22 and, in the past, some Board members have made good  
23 use of the transcripts in terms of getting a sense  
24 of history of the Corporation, and, finding out what  
25 committees that they did not serve on, what took

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1 place at the meetings, and so forth. Those things  
2 are available, and we'll be happy to either make  
3 you a copy, or else send it out and let you look  
4 at it, and we get it back.

5 From 1982, the Board as I said, was very  
6 active, and many projects were undertaken, and studied,  
7 in terms of things to be done, and you are the  
8 individuals that will have the decisions, the final  
9 decisions, as far as the studies that have been requested.

10 Specifically, the Corporation is in the  
11 process of designing and implementing a study of  
12 the support center structure, and the whole support --  
13 the question of supporting the grantees, and supporting  
14 the individual attorneys who are providing legal  
15 services for the Board.

16 There was an interest expressed in the  
17 past year to define the legal needs of the poor,  
18 and this is something the Corporation is studying  
19 right now.

20 In addition, the question of client partici-  
21 pation was of great interest to the Board of Directors  
22 last year. The Board of Directors last year made  
23 specific references, on numerous occasions, to the  
24 fact that local client involvement in setting priori-  
25 ties, local client involvement on the boards, was

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1 crucial to the effect of delivery of legal services.  
2 With that as a premise, the board of directors directed  
3 that individual grants to programs be given, in addition  
4 to their regular annualized grant, for the purpose  
5 of client training and client involvement. Those  
6 grants have been given, and the Corporation is in  
7 the process of helping to see that that money is  
8 used in -- that there's someone helping the clients  
9 in all those 325 program areas, to get whatever training  
10 they need.

11 If there's an organization that provides  
12 training, if they want specific training themselves,  
13 the Corporation is following up on that, and is  
14 helping to see that this money is used as effectively  
15 as possible.

16 The question of the Reginald Heber Smith  
17 Community Fellowship Program was something that the  
18 Board had discussed during this last year. That program  
19 is currently in its final contract year. This is  
20 not a grantee, such as most of the recipients of  
21 Corporation funds. This is a program that receives  
22 its money under contract, and the final year of contract  
23 is the current year.

24 The Board did vote to continue and complete  
25 the contract, and there was interest in continuing

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1 it, but with possible redirections, or with some  
 2 possible changes, and there's communication ongoing  
 3 right now regarding what would be the most beneficial  
 4 way to structure a fellowship program to serve the  
 5 needs of the Legal Services' client.

6 I mentioned some of the ministerial duties  
 7 that you will have in terms of clearing up our backlog  
 8 of minutes. We also have some ministerial -- perhaps  
 9 not totally ministerial duties, in terms of regulations  
 10 that were passed by the past board, and, will be  
 11 published in their final form, and they'll be presented  
 12 to you for your discussion at a decisional meeting,  
 13 and I'm sure Dennis will talk more about anything  
 14 that seems pertinent right now.

15 With that as an overview, I will ask you  
 16 if you have any questions.

17 CHAIRMAN BOGARD: Hearing none, very good.  
 18 Thank you, Leanne.

19 Next, we'll call on our Acting General  
 20 Counsel, Mr. Alan Swendiman, to discuss some of the  
 21 items that may have been alluded to for other purposes  
 22 of regulations and things like that.

23 Alan has been with the Corporation for  
 24 approximately a month, and will provide us with a  
 25 lot of good information, I'm sure. Alan.

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1 MR. SWENDIMAN: Thank you, and good morning.

2 First of all, I've been asked to comment,  
3 declare that in fact, a quorum has been established  
4 for our Board meeting. The D.C. Code provides a minimum  
5 quorum of one-third of the stated directors for a  
6 non-profit corporation. Since the Act and the articles  
7 call for an eleventh person, board of directors,  
8 four are required for a quorum, and we in fact do  
9 have that.

10 I thought, second, that I would just provide  
11 just a short overview, or summary, of what the Office  
12 of General Counsel does.

13 First of all, we have on our staff one  
14 Deputy General Counsel, four Associate Counsels,  
15 one part-time law clerk, and two secretary assistants/  
16 word processors.

17 We have the creation, or the authorization  
18 for a fifth Associate Counsel slot. However, that  
19 has -- it's my understanding, has not been funded.

20 Our functions are probably what you might  
21 imagine for a General Counsel's office, and to which  
22 you are familiar. We have been involved in the interpre-  
23 tation of regulations, assisting in the drafting  
24 of regulations, contract review, handling FOIA requests  
25 that are made to the Corporation. Overseeing and

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1 monitoring litigation in which the Corporation either  
2 is involved, or, may have an interest. We also represent  
3 the Corporation in administrative matters, such as  
4 the funding proceedings.

