LEGAL SERVICES CORPORATION BOARD OF DIRECTORS

OPERATIONS AND REGULATIONS COMMITTEE

Wednesday, July 20, 2011

Davis Wright Tremaine, LLP 1201 Third Avenue, Suite 2200 Seattle, Washington 98101

Committee present:

Charles N.W. Keckler, Chairman Robert J. Grey, Jr. Harry J.F. Korrell, III Laurie Mikva John G. Levi, ex officio

Other Board present:

Sharon L. Browne Victor B. Maddox Julie A. Reiskin Father Pius Pietrzyk, O.P. Gloria Valencia-Weber Staff present:

James J. Sandman, LSC president Kathleen Connors, Executive Assistant to the President Victor Fortuno, Vice President for Legal Affairs, General Counsel, and Corporate Secretary Katherine Ward, Executive Assistant, Office of Legal Affairs Mattie Cohan, Senior Assistant General Counsel, Office of Legal Affairs David L. Richardson, Treasurer and Comptroller John Constance, Director, Office of Government Relations and Public Affairs Jeffrey Schanz, Inspector General Laurie Tarantowicz, Assistant Inspector General and Legal Counsel, Office of the Inspector General Ronald "Dutch" Merryman, Assistant Inspector General for Audit, Office of the Inspector General Thomas Coogan, Assistant Inspector General for Investigations, Office of the Inspector General David Maddox, Assistant Inspector General for Management and Evaluation, Office of the Inspector General Joel Gallay, Special Counsel to the Inspector General, Office of the Inspector General Lora Rath, Acting Director, Office of Compliance and Enforcement Janet LaBella, Director, Office of Program Performance Reginald Haley, Office of Program Performance Bristow Hardin, Program Analyst III, Office of Program Performance Don Saunders, National Legal Aid and Defenders Association (NLADA) Camille Wood, NLADA Rosita Stanley, NLADA Linda Perle, Center for Law & Social Policy (CLASP) Terry Brooks, American Bar Association Standing Committee on Legal Aid and Indigent Defenders (SCLAID)

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1	PROCEEDINGS
2	CHAIRMAN KECKLER: Well, I note the presence
3	of a quorum of the committee members. There is a
4	concurrent committee meeting going on. So one of the
5	members is absent, as well as some board members.
6	MOTION
7	CHAIRMAN KECKLER: Nevertheless, I will call
8	to order the duly noticed meeting of the Operations and
9	Regulations Committee, and ask for a motion to approve
10	the agenda for today.
11	PARTICIPANT: So moved.
12	PARTICIPANT: Second.
13	CHAIRMAN KECKLER: Hearing the motion and a
14	second, all in favor?
15	(Chorus of ayes.)
16	CHAIRMAN KECKLER: The ayes carry it, and the
17	agenda is approved. The next order of business is to
18	consider the meeting of April 15th and its minutes.
19	MOTION
20	CHAIRMAN KECKLER: And can I ask for a motion
21	to approve the minutes of the April 15th meeting? You
22	can see those in your book.

1 PARTICIPANT: So moved.

2 PARTICIPANT: Second.

3 CHAIRMAN KECKLER: All in favor?

4 (Chorus of ayes.)

5 CHAIRMAN KECKLER: The ayes carry it, and the 6 minutes are approved. This moves us to our first item 7 of substantive business, which is to consider and act 8 on 2010 census and formula distribution issues. And we 9 are going to have a couple of witnesses. I don't see 10 them at present.

11 PARTICIPANT: They're next door.

12 CHAIRMAN KECKLER: They're next door? I can 13 -- if there is no objection, I can table that 14 momentarily, and move to item number four, which is to 15 consider and act on potential initiation of rulemaking 16 enforcement mechanisms. Is there any objection to me 17 switching the order, four and three?

18 PARTICIPANT: No.

19 CHAIRMAN KECKLER: Okay. With that noted, I 20 then note the presence of Mattie Cohan, from the Office 21 of Legal Affairs, and Laurie Tarantowicz, of the Office 22 of Inspector General, to discuss the beginnings, at

least, of our regulatory consideration of whether we
 should enlarge or alter LSC's enforcement authority and
 mechanisms.

You have in your board book a memorandum that covers ideas that have occurred over the last several years to do that. I note that it is not what we normally consider to be a formal rulemaking options paper at this point yet. That is something that the committee may wish to consider.

10 So, with that, I will turn it over to Mattie 11 Cohan.

12 MS. COHAN: Sure. For the record, Mattie 13 Cohan, with the Office of Legal Affairs.

As noted, there is a background memo in the board book. At this point it is not -- in fact, there is not a recommendation. It is not a rulemaking options paper. It was really intended to kind of make sure you all were aware of where the starting point was for your conversations.

Instead of rehashing the information in the memo, I will do so to the extent that I am requested to do so. I am happy to go through what's in there, or

1 just open it up -- if you have any questions about what 2 was in there before you start talking amongst

3 yourselves.

4 CHAIRMAN KECKLER: Unless the other members of 5 the committee have a question, one of the things that 6 was noted in there has to do with one of the options, 7 which I think that you referred to as the limited 8 reductions in funding.

9 And there is a couple of things. One is it 10 indicates a little bit of a regulatory history about 11 this that are -- it's kind of carried in the footnotes 12 a couple -- at a couple points, indicating that there 13 was a recent draft notice of proposed rulemaking 14 involving limited reductions in funding, as a 15 consequence of a sanction.

And then also it was mentioned that during one of the main sort of regulatory periods there, when we created our termination regulation -- this is footnote four, the memo -- it says, "When the termination regulation was amended in" -- was anticipated, that such procedures would be promptly established. But, for a variety of reasons, that rulemaking did not 1 occur.

I wonder if you could talk a little bit about these basically previous -- before we considering engaging in this again, I would like to know if we are sort of on our third strike, as far as this rulemaking might go.

7 MS. COHAN: Sure. The termination rule was 8 amended in the mid-1990s, in connection with all of the 9 1996 restrictions. Prior to that, there had been 10 presumptive refunding, and that was gotten rid of, 11 statutorily, so that no one had a -- there was no 12 presumptive right to refunding.

And -- but -- so, instead of a -- if you didn't get refunded you had a hearing about why you were not being presumptively refunded, that was kind of replaced with the competition system, and then with a termination hearing if your funding was going to be yanked.

19 In the preamble, which -- the supplementary 20 information published in the Federal Register with that 21 notice, termination in that notice is defined as a 22 reduction in funding of five percent or more. We use

the word "termination," but it's really termination in whole or part. And the board, at the time, decided anything over five percent really required this big due process -- I will call it that, as a catch phrase.

5 And it says in the preamble that reductions of funding for less than five percent can't be undertaken, 6 except pursuant to procedures to be adopted. 7 So it was clear that there was an anticipation at the time that 8 some sort of smaller, but yet providing-due-process 9 mechanism would be created for smaller reductions in 10 11 funding. And that didn't happen. And so, we have had 12 no mechanism for a reduction in funding of less than five percent. 13

So if we were going to reduce somebody's funding by less than five percent, we would really only have recourse to the full process of the termination hearing, which is disproportionate in terms of resource allocation for the amount of the penalty.

The issue kind of bubbled up and down over the years. In 2008, the Board initiated -- the Board then initiated a rulemaking, and that's an initiation under Board's adopted rulemaking protocol saying, okay, we're

going to start a rulemaking, and the first public step of a notice of proposed rulemaking is the discussion of a draft notice of proposed rulemaking.

4 So that was never published for comment. It 5 never got that far. There were several meetings. 6 There were several public hearings, you know, meetings 7 like this, where the Corporation personnel spoke from 8 the field. And so while a draft notice of proposed 9 rulemaking was prepared, it was never published for 10 comment.

11 Subsequently, it was made clear that neither 12 management nor the Board wished at the time to pursue that open rulemaking that's technically on the books. 13 So we were more or less told, yes, this isn't going 14 15 anywhere. We're not putting it back on another agenda. 16 It's not going anywhere. But they never took an action to formally, under the Board's own protocol, to 17 close the rulemaking, which is why it's just sitting 18 out there. 19

In a practical sense, it's dead. But as a lawyer, I feel obligated to note that it's --MS. MIKVA: I'm sorry. Did you say there was

1 or wasn't public comment?