5 We also furnish opinions on a variety of  
6 matters, at the request of the Board, and, of the  
7 President.

8 I thought I'd also comment upon two matters  
9 which are -- well, await for your action, or at least  
10 consideration, at the next meeting, and that is the  
11 status of two sets of regulations which were passed  
12 by the previous Board.

13 The first deals with the denial of re-  
14 funding to recipients. Under our present regulations,  
15 one section, that is, Part 1606, governs the procedures  
16 for both the denial of refunding, and the termination.  
17 Now, under our bylaws, the termination refers to  
18 a decision that will permanently terminate, in whole,  
19 or in part, prior to the expiration of a recipient's  
20 current contract, the assistance under that contract.

21 Under the bylaws, the denial of refunding  
22 refers to a decision, that after the expiration of  
23 the current contract, the recipient either will not  
24 be provided with financial assistance, or, will have  
25 its annual level of financial support reduced either

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1 more than ten percent, or more than twenty thousand  
2 dollars below its annual level of financial assistance.

3 The procedure that's been required results  
4 from the fact that Section 1011 of the Legal Services  
5 Corporation Act, has the same requirement for a timely,  
6 full and fair hearing.

7 Now, this procedural equivalence is somewhat  
8 unusual from the standpoint, that the recipients  
9 have always been considered to have a vested right  
10 in a grant, once it was made, but not to have such  
11 a vested right to refunding.

12 Now, with the first continuing resolution,  
13 in the conference report which accompanied that resolution,  
14 the conferees stated that none of the funds available  
15 under the joint resolution, for the Legal Services  
16 Corporation, would be available for a full adversary  
17 hearing, in advance of the denial of any application  
18 for refunding.

19 Now, the purpose of this language was to  
20 require the Corporation to issue new regulations,  
21 setting up a less elaborate but still, a fair procedure,  
22 for the denial of refunding, and the Corporation  
23 proceeded to do so.

24 Two proposed regulations were prepared,  
25 and, I'm not going to get in to the details or the

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1 specifics, because I realize that a great deal of  
2 information is going to be thrown away.

3 One was a staff proposal amendment, and  
4 the second was a proposal from two members of the  
5 Board.

6 In essence, both of them created a new  
7 denial of refunding section and the procedure for  
8 that particular instance.

9 The proposal from two members of the Board  
10 expanded the denial -- expanded, I should say, the  
11 grounds for the denial of refunding, in several ways.

12 In any event, both proposals received a  
13 large number of negative comments, and, as a result  
14 of that, the staff prepared a new version which retained  
15 many of the procedures that are under our current  
16 regulation, although did separate out, and created  
17 two separate sections, one for termination, one for  
18 denial of refunding.

19 Thereafter, the Congress passed the second  
20 continuing resolution, and, in this resolution, the  
21 restrictive language that appeared in the first was  
22 omitted. In view of that removal of that Congressional  
23 mandate for a less than full hearing, a full adversarial  
24 hearing with the language here stated, we are now  
25 in a position where we have revised regulations,

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1 but we're not under any Congressional mandate. And  
2 the issue that will be before the Board will be to  
3 review those regulations, and, to make a decision  
4 as to whether they are now consonant with the Act.

5 The second set of regulations that are  
6 also outstanding revolve around lobbying and legislative  
7 activities, and as you may be aware of, the Legal  
8 Services Corporation Act prohibits lobbying, but  
9 provides for certain exceptions.

10 (1), when it's necessary to the representation  
11 of a client, and (2), when a governmental agency,  
12 or legislative body or committee, either requests  
13 testimony, or, is considering a measure which directly  
14 reflects the recipients, or the Legal Services Corporation.

15 Now, there have been criticisms over the  
16 years, that have been directed at these sections  
17 of the Act.

18 There have also been complaints, that the  
19 Corporation has ignored the Moorehand amendment,  
20 which was an appropriations rider which prohibited  
21 grass roots lobbying.

22 In response, on June 18th, 1981, the House  
23 passed H.R. 3480, which narrowed, to some extent,  
24 the exceptions which I have stated, as set forth  
25 in the Act. H.R. 3480 required direct involvement

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1 in a particular case, or claim, to justify the lobbying.  
2 In addition, a request for the testimony was required,  
3 and the comments had to pertain to the authorization,  
4 appropriation, or oversight of Legal Services Corporation  
5 programs.

6 Now, H.R. 3480 was never passed by the  
7 Senate, but its language was, with regard to lobbying,  
8 was incorporated by reference in the first continuing  
9 resolution passed by Congress on October 2nd, 1982.

10 And with certain modifications, it was  
11 also carried over in to the second continuing resolution,  
12 which I recall was passed December 21st of 1982.