MS. COHAN: There was public comment on the 2 draft of the notice of proposed rulemaking, which was 3 put up on our website and distributed in the public 4 5 board books. One of the things that's different about 6 LSC compared to most agencies that do APA rulemaking is 7 we actually publish, on a regular basis, a draft of our 8 notice of proposed rulemaking that goes through a public discussion before it ever gets formally 9 published in the Federal Register for comment. 10 11 So there's a whole layer that we provide of 12 comment that doesn't happen at most agencies. Most of the time at an agency, if there's a notice of proposed 13 rulemaking in the Federal Register, that's when you see 14 15 it absent a rulemaking -- an advisory committee or a 16 rulemaking workshop or a negotiated rulemaking. 17 MS. MIKVA: Can we get those comments, or are 18 they buried with the proposed rule? 19 MS. COHAN: Oh, no. I believe they're all -- I believe the comments that we received --20 21 MS. MIKVA: They're up on the website? 22 MS. COHAN: -- are up on the website. To the

1 extent we got them in writing, they're up on the

2 website. And certainly all of the oral comments are in 3 the transcripts.

4 CHAIRMAN KECKLER: So when it was tabled, was 5 it tabled with some kind of commentary or directive to 6 resolve some issue with it or --

7 MS. COHAN: No. No.

8 CHAIRMAN KECKLER: Okay. Just the whole idea 9 was something that -- would it be fair to say that the 10 whole idea was something they just didn't want to deal 11 with at the time?

MS. COHAN: It was controversial and not
popular with the field -- not surprisingly,

14 perhaps -- and it just -- there were other fish to fry.

15 MS. MIKVA: Did something prompt it?

16 MS. COHAN: I'll say yes, but we'll let Laurie 17 tell it.

18 CHAIRMAN KECKLER: Go ahead, Laurie.

MS. TARANTOWICZ: For the record, Laurie Tarantowicz, assistant IG and legal counsel to the Office of the Inspector General.

22 I think that that round that started that

ended in the 2008 draft notice of proposed rulemaking
 was prompted by -- in I believe it was 2007, the
 Operations & Regulations Committee called for comment
 on what rulemakings should the committee undertake for
 their sort of annual plan.

6 And the OIG issued a memorandum to the 7 committee that listed, among other areas of potential 8 rulemaking, a need for what we call or what has been 9 called traditionally lesser sanctions rulemaking at 10 LSC. And I think that's sort of what prompted that 11 round.

12 MS. COHAN: On and off over the years, I mean, it has come up because it's sitting out there, and it's 13 something that ends up generating a certain amount of 14 15 discussion, even if not specifically about a rulemaking but occasionally we have larger compliance issues, that 16 aren't necessarily something that we're really 17 considering terminating somebody for, but 18 something -- and kind of like, well, what can we do? 19 20 What can we do? And the issue kind of bubbles. 21 And then the crisis du jour passes, and the

rulemaking impetus happens. I think that's happened

22

1 several times.

2 CHAIRMAN KECKLER: Is it -- well, Laurie can 3 put in a broader comment on the memorandum that is in 4 there, if you'd like. But is it still the position of 5 the Office of the Inspector General that a lesser 6 sanctions rulemaking would be appropriate or useful for 7 the organization? 8 MS. TARANTOWICZ: It is. I think that our

9 position has consistently been that the Corporation 10 should have flexibility and options available to it to 11 deal with situations as they arise and not, as Mattie 12 indicated, wait until a situation arises and then say, 13 oh, what are we going to do now, and not have this sort 14 of flexibility.

In terms of the particular options that the Corporation chooses to go with, we've had various rounds of comments internally between the OIG and management, and also at the Board level, about what those options should be. And so there are some that the OIG would favor that management may not favor, and that may have changed over time.

22 But in general, we are in favor of a

1 rulemaking in this area.

2 MS. MIKVA: Is this to say that corrective action plans have been less than completely 3 satisfactory in those situations where they have been 4 5 applied? 6 MS. COHAN: I think I would leave some of that 7 to OCE. I think it's important globally to understand 8 that. Most of our grantees, I think, are for the most part in compliance most of the time. And I think when 9 they are not in compliance, it is not major, 10 11 problematic things. And mostly they want to come into 12 compliance. They want to understand the regulations better, and they do. They get their corrective action 13 plans and they act on them. 14 15 But that's not everybody. That's not 16 everybody. And there are some violations that take place that aren't in the realm of small things. 17 You know, your paperwork is sloppy, and so here's a 18 corrective action for you to get your paperwork in 19 20 order.

21 We've had grantees that have fairly clearly 22 violated some fairly significant rules. It happens.

And yes, you can have a corrective action plan to try
 to put structures in place to ensure that future
 violations of that type don't recur.

But if you had -- you know, back when we still 4 5 had the attorneys' fees regulation, if you had a grantee that just went ahead and asked for attorney's 6 fees, okay, we can have a correction action plan that 7 says, you're going to give the money back and you're 8 9 going to instruct all of your attorneys not to engage in this, and make sure you take this out of your 10 11 pleadings.

A correction action plan can't make that violation not have occurred. And to the extent that it's a significant violation, or if it's -- you're kind of stuck with, well, now what do you do?

And then there are sometimes, I think, as Laura referred to, the corrective action plans/the CSR visits fix a lot of it. But there are followup reviews, and sometimes there are situations in which a corrective action plan isn't properly implemented. It happens.

22 CHAIRMAN KECKLER: Let me ask you a question

1 to which I know you don't have the answer. Okay?

2 MS. COHAN: Thank you. I appreciate that. 3 CHAIRMAN KECKLER: So not having the answers 4 will be exactly -- but you list in terms of the 5 enforcement tools and the number of times used. So you 6 talk about that, about the enforcement tools that we 7 have and the number of times used.

And the missing thing here, which is, we don't know the number of, would be if we had had these tools back in 1998 and for the last ten years plus, there's some number where we could have used them, where it would have been appropriate to use them. We could have used them. We don't know what that number is. But is it fair to say that number is not zero?

MS. COHAN: I think that's fair to say. 15 16 CHAIRMAN KECKLER: Okay. And I think that's, to me, the issue about this lesser sanctions, that 17 18 there's a potential tool that could have been useful that we haven't had. And since you say these types of 19 20 things recur and generating interest and then they go away, presumably we've now had enough experience to 21 22 suggest that, statistically speaking, it's going to

1 occur and interest will recur again.

2	PROFESSOR KORRELL: I don't know if it's
3	possible to answer this. But it looks like, from
4	reading the description of the penalty authority
5	available, it looks like the one with the most teeth in
6	it is doing something to allow us to, in the middle of
7	a grant period, withhold money. That's the leverage.
8	Right now we can only do it on a limited
9	basis. Is that correct? I'm trying to make sure I
10	understand the
11	MS. COHAN: Well, if we're going to well,
12	okay. I'm trying to figure out exactly there are a
13	couple of
14	PROFESSOR KORRELL: Well, it's basically the
15	imposition of special grant conditions during the year.
16	So we
17	MS. COHAN: Okay. Well, special grant
18	conditions are not taking anybody's money.
19	PROFESSOR KORRELL: But if they fail to
20	comply, then they don't get the money?
21	MS. COHAN: If they continue to fail to
22	comply, they might either not get a new grant at the

1 end of their grant cycle, or they could be subject to a 2 termination procedure if we were going to yank their 3 money.

Special grant conditions are usually reporting 4 5 requirements above and beyond what they otherwise have 6 to do. By X date, you will adopt an account -- you've never had an accounting manual. Your books are a 7 8 shambles. You're going to report to us by the end of the month that you've adopted an accounting manual and 9 your board has gotten some advice on this. 10 That's a 11 special grant condition.

12 PROFESSOR KORRELL: Is it possible to write the grants such that we have the authority to impose 13 such conditions midstream if certain things happen? 14 15 MS. COHAN: Right now, we don't. So if we 16 give out a grant in January and the grant is a 17 three-year grant, okay, basically now they have a right 18 to that money for three years. If we want to stop funding them short of the end of the three-year period, 19 20 we have to do a termination procedure.

21 If we gave them three one-year grants, between 22 years one and two the end of the grant would be they

1 just wouldn't -- they wouldn't have to do a

2 termination. They just wouldn't get another grant.
3 But if they get a three-year grant, we've got that
4 termination thing.

5 At the beginning of the grant, we can give 6 them special grant conditions, on January 1st. Between January 1st and December 31st, there are corrective 7 action plans but not special grant conditions. So they 8 apply the new grant year -- even though it's still 9 within the grant term, the new grant year -- January of 10 11 the second year we can impose additional grant 12 conditions, special grant conditions.

13 So that's kind of adding -- it's adding 14 additional contractual obligations as opposed to just 15 corrective action plans. Oftentimes they're often the 16 same things. We also use the special grant conditions 17 especially in compliance situations because there are 18 special grant conditions that have to do with quality 19 issues, not compliance issues.

20 Sometimes that will also come with short 21 funding. We're only going to give you a grant for the 22 next three months, and you're going to fulfill these 1 special grant conditions by the end of those --

PROFESSOR KORRELL: The fact that we use them 2 3 requires that we've identified a problem right before. 4 MS. COHAN: Right. 5 PROFESSOR KORRELL: Which we've done. Right? 6 We had --7 MS. COHAN: We have. PROFESSOR KORRELL: -- a big, big problem with 8 9 a grantee, and it happens to be right around renewal time. We've got a lot of leverage, and guess what? 10 11 Things happen fast. 12 MS. COHAN: Right. PROFESSOR KORRELL: But if you get a grantee 13 that's blowing us off and saying, I'm not interested, 14 15 or I disagree with you, I don't agree with your 16 assessment, our hands seem pretty tied. And I'm 17 wondering, is there a way to craft the original grant so that it builds into it a provision that says, in 18 19 essence, if we're not happy with the way you're doing 20 the responding, we get to withhold your money? MS. COHAN: Well --21

PROFESSOR KORRELL: So these are not new grant

22

1 conditions. We're just acting -- I mean, you have 2 contracts all the time that give a party an enforcement authority. If I don't like your delivery, I get to 3 withhold payment until you fix --4 5 MS. COHAN: Right. Not without rulemaking. 6 PROFESSOR KORRELL: Understood. But is 7 there --8 MS. COHAN: Yes. CHAIRMAN KECKLER: Ms. Tarantowicz? 9 MS. TARANTOWICZ: Yes. I would just note, 10 11 just for the record, while we're discussing the 12 particulars here that there is a bit of a difference of opinion between the management and OIG with regard 13 to -- not with regard to the funding and taking away 14 15 the funding, but the special grant conditions and the 16 ability of the Corporation to have certain conditions 17 on the grant during the grant term. I think that this is a grant that's not 18

18 I think that this is a grant that's hot 19 strictly -- it's not the same as a contract. They're 20 similar, but it's not -- and I think the grantor 21 retains the ability to put certain conditions, like 22 reporting requirements, on the grantee during the term

of the grant, even if those conditions specifically
 were not on the grant at its initiation.

That's something that I think needs to be explored further, and I just wanted to note -- I mean, we don't have to have the debate here, but I just wanted to note for the record that there is a difference of opinion. Such is the opinion at this point in time.

MS. COHAN: And the special grant conditions 9 are generally things to do or not do. A grant 10 11 condition that says, contractually, if you don't 12 comply, you're going to lose money, I don't believe legally we could do that without rulemaking authority 13 to do it because they have -- because we have rules 14 15 that say, you've got your money until we go through 16 this due process to take it away.

PROFESSOR KORRELL: Is there any reason not tohave that power?

MS. COHAN: I cannot speak for management because I do not think a management position has been taken on this.

I will speak for myself personally, and Vic

can feel free to contradict me, if he likes, for the
 Office of Legal Affairs. I think the Office of Legal
 Affairs has long thought that that sort of authority
 would be useful for the Corporation.

5 PROFESSOR KORRELL: Thank you.

6 CHAIRMAN KECKLER: Are there any further 7 comments or questions about the memorandum from the 8 committee or the Board? Julie?

9 MS. REISKIN: Yes. I was just curious. You 10 listed 140 corrective action plans. Everything else 11 was a much smaller number in terms of the -- and my 12 question is, is that more most programs got a 13 corrective action, or a few programs had a lot? 14 Because we have 136 programs, and that number was 15 striking.

16 MS. COHAN: Well, this is also over an 17 eight-year period.

MS. REISKIN: I know. But that's still --MS. COHAN: It's a mix. I think there were probably a lot of programs that got a few corrective actions. And Laurie --

22 MS. RATH: Actually, I think it was the number

1 of programs --

2	MS. COHAN: That had plans.
3	MS. RATH: that had corrective actions in
4	their report, not the number of actual corrective
5	actions. So if we visited 30 programs in a year, 15 of
6	those programs might have had required corrective
7	actions. Those 30 would have been included in this
8	number. But within those, one program might have had
9	ten required corrective actions, and one might have had
10	two. So the 140 is 140 visits to a grantee
11	MS. REISKIN: With corrective actions.
12	MS. RATH: Right.
13	MS. COHAN: And I think the takeaway from
14	this
15	MS. RATH: I know
16	CHAIRMAN KECKLER: Let's pause for a second,
17	just to make sure everybody is on the record. We are
18	recording this, but there's not a court reporter. So I
19	just want to note that Julie Reiskin asked a question
20	and Ms. Rath from the Office of Compliance and
21	Enforcement answered.
22	Go ahead, Mattie.

1 MS. COHAN: And Laura and Janet both gave me updated numbers that I was not able to get into this 2 chart. So I have them; I don't have them at the top of 3 I can provide them if you like them. 4 my head. Thev 5 don't really -- the updated numbers don't really 6 suggest a trend or anything different than what you see 7 here.

And I think the takeaway from this chart is that most of our enforcement mechanisms are through the use of corrective action plans, that we use the more stiff tools that we have at our disposal very infrequently. I think that's kind of the takeaway for that.

And I think if you were going to ask me why 14 that is, I think it's a mixture of the fact that most 15 16 of our grantees are mostly in compliance, and the 17 things that they do wrong aren't huge deals, mostly. And the more drastic tools that we have -- they're 18 drastic. They're time-intensive. They have 19 20 consequences of their own in using them. And so the 21 Corporation is reluctant to use them just, you know, 22 casually.

1 CHAIRMAN KECKLER: If there's nothing else immediately from the board, I'll go ahead and open it 2 up for public comment because I know that this is a 3 matter of concern to the public. If anybody has any 4 5 comments, could you come up and just induce yourself to 6 the microphone or the tape recorder, wherever that is? 7 MS. PERLE: I'm Linda Perle from the Center for Law and Social Policy, and I work with NLADA and 8 represent its members. 9

10 This is an issue that I had a lot to say on 11 when it came up several years ago, and I haven't really 12 prepared a whole variety -- a whole set of comments. 13 But as Mattie indicated, this is an area that's of 14 great concern to the field programs, as well you might 15 expect it to be.

I think that what strikes me is that LSC has been successful in getting programs to comply. And it has at its disposal a whole variety of tools which it has used, both formal tools that are in the regulations and informal ways that it's gotten programs to do what ITT believes they should be doing, and that I don't think personally -- and I think most programs in the

1 field don't -- believe that they really -- that LSC
2 hasn't been able to get programs to bring themselves
3 into compliance.

My fear is, really, that just the term "lesser sanctions" suggests that, really, this is something that LSC would like to have the authority to really punish programs. And my sense is that that really shouldn't be the goal.

9 The goal should be to bring programs into 10 compliance, and rather than to punish them for things 11 that they may have done in the past, to take actions 12 and to work with programs to ensure that they don't do 13 them in the future. And I really think that they have 14 the capacity to do that now.

15 My fear also is that there are some situations 16 where there's a difference of view as to what 17 compliance is and what it isn't. And if LSC has at its disposal a new set of tools that are easier for them to 18 use to punish programs for things that LSC considers to 19 20 be areas of noncompliance where the program just 21 doesn't agree that this is noncompliance, that LSC will have those tools and will use them. 22

1 And we'll find ourselves in a situation where maybe not this LSC staff but a future LSC staff might 2 feel that, okay, I have the capacity to sanction 3 programs, to punish them for things that they've done 4 5 in the past rather than really working with the 6 programs to ensure that they're just not done in the future, that they'll just go and decide, okay. 7 I have a much easier process where I can take away 4 percent 8 of a program's funding, that I can do that. 9

10 And the other thing just to keep in mind, that 11 I had some figures that I pulled together in 2008 about 12 what five percent of a program's funding was. We now have large programs, statewide programs or large 13 regional programs, which have large LSC grants, 14 15 although they may be smaller in the future. But five percent of a large statewide program's funding is 16 17 a very large amount of money.