13 Now, during the time of the first continuing  
14 resolution, a draft set of regulations pertaining  
15 to the legislative activities was before this Board's  
16 Committee on Operations & Regulations. It was before  
17 that committee on October 2nd, which happened to  
18 be the first day as the first continuing resolution.  
19 And the committee approved a regulation that was  
20 published on November 8th.

21 Since the committee, at that time, did  
22 not know the contents of the first continuing resolution,  
23 and would not be meeting until October 29th, it instructed  
24 the staff to prepare appropriate additional, or changed  
25 language, to implement the first continuing resolution,

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1 and in fact, that was done. At the Board meeting  
2 on October 29th through 30th, the draft regulation  
3 was passed, and sent to the Federal Register, and  
4 published as a proposed rule for public comment.

5 A large number of comments were received.  
6 Many of those were directed, or criticised the action  
7 of Congress in mandating further restrictions on  
8 recipients' lobbying.

9 The Board then met again on December 16th  
10 and 17th, and several minor staff changes were proposed,  
11 and adopted, in response to the written public comments.  
12 There was one major substantive change which was  
13 proposed by one Board member.

14 This change explicitly limited the permissible  
15 communication with elected officials to appropriations,  
16 or other matters, directed to the recipient's own  
17 activities.

18 It also excluded testimony or communications,  
19 in response to an elected official's request concerning  
20 other programs than their own, in which the recipient  
21 was involved or had expertise.

22 As I mentioned, on December 21st, the Congress  
23 passed the second continuing resolution, and it contained  
24 very similar provisions and restrictions on the subject  
25 of lobbying, except the prohibition on the use of

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1 funds for communications, was changed, so that the  
2 restriction relating to the authorization or appropria-  
3 tion of funds, or oversight measures directly affecting  
4 the Corporation, or program involved, was deleted.

5 The staff, as a result of the continuing  
6 resolution, has reviewed that second continuing resolution,  
7 and has made the minor changes which it believes  
8 are required by that resolution.

9 The regulations are ready for your consideration,  
10 either at the next meeting, or, whenever you deem  
11 it appropriate to be considered.

12 Those are the two pending matters as to  
13 regulations. I'll be happy to answer any questions  
14 that you have.

15 I might also indicate that I have present,  
16 John Meyer, who is serving as Deputy General Counsel,  
17 and if there are any questions that I may be unable  
18 to answer for you, I will call upon Mr. Meyer to  
19 respond.

20 MR. DONATELLI: Alan, may I ask a question.  
21 I wasn't quite clear what you were saying. Is further  
22 action, in your judgment, required of this Board,  
23 to make the two regulations that were adopted at  
24 the December Board meeting binding and part of our  
25 regulation?

1 MR. SWENDIMAN: I believe it is, because  
2 it's the Board that takes action. The second continuing  
3 resolution had an effect on those regulations, and,  
4 in my opinion, the Board should review those changes,  
5 and pass upon them, and take action.

6 CHAIRMAN BOGARD: Any other questions, or  
7 comments?

8 (No response)

9 CHAIRMAN BOGARD: Thank you very much, Alan.

10 At this point, we would call upon Charles  
11 Ritter, and Alfreda Harvey to make a presentation  
12 regarding the budget.

13 As I indicated earlier, Charles is the  
14 Acting Vice President, and Alfreda is the Director  
15 of the budget.

16 MR. RITTER: As Don indicated, we've been  
17 asked to give a brief presentation on the Corporation's  
18 budget process.

19 I'll give a brief general overview of the  
20 three main aspects of the budget process, and Alfreda  
21 will provide you with a little more detail regarding  
22 the timing of these aspects, and the interaction  
23 required, or needed, between the staff and the Board.

24 But first we thought we'd take a moment  
25 just to introduce ourselves. I've been with the

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1 Corporation for approximately -- well, a little better  
2 than seven years, again, as the Assistant Comptroller,  
3 later became Comptroller, and as Don indicated, I'm  
4 presently serving as the Acting Vice President.

5 Prior to my association with Legal Services  
6 Corporation, I worked for a national public accounting  
7 firm for approximately six years.

8 MS. HARVEY: I came to the Corporation in  
9 1979. I came to the Corporation audit division. Previous  
10 to coming to the Corporation, I worked as a CPA for  
11 three years in Richmond, Virginia.

12 MR. RITTER: I'll begin to talk about the  
13 three main aspects of the Corporation's budget process.  
14 The three main aspects of the Corporation's budget  
15 process are the submission of the Congress budget  
16 request, the adoption of the consolidated operating  
17 budget, and the budget review and monitoring effort  
18 of the Corporation.