And what we're really talking about is if we take that money away from the programs, that's money that doesn't go to serve clients. If the purpose is to punish a program, to take away 5 percent or 4.9 percent of their funding, that could be hundreds of thousands

1 of dollars for some large programs.

2	For Puerto Rico, I don't know what Puerto
3	Rico's funding levels are, but that could be millions
4	of dollars that would not go to serve clients. And I
5	don't think that's the point. I think the point is to
6	make sure that for areas where there is serious for
7	serious instances of noncompliance, that the programs
8	fix that in the future. And if they're not going to
9	fix it, then they are no longer funded and we get
10	somebody else to serve that program.
11	CHAIRMAN KECKLER: Do you want to add
12	something, Ms. Cohan?
13	MS. COHAN: Yes. I will say I think to the
14	extent that I agree that a five percent termination
15	would in fact could be very painful for a lot of
16	programs. I think that's exactly one of the reasons
17	why the Corporation hasn't done it.
18	In this chart, the two termination
19	procedures which turned out to be mutual; we didn't
20	actually have to go through the whole formal
21	termination procedure they were terminations in
22	whole. The tool only got dragged out in potentiality

1 since we didn't have to go through the whole

2 termination procedure for programs that were really on the brink of going under. 3 The Corporation, I don't believe, 4 5 has -- certainly not in my tenure has not instituted a termination proceeding to take away 5 percent or 6 10 percent of somebody's grant money because we know it 7 has a distinct effect on client service. So that 8 raises a question of the effectiveness of the tool, 9 particularly as a deterrent. 10

11 But the other unfortunate thing here is we're a grant-making agency. That's the string we have, is 12 money. You know, I included in the memo other federal 13 grant programs, their enforcement sanctions. 14 It's 15 money because that's what they have. That's the hammer 16 they have. Withholding it, taking away, is it really -- is it good? But it's what we have, 17 18 unfortunately, because of our structure.

And of course, through every grant-making program, they have that same question: Do we impose a sanction for a particular reason, knowing that if we're taking money away from the people we gave the money to,

the people who are going to be benefitting from the money aren't going to receive that benefit? I mean, that's not unique to us. So, it --

MS. MIKVA: I have a question. Do you find it any less punitive, any less objectionable, to do something along the lines of what Mr. Korrell suggested, which is maintain the right to impose grant conditions during the course of a grant?

9 MS. PERLE: We haven't discussed this as a 10 policy matter, and I don't really have a view. I mean, 11 I think, in effect, by negotiating with programs now, 12 that LSC in fact does -- by requiring it -- does 13 require programs to do reports and things like that. I 14 think that, in effect, it probably does do some of that 15 now.

16 MS. COHAN: And the effectiveness of that 17 depends on the cooperativeness of the recipient.

18 MS. PERLE: Yes.

MS. COHAN: And to the extent that most of them are cooperative --

21 MS. PERLE: Yeah.

22 MS. COHAN: -- it works.

MS. PERLE: And in terms -- you're talking about -- Mattie, correct me if I'm wrong, but the imposition of special grant conditions can be done on an annual basis even if the grant is -- even if they have a three-year grant.

6 MS. COHAN: Right. It's between the years of 7 the grant, not in the middle of the grant year.

8 MS. PERLE: You know, first of all, a year is 9 not a very long time. And it's unlikely that these 10 things are going to come out on January 2, and so 11 you're not going to be able to impose a special grant 12 condition for another year.

In fact, there's discussions about this during the course of a year. And I don't think it really is such a big deal, to wait until the beginning of the next grant year to impose special grant conditions. There's been discussions with the program throughout that time, so I don't think it's such a big deal.

19 On the other hand, personally, my sense is 20 that it wouldn't be such a -- but this is personal. 21 This is not NLADA or the field in any sense. It 22 wouldn't be such a big deal if you've gotten to the

point where you're really -- you have all these discussions, and the programs have not complied to impose special grant conditions except in those situations where you're really talking about differences of view, of an interpretation of what the regulation requires.

7 And that's one of the areas that I have the 8 most trouble with, that OCE comes and it says to a 9 program, "You are doing something that's a violation of 10 the regulation," and I look at the regulation and I 11 read it and I say, "You know what? I don't think the 12 regulation says that." And the program disagrees.

Or, you have a situation where there is no opportunity to really continue this discussion about what that regulation really means, and what it really requires, and LSC would then say, "Oh, I'm going to put a special condition and you must do this the way we say."

19 CHAIRMAN KECKLER: Ms. Tarantowicz?
20 MS. TARANTOWICZ: I would say that those
21 concerns, I think -- LSC is the grantor. And I think
22 placing the discretion with the grantor to ultimately

1 determine what the law is, what the regulation means, ultimately I think it is the grantor's role to do that. 2 And I am not saying that the grantee should be cut out 3 from communications, and I don't think anybody is 4 5 suggesting that through this rulemaking, that there 6 would henceforth be no communications between the 7 grantor or the grantee regarding what the regulation means or doesn't mean. 8

And I think that having that, the discretion 9 to do something doesn't mean it's necessarily always 10 11 going to be done. So, yes, it might be a harsh penalty 12 to take five percent or four percent from a large grantee, and I think that's something that the board 13 might best, in its management -- the discretion to do 14 15 and consider, and think, okay, in this instance we are 16 not going to do four percent because it would cause 17 In this case we're going to do something less, harm. 18 or we're not going to do something at all. I mean that discretion is retained. So I think --19

20 CHAIRMAN KECKLER: Harry?

21 PROFESSOR KORRELL: Yeah, thank you. Two22 comments in response to Linda's observation.

1 One is I do think that a year can feel like a very, very long time. And I know what Mattie pointed 2 out, that this issue comes up when there has been a big 3 problem and everyone is interested again. I was new to 4 5 the board, got a briefing on a big problem, and like a 6 lot of the new board members, was sort of shocked at how long it would take to do anything if the grantee 7 was dragging its feet, which it appeared to be, you 8 know, in responding to requests and honoring our 9 10 concerns.

11 And the idea that it could take a year or more 12 to do something felt like a very long time. Especially 13 when we are being -- under a very critical eye on 14 Capitol Hill, and we're asking for money, and you've 15 got these very public black eyes, the inability to move 16 quickly feels like a burden for the corporation, from 17 where I sit.

And also, I just want to clarify for the record my questions about whether the corporation would like to have this power isn't really to suggest that this be used as a punitive measure, to punish someone, but rather as a mechanism to ensure compliance, you
1 know, so that if you say, "We need you to do these things quickly," and the answer is, "Well, I am not 2 sure we agree," or, "I don't want to do these things." 3 Okay, great. But if you don't do these things, then 4 5 you put some of your money at risk, and you can choose. 6 And right now, it seems like that is not a vehicle that is available to the corporation on anything like a 7 8 prompt basis.

9 So, I want to make clear my thoughts are not 10 to punish a grantee with this, but really as a tool for 11 the corporation to ensure swift action in correcting 12 problems.

13 CHAIRMAN KECKLER: I think that's a good 14 comment. You know, I don't think that the appetite 15 certainly is to punish. There is a feeling of 16 deterrence, a concern about deterrence, and there is a 17 concern about accountability.

18 PROFESSOR KORRELL: Correct.

19 CHAIRMAN KECKLER: And -- but anyway, we don't20 have to resolve this today.

21 MS. PERLE: Well, I just have a statement and 22 a question. My statement is I don't know what five

percent is, but I can tell you what four percent was in Colorado, a statewide program, and that was two attorneys and a paralegal. And that leaves half of our state -- and one of the attorneys was -- we have huge chunks now that aren't covered. So this is what it would look like in Colorado.

7 My question is that -- and I don't know if 8 there is an answer -- but is the issue of a dispute 9 over the -- and I agree that LSC, as the grantor, can 10 say this is what -- this is the interpretation. But 11 when there is a question or dispute, is there a process 12 now for someone to, like -- I'm almost thinking like an 13 administrative law judge, or like how --

MS. COHAN: The Office of Legal Affairs --MS. PERLE: Is -- so there is a process right now for someone to say, "If I don't agree with this opinion, and this is why," and like -- to end -- to -- I don't agree, you have your argument, someone decides, and it's over? Is --

20 MS. COHAN: Both the grantees, members of the 21 public, and staff can ask the Office of Legal Affairs 22 for interpretive opinions on the meaning and

application of the regulations. And OLA does that on a
 regular basis.

3 CHAIRMAN KECKLER: I will recognize Ms. Rath,4 if you want to add something.

5 MS. RATH: Thank you. I just wanted to 6 say -- to add on to that. Like Linda was saying, that 7 if OCE goes and finds that somebody is in 8 non-compliance, then the program says, "We disagree,"

9 that is why I discussed in my presentation in another 10 committee that we allow for program's comments before a 11 report becomes final.

12 So, if the program writes back and says, "We don't agree with it," we will look at it. And if OCE 13 agrees with the argument, we will change the report 14 15 right then. And if we don't agree with it, like Mattie 16 said, we will go to the Office of Legal Affairs and 17 say, "This is the situation. This is what we got, this 18 is what the program got," and then we let the Office of Legal Affairs make a determination before we issue a 19 20 final report.

21 So it's not like OCE would be going out there, 22 issuing sanctions on its own. We do allow the program 1 the opportunity to make an argument if they think we're 2 wrong about something, and then we do bring it to a 3 higher level.

CHAIRMAN KECKLER: Thanks.

4

5 MS. COHAN: And, just so you know, OLA 6 opinions get asked -- advisory opinions are asked for 7 in non-compliance situations. They don't only get 8 generated because there is a disagreement. A lot of 9 times we get asked for opinions just because the 10 program wants to know how to do something right, and we 11 are more than happy to help them.

12 CHAIRMAN KECKLER: Well, you know, obviously, 13 this is a serious issue with a lot of history behind 14 it. I think today the real question is: Do we want to 15 learn more, and ask for a rulemaking options paper on 16 lesser sanctions?

PARTICIPANT: I guess I would be curious to know -- and maybe this -- I don't know if this jumps the gun -- whether this is something that management wants. But, I mean, the board has a feeling, I think, or at least some members of the board do. Is that something we want to -- 1 CHAIRMAN KECKLER: Well, the rulemaking 2 options paper can ask for a recommendation contained 3 within it, and they can consider -- I mean that would 4 be part of the options, would be which of the options 5 does management recommend? And so, is -- what do 6 people think? Yes? Rulemaking options paper?

7 PARTICIPANT: I might be in favor of deferring 8 it when we're meeting and having more knowledge: what 9 the comments were last time; what management's position 10 is. I understand a rulemaking paper isn't the end, but 11 it's still a big step.

12 CHAIRMAN KECKLER: Well, I mean the only thing 13 I would say is that the rulemaking options paper, if we 14 ask for one, should contain pro and con. And one of 15 the options should be don't --

16 PARTICIPANT: Don't do anything.

17 CHAIRMAN KECKLER: You know? Let sleeping18 dogs lie as they have lain.

And so, I am going to call the question. All in favor on the committee of asking for a rulemaking options paper under those conditions?

22 (Chorus of ayes.)

1 (Inaudible voice from telephone participant.) 2 CHAIRMAN KECKLER: I'm sorry, was that a -- is there a comment from the phone? 3 (No response.) 4 5 CHAIRMAN KECKLER: And Laurie? 6 MS. TARANTOWICZ: Nay. 7 CHAIRMAN KECKLER: Nay? Okay. Ayes carry it, and a rulemaking options paper is requested, containing 8 9 the arguments for and against moving forward. Thank 10 you. 11 We can now turn back to our previous item of business that was held, which is the census. 12 And I realize that time is short. And we have a complex 13 issue here. Nevertheless, it's an extremely important 14 15 one, and we need to make some attempt to address it. 16 You should have, in your board book, two items 17 that are relevant to this, one of which is management's recommendation regarding the resolution of the funding 18 reallocation based on the census. And then, in 19

20 addition, in the back of the board book you should 21 also -- or a memorandum from the Office of Legal

22 Affairs regarding some of the history and statutory

context of this decision. But currently what's under
 consideration is this issue and management's
 recommendation.

I would consider this ultimately a question for the board. And so, this committee's role would be to, if it wishes, to comment on management's recommendation, and then bring its views to the board for a resolution of that legislative language.

9 I will recognize, sitting at the witness 10 table, Mr. Bristow Hardin, Mr. John Constance, and the 11 president of Legal Services Corporation, Mr. Jim 12 Sandman. Who is going to start will be -- we can be 13 very brief, I think, and -- if you have the memorandum. 14 But I will turn it over to you, Jim, for your remarks 15 on this.

16 MR. SANDMAN: This is Jim Sandman, president 17 of LSC. The binder contains a memorandum reflecting management's recommendations. As the committee knows 18 19 from prior meetings, current appropriations language requires that LSC allocate basic field grants, so as to 20 provide an equal figure per individual in poverty for 21 all geographic areas, as determined on the basis of the 22

1 most recent decennial census of the population.

2	The 2010 census, the most recent decennial
3	census of the population, did not require about level
4	of income and generate the poverty data that had been
5	generated in previous censuses. So this language will
6	no longer work for purposes of guiding LSC's
7	allocations of basic field grants. The question is,
8	what should we do about it?
9	We think the proper thing to do is for LSC, in
10	the course of its budget request for fiscal year 2013,
11	to make a recommendation as to what should be done in
12	substitution for this decennial census language. Our
13	recommendation is that the language be amended simply
14	to refer to a determination of the number of
15	individuals in poverty for all geographic areas, as
16	determined by the Bureau of the Census, and delete the
17	reference to the decennial census.
18	That would have the effect of leaving the
19	determination to the agency that has the experience and
20	the expertise to make determinations related to
21	population of the United States. There are other data
22	sets available to the Bureau of the Census,

specifically the American Community Survey and the small area income and poverty estimates that would allow them, currently, to come up with estimates of the numbers of individuals in poverty for each service area that LSC has identified.

6 We considered whether we should make a 7 recommendation that the language provide for LSC to 8 make that determination in consultation with the Bureau 9 of the Census, or on the recommendation of the Bureau 10 of the Census. Our recommendation is not to do that, 11 for several reasons outlined in the memo.

We think that it is most consistent with the existing statutory scheme to leave the determination entirely to the Bureau of the Census. That is consistent with the language in the immediately preceding subparagraph of the relevant appropriations language. As I said, it would leave the determination to the agency that has special expertise in

19 determinations of this nature.

20 We were mindful of the comment that Dean Minow 21 made at the last meeting of the committee, that 22 anything that vests LSC with discretion in this area is

likely to be controversial, and may raise concerns
 about exactly how the allocation would be done. So,
 that is our recommendation with regard to the statutory
 language.

5 There are two subsidiary issues that we think 6 the committee should also consider, and that we will 7 ask the board to consider.

8 First, because the Census Bureau will now be able to make a determination on the basis of data more 9 frequently than every 10 years, that raises the 10 11 question how frequently should reallocations be done. 12 In recent years they have been only done every 10 And there can be significant swings in the 13 years. location of the poverty population over 10-year 14 15 periods.

We think that because the reallocations can be done more frequently now, they should be done more frequently now. The statutory scheme seems to be very deliberately to align the allocation of LSC field grants to the location of the poverty population. So the more frequently we can make reallocations, the more we're coming into line with the basic purpose of

1 alignment.

2 And we considered whether -- we concluded that annual reallocations were simply too frequent. 3 The administrative burdens of having to make reallocations 4 5 annually would be significant. We considered two alternatives to that: every three years, every five 6 years. Our recommendation is every three years. We 7 8 think that is frequently enough to be consistent with the general statutory purpose of aligning allocations 9 with the location of the poverty population, and avoids 10 11 the likelihood of big swings in the location of the 12 poverty population.

There is a reverse correlation between the frequency of reallocation and the magnitude of the effect of the redistribution. The more frequently you reallocate, the less likely it is that you're going to have major swings in the distribution of the poverty population, and therefore, major swings in the funding of any particular program.

Finally, we considered whether or not there should be some phase-in of this new reallocation. This reallocation, based on more recent data than the 2000

census, is going to result in some very significant changes in the funding of different programs around the Junited States. Some states in the last 10 years have seen increases in their pro rata share of the poverty population -- between 25 and 30 percent. And other states have seen decreases in their pro rata share of the poverty population of between 25 and 30 percent.

8 Those are big changes to absorb in a very short period of time, in both directions, for a program 9 to have to weigh people off, or make decisions about 10 11 closing offices, how they're going to cut back. They need time to think about that. For a program that is 12 looking at an increase in funding, to make wise 13 decisions about how to implement that increase, they 14 15 should not be required to act overnight.