19 The Congressional budget request begins  
20 with the Board's approval, in September, of a budget  
21 mark. The budget mark is nothing more than a number  
22 that is the Board's best estimate, at that time,  
23 of what the Corporation will request from the Congress.

24 The mark itself is transmitted to the Office  
25 of Management and Budget, on or about October the 15th.

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1 I've given you a date, but that is really not a hard  
2 and fast date. It can be changed, and has been changed  
3 in the past.

4 The mark itself is used by the Office of  
5 Management and Budget in preparing the President's  
6 budget. The Corporation, in its act, has been given  
7 the authority to submit its budget directly to Congress,  
8 as opposed to going through the Office of Management  
9 and Budget, and, as a result of provisions in the Act,  
10 the President of the United States is the only one  
11 empowered to comment on the Corporation's budget as  
12 opposed to changing, being able to change the budget  
13 as you might with other Federal agencies.

14 The budget itself, the budget request, is  
15 prepared by the staff, based on direction from the  
16 president of the Corporation, and the board of directors,  
17 and is delivered to the Congress during the first fifteen  
18 days of its regular session, its first regular session.

19 The second main aspect of the Corporation's  
20 budget process is the consolidated operating budget.  
21 The consolidated operating budget, the C.O.B., as we  
22 call it, is a staff-prepared financial document reflect-  
23 ing the major components of the Corporation's budget.  
24 The C.O.B. is usually first approved by the  
25 Appropriations and Audit Committee, and later presented

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1 to the full Board for its adoption. Modifications to  
2 the C.O.B. are made in accordance with the procedures  
3 set out in a memo from Gary Singesen, which is the present  
4 procedure. They're set out in a memo prepared by Gary  
5 Singesen to the Board of Directors on November 24, 1980.  
6 The title of that memo is, "Guidelines For Adoption,  
7 Review, And Modification of the C.O.B." I think you  
8 were provided with a copy of that document, so I won't  
9 go in to it here.

10 In accordance with that memo, there are two  
11 additional statements that are provided to the Appropri-  
12 ations and Audit committee, to assist it in its delibera-  
13 tions of the spending, and projections, and budget  
14 of the Corporation.

15 Those additional statements are the C.O.B.  
16 Worksheet, which is a more detailed level of the consoli-  
17 dated operating budget, and a statement of funds avail-  
18 able, which reflects all of the funds that are available  
19 to the Corporation, and, it also shows reallocations  
20 of those funds.

21 The staff, at the direction of the Appropriations  
22 and Audit committee, will prepare a summary memo of  
23 the recommendations made by the committee after it's  
24 met on the budget, and normally, the chairman of the  
25 Appropriations and Audit committee will present the

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1 committee's recommendations to the Board for adoption.

2 The final aspect of the budget process is  
3 the Budget Review Committee. This is a staff function  
4 basically, and it's chaired by the president of --  
5 I'm sorry -- the vice president of the Corporation.  
6 The purpose of the quarterly budget reviews is to moni-  
7 tor the spending and projections of the non-grant opera-  
8 tions of the Corporation.

9 The functions starts with -- or the process  
10 starts with the transmission of instructions from the  
11 Budget Director -- back to the Budget Director, who  
12 summarizes the information for the Budget Review's  
13 consideration -- Budget Review Committee's consideration.

14 The staff then -- the committee then meets  
15 and discusses the submissions, and, where appropriate,  
16 we request that the appropriate staff persons join  
17 us, and give us further explanations as to the items  
18 contained in their budget.

19 The committee itself can make decisions,  
20 but those decisions are made in accordance with the  
21 procedures set out in Mr. Singen's memo that I referred  
22 to earlier.

23 At the conclusion of the meeting, the vice  
24 president and the budget director summarizes the decisions  
25 made by the committee, and presents those decisions

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1 to the president of the Corporation, for his considera-  
2 tion, and hopefully, his endorsement. The materials  
3 mentioned earlier, under the discussion of the C.O.B.,  
4 are then prepared for the meeting of the Appropriations  
5 and Audit Committee meeting.

6 That ends my overview, and I think that,  
7 if it's okay with you, we'd like to hold questions  
8 until Alfreda finishes her presentation, because I  
9 think that she'll give you a better sense also, of  
10 what's going on.

11 MS. HARVEY: Charles is going to give you  
12 a schedule entitled, "Budget Year", and it hopefully  
13 will help you follow the different processes, and give  
14 you a sense of the timing that we were talking about,  
15 dealing with different aspects of the budget.