16 So, we would recommend that the first 17 reallocation with this new census data be phased in 18 over the course of two years, half in fiscal year 2013, 19 half in fiscal year 2014. We don't think there should 20 be a need for phase-in in future years, if we are doing 21 reallocations every three years, because we don't think 22 that the swings in the funding for any particular

1 program should be big enough to require a phase-in. Those are our recommendations. Thank you. 2 CHAIRMAN KECKLER: And a little bit on the 3 procedure by which -- and time line by which this might 4 5 go about -- John, you can bring about -- my 6 understanding is that this would be presented as part of our budget. If there is ultimately no budget, if we 7 are funded via a continuing resolution, as we have been 8 recently, would this recommendation simply be there for 9 when they -- when a budget is ultimately passed, or 10 11 would we have to go back and do this again?

MR. CONSTANCE: Again, for the record, John Constance, government relations. I would say that in order to be timely, obviously, we are going to need to proceed ourselves in regular order.

So, in other words, this would have to be submitted by the first week in September, along with our fiscal year 2013 budget request. That is traditionally when any kind of a legislative change is -- goes through the process.

I would say this, that clearly, there are, even in a CR, even in a continuing resolution, there

1 are anomalies that we are always asked about. In other 2 words, is there anomalous language that would have to 3 be connected to a CR?

For example, if they decided to fund 2013 on 4 5 some kind of a continuing resolution, this language 6 would have been through the Administration and through the process of their clearance with the Census Bureau, 7 8 their clearance with the legislative career side of OMB, with the White House counsel's office. So they 9 would be in a position to send that forward with the 10 11 President's budget on the first week in February for 12 consideration of the Congress. And it would be picked 13 up, presumably, as either an anomaly on a CR, or the full year's appropriation. 14

15 CHAIRMAN KECKLER: Thank you. Okay. So, 16 there are -- in essence, there are -- this can sort of 17 be broken down into a set of sort of discreet 18 recommendations.

We have heard about phase-in of the main reallocation, the one -- the data that we are currently using is from what year?

22 PARTICIPANT: 1999.

1 CHAIRMAN KECKLER: 1999. And, presumably --PARTICIPANT: The 2000 census --2 CHAIRMAN KECKLER: 2000, but 1999 data. 3 And presumably, whatever data set that the Census might use 4 would be from 2009 or we don't know --5 6 MR. HARDIN: Depending upon the data set -- for the record, this is Bristow Hardin --7 8 CHAIRMAN KECKLER: Thank you. MR. HARDIN: -- of Office of Program 9 Performance of LSC, for the record. 10 11 I mean, depending upon the data set, it could 12 be data that would be over a period from January 1, 2005 through December 15, 2010, or December 30, 2010, 13 or else, depending upon the data set, it could be data 14 from January 1, 2009 to December 31, 2010. 15 16 CHAIRMAN KECKLER: Okay. 17 MR. HARDIN: And a range in between. It just 18 depends upon the type of data sets that are used to allocate funding, the issue being what are the best 19 data sets to use to get data down to the county level, 20 21 which are needed to allocate funds among LSC service 22 areas.

1 CHAIRMAN KECKLER: Right. And just to remind everybody -- we've talked about this last time -- we 2 have been -- management has been in regular 3 communication with the Census about this, and they are 4 5 ready to do it. There would be, presumably, some cost 6 associated, but that cost would -- do we have a cost estimate on that? 7 8 PARTICIPANT: Depending upon the level of additional tabulations that we require them to do, the 9 cost would vary. If we use the available data sets and 10 11 tabulations from the existing data sets, it would be of 12 a minimal level, of an order of less than \$10,000, is what we're told now. 13 14 CHAIRMAN KECKLER: Okay, thank you. 15 PARTICIPANT: And just for the -- just so we're clear, management's proposal is that the Census 16 17 would decide what data sets to look at, and come up 18 with the number. PARTICIPANT: Yes, right. 19 20 PARTICIPANT: That's correct. 21 CHAIRMAN KECKLER: So, there is the phase-in of this main allocation that covers several years. And 22

1 whether there should be a phase-in, and how long that should be a phase-in. Recommendation: two years. 2 There should be a phase-in, it should be two years. 3 There --4 Sorry, can I clarify? 5 PARTICIPANT: 6 CHAIRMAN KECKLER: Yes. PARTICIPANT: Is there a recommendation for a 7 phase-in that is separate from the recommendation to do 8 a more frequent reallocation? 9 10 PARTICIPANT: Yes. 11 PARTICIPANT: Okay. 12 CHAIRMAN KECKLER: Right. And so that's the second -- the next issue is that, after we do this 13 initial reallocation, how often should we then go back 14 to the Census and get new numbers that will be the 15 16 basis for further reallocations in the future? 17 I mean this assumes that this appropriations 18 language will be carried over from year to year. 19 Really, you know, technically, it is about, you know, 20 2013, right? But we are putting in -- the idea would 21 be to put in there something about -- or, you know, at 22 least as part of our recommendation, future

reallocations, assuming that that same language would
 carry over in future years.

3 PARTICIPANT: Right.

4 CHAIRMAN KECKLER: So, the frequency of 5 redistributions, reallocations, how frequent should 6 they be, could be any number, I guess. But the 7 recommendation is every three years.

8 Then, the question: What data sets should be 9 used? Recommendation? Whatever the Census deems best, 10 right? I don't know if we want to be more specific 11 than that. I think the actual language is an equal 12 figure per individual in poverty, as determined by the 13 Bureau of the Census. They will determine that however 14 they are going to determine that.

15 We know that -- we have some good idea of what 16 data sets they would use, talked to them --

PARTICIPANT: And the way they would do that
-- sir, if I could --

19 CHAIRMAN KECKLER: Yes.

20 PARTICIPANT: -- is they would do it based on 21 LSC's needs, in terms of we would specify what we 22 needed, in terms of a per capita poverty population,

given our legislative requirements. Okay? In terms of
 down to service areas, and such like that.

3 So, we would specify what we wanted. And, 4 based on that, they would come back and say, "Based on 5 what you tell us, this is what would be the best data 6 sets."

7 CHAIRMAN KECKLER: Right. Okay. All right.
8 So those are the -- those are three issues.

9 PARTICIPANT: Excuse me. This would be our10 determination.

11 CHAIRMAN KECKLER: Right, right. This would
12 be our -- this would be their determination.

13 PARTICIPANT: YES.

14 CHAIRMAN KECKLER: So, based on what we've 15 asked them -- we're asking them, "How many of these 16 people are there?"

17 PARTICIPANT: Right.

18 CHAIRMAN KECKLER: Right? And the Census is 19 the entity -- it's in the Constitution -- to tell how 20 many people there are.

21 Okay. And then there is a fourth issue, as 22 you discussed in the memorandum you have, legal memorandum. This is a formula that has arisen in 1996.
We are asking to have different language than we got
in 1996. We have the theoretical capacity to ask for a
different formula of some kind, if there is a problem
with the formula.

6 The implicit recommendation -- and you can make it explicit in a moment -- is not to change that 7 formula of -- and the formula being specifically 8 discussed on pages 91 and 92 of the board book. And it 9 is section 501(a)2(a) (phonetic), as described in that, 10 11 changing the only part that we are asking to change, or 12 that is being recommended as changing, is to say the Bureau of the Census will tell us, as opposed -- and I 13 am paraphrasing -- replacing a specific reference to 14 15 the decennial census. So it's now just the Bureau of 16 the Census that tells us the materials for this 17 formulaic reallocation, as opposed to the decennial 18 census does so.

19 So, that's the fourth issue that is out there 20 that is implicit. But you need to be aware that we are 21 endorsing this formula, if we are carrying forward with 22 management's recommendation.

1 PROFESSOR KORRELL: And by "this formula" -- this is Harry, for the record --2 CHAIRMAN KECKLER: Yes. 3 PROFESSOR KORRELL: -- you mean the equal 4 5 figure per individual in poverty formula? 6 CHAIRMAN KECKLER: I mean that, mainly, okay? There is two components to it, an equal figure per 7 8 individual in poverty for all geographic areas, as determined by the Bureau of the Census. And then the 9 second clause, parenthetical clause, "Or, in the case 10 11 of the Republic of Palau, the Federated States of 12 Micronesia, the Republic of the Marshall Islands, Alaska, Hawaii, and the United States Virgin Islands, 13 on the basis of the adjusted population counts 14 historically used as the basis for such 15 16 determinations." Now, perhaps a little bit more explanation is 17 18 required of that second clause. Where does that come from, or what is it doing for us? 19 20 PARTICIPANT: Well, historically, there were no census data for the Independent (sic) States, the 21

Republic of Palau, Republic of the Marshall Islands.