16 It's broken out by the three major processes  
17 that Charles outlined. It indicates the month that  
18 these things generally take place, and, I say generally,  
19 because there are a number of different elements that  
20 are involved when particular things happen. In order  
21 to aid you, in terms of your involvement versus what  
22 your staff does for you, I have color-coded the operations  
23 of the staff in yellow, the Appropriations and Audit  
24 committee pink, and the Board in blue. No particular  
25 significance to the colors. For your own purposes,

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1 it might be good to maybe think in terms of the current  
2 year, and with that in mind, the first group of activities,  
3 the Congressional budget requests, that relate to 1985,  
4 and, the second group, Consolidated Operating Budget,  
5 would relate to 1984, and the budget review would relate  
6 to 1983. And as you look across the months, you can  
7 see, that from time to time, we may be involved with  
8 three fiscal years at the same time.

9 I think the best approach might be just to  
10 go down each group of activities for those months.

11 The notations here are pretty much self-  
12 explanatory, but on some of them I will expand a little  
13 bit. For the Congressional budget request--and as I  
14 indicated, we will be talking about 1985--in May, as  
15 early as May, the staff will start giving some thought  
16 to how we want to go about developing a budget request  
17 for 1985, and what particular volume it indicats. And  
18 we'll also, as you see, have some preliminary discussions  
19 with the Appropriations and Audit Committee about what  
20 their thoughts are, what avenues they want us to pursue,  
21 in terms of priorities, and request levels of Congress.

22 Further down in June, at the fourth June  
23 board meeting, there may be some preliminary discussions  
24 by the Board members themselves.

25 Starting around July and August, the staff

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1 will begin to consult with interested parties in the  
2 legal services community, about how they view the needs  
3 and priorities of what the Congressional budget request  
4 should be. All of these things are taken in to considera-  
5 tion, and during August, in preparation for the September  
6 board meeting, and the August Appropriations and August  
7 Committee, the Board develops certain options, and  
8 different proposed levels of the mark, so that the  
9 committee and the board will have some things to consider,  
10 without coming out with a specific recommendation.

11 At that point in time, the Appropriations  
12 and Audit Committee may be in the position to recommend  
13 a mark to the Board for adoption, and Charles has indicated  
14 what the mark is, in terms of how it's referred to  
15 in the Government.

16 When the Board adopts the mark, in September,  
17 they may decide to indicate to O.M.B. what the tentative  
18 allocation is of those funds. If there is a substantial  
19 request increase, then you might want to say to O.M.B.  
20 what this relates to.

21 But it preserves the Board's option to modify  
22 any specific allocation, so it does not tie you in  
23 in terms of dollar amounts, or specific allocations.

24 During the month of October, generally October  
25 15th, we will transmit the budget mark to the Office

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1 of Management and Budget. In the last two years, this  
2 has not taken place, because at the time, it was not  
3 determinable as to what the most appropriate mark would  
4 be.

5 And what we do in that case is, indicate  
6 to O.M.B., that we are not in a position to do that.  
7 During the month of November, we get in to more detail  
8 with the staff, and the Appropriations and Audit Committee,  
9 in trying to develop the budget mark, in order to give  
10 the staff ample time to put together a budget request  
11 for the Congress.

12 And in December, at its December board meeting,  
13 the board will usually adopt the budget request, in  
14 terms of the theories and the approaches, and the dollar  
15 levels, and the priorities, not the document itself.  
16 The staff will complete the document itself, based  
17 on directions of the Board, and the President, and  
18 the committees of the Board.

19 And during the month of January, in accordance  
20 with the requirement of submitting the budget within  
21 the first fifteen days of a regular session of Congress,  
22 the budget request will be transmitted to Congress.

23 So that, basically, is the monthly process  
24 that takes us through the Congressional budget request.  
25 For the consolidated operating budget--and we view

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this as fiscal year 1984 at this particular time-- activities generally begin during the month of July and August, with the staff developing cost center options. We do what we call a budget call, and ask everybody to justify their operations for the upcoming fiscal year.

And we will propose to the Appropriations and Audit Committee a preliminary consolidated operating budget. These numbers are quite tentative at this time, because usually, at this point in time, we are not clear what our appropriation will be for that fiscal year.

During the month of September, if the appropriation is known, then the Board will generally adopt a preliminary consolidated operating budget. It's preliminary at that stage, primarily because there are also carryover balances that need to be allocated, and, what we deal with at that point is the appropriation, if the appropriation is known.

If the appropriation is not known, then there are basic guidelines for allocation, that the staff is given, so that we can continue to do business.

In October, we continue to do preliminary reviews of budget, and, in regard to what the appropriation has developed, how it has developed at

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1 that point in time, and usually, during the month of  
2 November, we have a final consolidated operating budget  
3 which we recommend to the Appropriations and Audit  
4 committee for review and adoption. And usually,  
5 by the December board meeting, there is a final consoli-  
6 dated operating budget for the Board to adopt, which  
7 will include appropriations, and allocation of carryover  
8 funds.