22

So these sections of the Micronesia service area there
 are no census data for. There were no decennial census
 data for those areas.

In the case of Alaska and Hawaii, they were 4 5 funded at 125 percent of poverty and 115 percent of poverty populations. Because in the poverty thresholds 6 that have been in existence since the mid-1960s, in 7 developing those poverty thresholds, Alaska has been at 8 125 percent of poverty, and Hawaii has been at 115 9 percent of poverty. So, essentially, the historical 10 11 background for that, and the historical grounding for 12 that wording for those two states, that is where that comes from. 13

With respect to the Virgin Islands, I suspect 14 15 I'm unclear of the legislative history at that point. But the Virgin Islands, at that point, I don't think 16 17 had as extensive Census Bureau data as they did later. For now, they -- at this point they are covered by the 18 U.S. Census, and there will, in fact, be decennial 19 census data for the poverty population for the Virgin 20 21 Islands, unlike the other -- for the 50 states and D.C. 22 and Puerto Rico.

1 CHAIRMAN KECKLER: Great. And let me pause 2 there and say when you go -- about Alaska and Hawaii, would it be fair to characterize the reason for that is 3 that, based on the guidelines, poverty guidelines, 4 5 there are a greater number of eligible -- you know, 6 eligible clients, persons eligible in those service areas, and therefore the population -- the counts are, 7 therefore, higher? 8 PARTICIPANT: Well, I would perhaps phrase it 9 somewhat differently. 10 11 CHAIRMAN KECKLER: Okay. 12 PARTICIPANT: In that the poverty thresholds, which are roughly geared to determine who is "in 13 poverty," which itself, of course, is a nebulous 14 concept that has a lot of historical factors -- but in 15 16 terms of in order to make comparisons to the mainland, 17 it has been determined that the comparable poverty 18 threshold for Alaska and Hawaii should be 115 percent and 125 percent, respectively, and meaning that it 19 doesn't raise the number of -- disproportionately raise 20 the number of poor people eligible for services, but 21 22 rather equalize, or make it comparable, to those for

the mainland. So, its comparability is the factor
 involved.

3 CHAIRMAN KECKLER: Right. But to say that if 4 they were -- if we counted the number of people -- the 5 Census, rather, counts them -- if they counted them at 6 the poverty level, the standard poverty level, as 7 opposed to the way they actually are counted, there 8 would be fewer persons counted.

9 PARTICIPANT: There would be fewer people that10 would be estimated in poverty. Yes, sir.

11 CHAIRMAN KECKLER: There would be fewer people12 that would be estimated in poverty. Okay.

13 So, it's adjusted because there is more that 14 we consider to be in poverty, and, as a consequence, 15 there is more that are eligible?

16 PARTICIPANT: Yes. Yes, sir.

17 CHAIRMAN KECKLER: All right. Okay. The 18 other thing that I note about this clause is I note 19 that it is -- there is a drafting ambiguity, not due to 20 you, but in the original legislation. Or at least I 21 read it as ambiguous. Maybe I am -- you know, I can be 22 persuaded otherwise, but -- which is the word "or" 1 there.

2 I read it as determined by the Bureau of the Census, or in the case of these other territories, we 3 use something else. And what I find ambiguous is 4 5 whether we -- and it's still not sort of clear, from 6 the legislative history that you've put in 7 there -- whether we can use these things, these, as a 8 fall-back, because the Census hasn't provided an 9 estimate of poverty, we can use these -- this other data set, or whether we are required to not use 10 11 the -- ignore what the Census has to say, and use these 12 counts for these service areas.

13 So we would use something the Census would 14 produce, but that there is two parallel procedures, or 15 whether one is a fallback for the other.

16 It's an exclusive "or" or a non-exclusive 17 "or," right? It's just a characteristic problem in 18 drafting. And what is the interpretation that -- if 19 you know -- that has been given to this in the past? 20 And we should clear it up.

21 PARTICIPANT: Well, in practice it has
22 been -- in practical terms, it has been that the

1 decennial census numbers for the 50 states and D.C. and Puerto Rico -- ultimately, the Virgin Islands was 2 used -- the poverty population that came out of the 3 Census department, the Census Bureau. Alaska and 4 Hawaii used the numbers that I mentioned. And local 5 6 numbers, local data sets sort of consistent with what the corporation had tried to gather over the years for 7 the Federated States and the sections of Micronesia for 8 which there were no U.S. census data. 9

10 CHAIRMAN KECKLER: Okay.

11 PARTICIPANT: So -- but it has not -- one of 12 the purposes of the 1996 legislation, as you know, was 13 the requirement to make sure that these historical 14 factors were not used in the distribution of funds for 15 the mainland states and the District of Columbia.

16 CHAIRMAN KECKLER: Right.

17 PARTICIPANT: That, instead, it was based
18 purely on a per capita --

19 CHAIRMAN KECKLER: Right.

20 PARTICIPANT: -- poverty population.

21 CHAIRMAN KECKLER: Right. And I realize, for 22 everybody else who is not mentioned, it's the census.

1 It was the decennial census, and now it's the census. It's for these areas -- I'm not sure whether we can use 2 the census if we've got it, or we can't. 3 PARTICIPANT: It sounds like we are, though, 4 5 right? It sounds like for the Virgin Islands, for 6 example --7 CHAIRMAN KECKLER: For the Virgin Islands we 8 did, yes. PARTICIPANT: We did use the census, even 9 though here it says --10 11 PARTICIPANT: I have that same question, 12 though. CHAIRMAN KECKLER: Yes, right. So there are 13 some different drafting solutions to a situation like 14 15 this, right? We can say -- or, you know, in the 16 alternative, or it's -- let us say we can clear it up 17 that it's a fall-back, or we can clear it up that it is 18 mandatory, a mandatory parallel track. Or we can leave it as -- leave it ambiguous. But I prefer not to do 19 20 that. 21 It seems like, as you say, that practice has

22 been that we have held it as discretionary -- at least

1 with the case -- with the example of the Virgin 2 Islands, we have held it as discretionary on our part to do it -- to use the census or to use 3 alternative -- an alternative basis -- for the 4 mentioned service areas. 5 6 So, that could be clarified, that that's what we want to do. Are there further thoughts on this 7 formula? 8 PARTICIPANT: Our proposal was very 9 deliberately to address only the issue raised by the 10 11 absence --CHAIRMAN KECKLER: Right. 12 PARTICIPANT: -- of poverty information in the 13 14 2010 decennial census. 15 CHAIRMAN KECKLER: Yes. Right. I will leave 16 that to the other committee members. 17 PARTICIPANT: I'm sorry, is the question do we 18 want to --19 CHAIRMAN KECKLER: Well --20 PARTICIPANT: -- beyond what --21 CHAIRMAN KECKLER: Well, really, there is four 22 questions. There is four recommendations. I have just

pointed out the -- I have got a little bit of an issue, not really with the recommendation, but with the original language, which I think has a problem in it. A minor problem, perhaps, but a problem. I don't know if other people have any other issues.

6 But anyway, let's walk it back, and -- unless 7 there is further comments immediately on that point or 8 on the formula -- and open it up for the other three 9 things: data sets, frequency of reallocation, and 10 transition plan. Are there any thoughts about 11 management's recommendation or alternative ideas on 12 that?

PROFESSOR KORRELL: This is Harry. 13 Ι generally think management's recommendations make 14 15 sense, but I don't have a lot of personal experience to 16 go on, in terms of how this is going to affect the 17 grantees. But I think management's recommendation, as described in the memo, makes sense to me. 18 CHAIRMAN KECKLER: 19 Laurie?

20 MS. TARANTOWICZ: I would agree. I guess I 21 would like to hear from those that had some 22 disagreements with it.

1 CHAIRMAN KECKLER: Okay, we will get to that. 2 I will go ahead and invite Mr. Saunders, who sent a 3 letter that was mentioned in the memo, to offer public 4 comment on those points or on the formula itself, to 5 which also the member of the NLADA also did consider 6 whether a change in the formula was appropriate or 7 warranted.