9 That completes the consolidated operating  
10 budget.

11 The budget review function, which will relate,  
12 in this case, to the current fiscal year of 1983, is,  
13 as Charles indicated, primarily, in terms of detail  
14 work, a staff function.

15 The Budget Review committee, which basically  
16 oversees this process, is chaired by the vice president,  
17 composed of the Director of the Office of Field Services,  
18 the Director of Administration, another representative  
19 of the Executive Office, and the Budget Director.

20 And we go through a rather detailed procedure  
21 each quarter, and then we come up with recommendations  
22 for modifications, or, just to keep the Committee  
23 informed of where the projections are going. We don't  
24 always ask for a modification because we may be able  
25 to make certain adjustments. And that review is

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1 presented to the Appropriations and Audit Committee.  
2 And if there are modifications that are necessary and  
3 approved by the committee, they will go to the board.  
4 The only change in that sequence of events deals with  
5 the final quarter. We don't do projections on the final  
6 quarter basically because it's all over at that point  
7 in time.

8 But we do try to estimate balances forward,  
9 and we try to give a preliminary indication of where  
10 we want to allocate those balances in the upcoming  
11 fiscal year.

12 Additionally, the audits of financial state-  
13 ments are completed by the certified public accounting  
14 firm, they are submitted to the Appropriations and  
15 Audit committee. I believe we, as a rule, have the  
16 chairman of the Appropriations and Audit committee  
17 meet with the auditors, to have a discussion about  
18 our operations and finances, and the committee will  
19 present the audited financial statements to the Board  
20 at its December meeting to receive the audited financial  
21 statement.

22 That's the budget we review.

23 I'll be happy to answer any questions that  
24 you have.

25 CHAIRMAN BOGARD: Thank you very much.

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Our last staff member who will be addressing the members of the Board today is Dennis Daugherty, who is our Acting Director of Governmental Relations, and, has recently assumed additional duties as Acting Director of the Office of Field Services, which is the program end of the Corporation. Dennis.

MR. DAUGHERTY: Thank you.

I went through this process last year with mark, and confusion, myself, in the process, and had the privilege in November, of hearing a former member of the Government Relations Office explaining how Congress and the Corporation interrelate. It made a lot of sense. In the old days, we used to have authorizations and appropriations. These days, we have budget resolutions and continuing resolutions.

And I think any of you, from your experience on other boards, have seen the same process. We have, of course, a basic statute that was passed in 1974, and amended in 1977. It contains an authorization for appropriations through fiscal year 1980. There has been no authorization for appropriations since that day.

Congress, in 19 -- and the Senate, in 1980, passed an extension of our authorization. The House,

1 in 1981, passed an extension of our authorization.  
2 In that case, it's a level of \$241 million for two  
3 years, but that bill, as Alan alluded to earlier, was  
4 not consider by the U.S. Senate. The House Judiciary  
5 Committee is planning three days of hearings in April,  
6 which will serve both as oversight hearings with respect  
7 to program, and with respect to a new authorization  
8 bill, which they will attempt to report by May 15th,  
9 as required by the budget act.

10 The House bill which was adopted two years  
11 ago passed the House by a vote of 245 to 137. It not  
12 only extended the authorization for appropriations  
13 but made many changes in the organic act--would have  
14 made many changes in the organic act, and many of their  
15 proposals have subsequently been picked up as riders  
16 to the appropriations under which we're operating this  
17 year.

18 The Senate Labor and Human Resources Committee  
19 has decided to handle authorization at the full committee  
20 level, and they have not yet established a date for  
21 consideration but we've already been in receipt of  
22 communications from Senator Hatch's staff with respect  
23 to their interest in this area.

24 The appropriations process is supposed to  
25 occur after the passage of the budget resolution around

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1 May 15th, and we're to have an appropriation in place,  
2 theoretically, by the first of the fiscal year, October  
3 one.

4 In fact, we haven't had an appropriations  
5 bill for the Departments of State, Justice, Commerce,  
6 the Judiciary, and related agencies, since fiscal year  
7 '80 either.

8 We have been the beneficiary of a series  
9 of continuing resolutions, which serve in lieu of bills  
10 that were vetoed, filibustered, or otherwise tangled  
11 in the process.

12 We have received an appropriation for the  
13 full fiscal year 1983, in the continuing resolution  
14 that was signed into law December 21st. Not only did  
15 it appropriate funds to us, but it subjected those  
16 funds to a number of limitations, at least eight, depending  
17 on how you count them.

18 This year, as I alluded to earlier, the  
19 Corporation is requesting \$257 million. The President  
20 of the United States has recommended zero dollars.  
21 President Bogard will testify before the House Appropria-  
22 tions Subcommittee on March the 9th, and before the  
23 Senate Appropriations Subcommittee March 24th, in support  
24 of our request.

25 In the past, we have had to have the benefit

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1 of a waiver from the Rules Committee, in order for  
2 an appropriation to be considered without an authoriza-  
3 tion, and it's generally felt that we will need to  
4 have an authorization bill passed by at least one of  
5 the bodies of the Congress, before Congress will be  
6 sympathetic to taking up an appropriation, for the  
7 fourth year in a row without an authorization.

8 We have a new chairman for our Senate Appro-  
9 priations Subcommittee, Senator Laxalt. Our appropriation  
10 in the House comes out of a subcommittee chaired by  
11 Neal Smith of Iowa.

12 In that regard, let me point out, that the  
13 Authorization Subcommittee in the House, that will  
14 be considering our authorization, has eleven members,  
15 eight of whom were not on the subcommittee two years  
16 ago, when our authorization was considered.

17 So you're not the only new team in town this  
18 year, that will be looking at Legal Services matters.  
19 The budget resolution is the first step in the appropria-  
20 tions process. Under the terms of its act, it is to  
21 occur no later than May 15th. This year it occurred  
22 in the middle of summer, pushing our appropriations  
23 bill for consideration in December. A much debated  
24 discussion occurs around the budget resolution. Our  
25 appropriation is included with Function 750, the

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1 Administration of Justice function. It also considers  
2 the Justice Department reports, the FBI, et cetera.  
3 For the last couple years, Mr. Santarelli's former  
4 agency, and Legal Services, have been the chief variables,  
5 and the consideration is there. Last year, an assumption  
6 was made in arriving at the total for that function,  
7 of a \$153 million level for the Legal Services Corporation.

8 Those assumptions are not adopted by Congress  
9 in a formal fashion, not even adopted by committee,  
10 in the final form, but represent the figures of discus-  
11 sion. The important allocations among functions in  
12 fact are made in the Appropriations Committee, which  
13 has the responsibility for allocating the total amount  
14 of funds that are allocated. Even though the assumption  
15 last year was \$153 million, the assumption in 1982  
16 was a hundred million, nevertheless, we will seek \$241  
17 million.

18 Congress, of course, also has oversight respon-  
19 sibility. The House, as I mentioned, will conduct over-  
20 sight of our program in connection with authorization  
21 hearings in April.

22 The House conducted an oversight hearing  
23 last December, at which President Bogard, and two members  
24 of the predecessor Board testified. Following that  
25 hearing, the General Accounting Office was requested

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1 to look in to a number of matters relating to the policies  
2 for compensation and reimbursement of expenses of members  
3 of the Legal Services Corporation board, and questions  
4 around the contract entered into with President Bogard.  
5 That office is hoping to have a report in April to  
6 the several committees that requested its report, and  
7 we have been in communication with them, in providing  
8 them information that they requested.

9 The same matter was reviewed in December  
10 and January by the Office of Management and Budget,  
11 which concluded that there were no expenditures in  
12 violation of law or policy; that the greater budgetary  
13 expense of the 1982 Board was attributable to a larger  
14 number of meetings, greater oversight, President Search,  
15 et cetera. But that Office of Management & Budget,  
16 also recommended that there be some examination, across  
17 the board, of the policies and practices of independent  
18 boards and commissions.

19 The major issues in the Congress this next  
20 year will of course be confirmation of a Board of Directors,  
21 and President Reagan submits nominations to this Board.  
22 That's a matter handled also by the full Senate Labor  
23 and Human Resources Committee.

24 Certainly securing an adequate appropriation,  
25 and an authorization for such an appropriation, it

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1 will, of course, be an important issue.

2 The Congress is extremely sympathetic to  
3 the work of the Legal Services Corporation, and that  
4 is reflected in the fact that a proposal to reduce  
5 our appropriation to one hundred million dollars, in  
6 December of this previous year, was defeated by a  
7 vote of 121 to 269. Similar measures in 1981, for fiscal  
8 year 1982, that had very strong Presidential support,  
9 were defeated 122 - 272 in the House, and by a comparable  
10 measure in the Senate. There were votes there on both  
11 the reduction to zero - one hundred, with approximately  
12 twenty votes in favor of the amendment eliminating  
13 our appropriation.

14 At the same time, the Congress is very interested  
15 in knowing what the impact of budget cuts that they  
16 did undertake have been, and what our real level of  
17 need is.

18 As you know, the overall Federal budget is  
19 very tight, and a freeze in expenditure levels is a  
20 very popular, if not popular, a general expectation.

21 The Congress continues to be concerned about  
22 the appropriateness of some activities undertaken by  
23 our recipients, and undertaken by the Board, as reflected  
24 in some of the riders that were attached to the appro-  
25 priation last year. One of our -- one of my office's

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1 principal objectives would be to attempt to have suffi-  
2 cient dialog with the Congress, that we'll be able  
3 to avoid amendments that would compromise the independence  
4 of the Corporation, or, the ability of attorneys in  
5 the field to represent their clients.

6 I'll be happy to respond to any questions  
7 you might have.

8 CHAIRMAN BOGARD: Thank you very much.

9 We've moved along quicker than I expected.  
10 That ends the staff briefings that we had prepared  
11 for today's meeting. We can now open the meeting for  
12 public comment, or, we can take a short break, whatever  
13 is the pleasure of the Board.

14 Why don't we take ten minutes and reconvene.

15 (Whereupon, a recess was taken from 10:15  
16 to 10:36 a.m.)

17 CHAIRMAN BOGARD: If we could reconene now,  
18 please.

19 As I indicated, we've concluded the staff  
20 briefings, and the next item will be for public comments.  
21 We have a microphone down here, and anyone who wishes  
22 to have some time, we have not set any limits at this  
23 point due to the size of the gathering, and, since  
24 there's not a mad rush, perhaps we do not have any  
25 desire for public comment.

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1 MR. HORSKY: Perhaps I can break the ice.

2 CHAIRMAN BOGARD: Fine. If you could perhaps  
3 consider three to five minutes time, and --

4 MR. CHARLES HORSKY: Thirty seconds will be  
5 adequate.

6 CHAIRMAN BOGARD: Oh. Thirty seconds is excellent.

7 MR. HORSKY: My name is Charles Horsky. I'm  
8 a representative of the American Bar Association Committee  
9 on (SCLAID. . . I think it perhaps goes without saying,  
10 but I will say it anyway: that the Bar Association  
11 has long been a strong supporter of the Legal Services  
12 Corporation, and, the Bar Association, and particularly,  
13 the committee of which I'm a member, stands ready to  
14 be of any assistance it can to this Board, and to the  
15 Corporation, in carrying out the program of the Legal  
16 Services Corporation Act. Thank you.

17 CHAIRMAN BOGARD: Thank you, sir.

18 MR. SANTARELLI: With the indulgence of my  
19 fellow board members, could I have just a moment to  
20 make a comment? I resist doing this, lest it appear  
21 that any one of us act demagogic, and I am hostile  
22 to those notions, but I think I'm old enough now, to  
23 have seen enough younger people come along who do not  
24 know a lot of history, and I'm constrained to say something  
25 laudatory about Mr. Charles Horsky who just made this

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1 little presentation.

2 For those of you who don't know him, he is  
3 truly the dean of public policy, public interest lawyers,  
4 at least to those of us in the District of Columbia.  
5 For the last twenty years that I have been around here,  
6 I have admired his gentlemanly, and honorable manner  
7 in which he has conducted himself, and, for those of  
8 you who are relatively newcomers, he used to be a "big  
9 deal" here, working for Lyndon Johnson, and he was  
10 the overseer of public policy matters for the District  
11 of Columbia. A mantle that I inherited a small thread  
12 of, and wished that I'd done as good a job as he. I'm  
13 honored that you continue to look after us, Charlie.

14 CHAIRMAN BOGARD: Anyone else?

15 (No response)

16 CHAIRMAN BOGARD: That's fine. We have been  
17 attempting to arrive at a meeting date for the March  
18 meeting, and have had some difficulty coordinating  
19 five schedules. I think it's essential with a five-  
20 person board that we have all five in attendance.

21 The earliest date that we can seem to work  
22 out anything is March 29, and we will notice the final  
23 date once we coordinate all the schedules. But that  
24 appears to be where we're headed for right now.  
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We will attempt to meet again in this room. I believe it is available. We will change the time to 9:30, and the notice will be presented in the Federal Register.

If no one from the board has anything else, I would entertain a motion to adjourn.

VOICE: So move.

VOICE: Seconded.

CHAIRMAN BOGARD: All those in favor, aye.

We are adjourned. Thank you very much.

(Whereupon, at 10:40, the board meeting was adjourned.)

\* \* \* \* \*

C E R T I F I C A T E

This is to certify that the foregoing transcript

In the matter of :   Orientation Meeting for the  
                                  Board of Directors

Before:       Legal Services Corporation

Date:         February 25, 1983

Place:        GSA Auditorium  
               18th & F Streets, N.W.  
               Washington, D.C.

represents the full and complete proceedings of the  
aforementioned matter, as reported and reduced to  
typewriting.

  
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