8 MR. SAUNDERS: Thank you, Mr. Chairman and members of the committee. And we really appreciate 9 your considering our recommendations. We worked -- I'm 10 11 Don Saunders with the National Legal Aid and Defenders 12 Association. We have appreciated the openness and transparency of working with your staff in discussing 13 these issues. We have carried on an extensive 14 conversation with the field, and that led to the 15 16 recommendations that we submitted to you.

Just to cover the panoply of issues, we really only wanted to raise one concern. I mean we had a debate over the frequency -- our majority certainly felt five years was just better, for administrative purposes, but certainly there was a significant minority that would agree with your management

1 recommendation.

We feel pretty strongly about a two-year transition period. We -- not having picked up the language issue you raise, we do recommend that you continue to fund, on a per capita basis, based upon the poverty population.

7 And I quess the one issue that I would raise 8 for you today -- and can really address it in much more detail -- is you follow management's recommendation in 9 terms of publishing your thoughts for comment. 10 It's a 11 vague sense of unease, really, right now, because we 12 have really not had conversations about LSC completely giving up its discretion, with respect to making the 13 14 determinations about the data set.

I would agree with Mr. Sandman that certainly 15 16 in the bill now there is -- the Census Bureau has the ability to do that, but it also ties it to the 17 18 decennial census, so there was really no discretion to be exercised with regard to the distribution. So we 19 have had no experience with regard to unfettered 20 21 discretion -- if that's the right word -- with the 22 Census Bureau, certainly don't know them the way

1 Bristow and others at LSC know.

2	And, you know, we have been spending a lot of
3	time talking about the data sets that are now
4	available, and the choices that are now available,
5	which really haven't existed under existing schemes.
6	There are concerns in the field about, for example,
7	what data accurately counts small populations, rural
8	areas, vulnerable populations. There are just there
9	are issues there, and there are issues that discretion
10	that discretion can be exercised on.
	We helieve that is several were the

11 We believe that, in general, you are the 12 experts, in terms of the delivery of legal services to 13 poor people. The Census Bureau is not. They are the experts -- and we would completely agree -- on counting 14 folks. But there are decisions to be made. Those 15 16 decisions might -- might is all I can say -- play out differently, when it comes to delivering legal 17 services. 18

I don't know enough about the other agencies that are cited in management's recommendation to you. And I would be curious as to why they feel discretion on the part of the agency is important. What value do

1 they get by maintaining some of that?

2	Now, I understand the management
3	recommendation suggests that you would put report
4	language in there. Our recommendation to you was in
5	consultation with the Census Bureau. Certainly we
6	would like to make sure that the Census Bureau has to
7	do it in consultation with you, and that that goes in
8	report language, or somewhere else.
9	So, we're really not raising a very informed
10	objection. We have not had time, really, to discuss
11	that issue, either with the staff or with the field
12	more broadly. So, what we would suggest today is to
13	have the opportunity, should you publish this for
14	federal comment, to think about it further, discuss it,
15	obviously, with your management, but also with the
16	field, so we could give you more arguments, one way or
17	the other.
18	In general, we think it's a strong proposal.
19	We certainly support your moving forward in a timely

20 fashion, and remain very interested in working with

21 this committee and your staff, as you go forward.

22 CHAIRMAN KECKLER: Julie?

1 MS. REISKIN: Yeah. I wanted to ask you a question, if this has come up in the field. And there 2 is a sociological term that I cannot remember, but it 3 has to do with whenever there is a recession or 4 5 whatever, but the benefit -- the whole thing with 6 benefits. It's about an 18-month lag. So, like, the Medicaid -- I know, you know, like the Medicaid 7 numbers, the recession ends and the Medicaid numbers 8 keep rising for about 18 months, same with the food 9 10 stamps.

Did that issue -- I think you know what I'm -- I hope you know what I'm talking about. Did that issue come up with the field at all? MR. SAUNDERS: It has come up in our committee. Again, Bristow, his background and experience, he understands these issues a lot better than I do.

But there was certainly a concern raised about whether the impact of the recession would be reflected in -- we were the -- of the opinion, in talking to our experts and to your staff, that, as we went forward we could discuss some of the very complicated issues, in

1 terms of analyzing the data that's out there, and that 2 LSC would -- there would be a dialogue, with regard to 3 that.

Certainly the issues we have heard most are: 4 5 are we capturing a real picture of the recession; are we really capturing small communities' vulnerable 6 populations that are undercounted. 7 Those are all questions related to the data sets, and you know, we 8 9 really haven't answered the question. But it certainly has been one of the concerns raised about how we 10 11 proceed, going forward.

12 PARTICIPANT: So, just as a follow-up, just to be clear, that -- I mean there is this recession, but 13 my understanding -- and I'm not a statistician, but my 14 15 understanding is that is a phenomenon that happens with 16 any recession, or any financial downturn. And so, there is -- in terms of policy, anything we do should 17 18 be generalized, not really about this particular thing. 19 But there is a very unique issue that is now and here -- and I don't know how to do policy this way, 20 because you can't really do policy based on something 21 like this, but -- and that issue was Louisiana, where 22

1 there was Katrina, a lot of poverty people left,

because -- I mean because they had to, and then there 2 was the spill. And that just -- how do we deal with 3 that? I mean I don't know if there is a way to deal 4 with it, but --5 6 CHAIRMAN KECKLER: Well, I mean I definitely 7 -- I hear what you're saying, and I think that -- I mean any kind of count is a time slice, you know? 8 9 PARTICIPANT: Yeah. CHAIRMAN KECKLER: And then it's going to 10 11 carry forward. And we had this, you know, with the 12 census. You know, it's a picture of what America was like in 1999. The previous census was a picture of 13 what America was like in 1989, and so on. 14 15 And so, you know, it's going to be difficult, 16 except that I think, as I read the recommendation of management to the census, it is tell us what, you know, 17 18 America looks like right now, when we're asking. Give 19 us your best, you know, estimate, based, you know, on

21 And, you know, with a certain time lag, whenever we 22 ask is the time slice we're selecting.

your professional opinion, what America looks like now.

20

1 And before, we were constrained to ask only, you know, in this sort of 10-year cycle, and now we are 2 sort of voluntarily constraining ourselves to ask sort 3 of on a three-year sort of cycle. It's not going to --4 5 PARTICIPANT: Yeah. 6 CHAIRMAN KECKLER: It's going to change. Ι mean it's going to change in the time, in the years in 7 between, too. Yeah? 8 MR. SAUNDERS: And if I could just add to 9 that, I just want to be clear. Fundamentally, we think 10 11 this is a great improvement over the decennial census. 12 I mean there is no question that the issues raised will be less impactful. 13 Now, between them, Louisiana might be a 14 15 special situation, but for the most part this is a very 16 good change, in terms of making the data that you use much more current within a --17 18 PARTICIPANT: Right. MR. SAUNDERS: We missed a couple recessions, 19 20 in terms of the data we're using now. 21 PARTICIPANT: Thank you. 22 PARTICIPANT: Thank you.

CHAIRMAN KECKLER: Okay. Thank you. All
 right.

I have one more comment regarding the formula 3 that I am just going to throw out there, and management 4 5 can -- or others -- could respond to it, which is that, 6 as Mr. Hardin noted, the issue of poverty, the term "poverty," is also -- has a certain level of ambiguity, 7 and it also has a certain level of slippage between our 8 regulations and general way of doing things, and the 9 way that it's assessed -- namely that there is poverty, 10 11 and there is people eligible for our services, and the 12 question of whether you could replace an individual in poverty with individuals eligible for LSC, or something 13 of that nature would be -- I'm not sure what a huge 14 15 allocation change that would be. It would more closely 16 match -- it's another example of something that goes beyond -- that attempts to improve the language, as 17 18 opposed to repair the language for the absence of decennial census material. 19 So --

20 PARTICIPANT: So we're talking about who would 21 be ineligible before then wouldn't -- there would be a 22 way to know who they are?

1 CHAIRMAN KECKLER: Well, that's -- I mean, first of all, eligibility is 125 percent of poverty, as 2 opposed to 100 percent of poverty. 3 PARTICIPANT: Oh, okay. So you --4 CHAIRMAN KECKLER: So that would be --5 6 PARTICIPANT: Oh, I --PARTICIPANT: So, you're addressing that, not 7 8 like illegal immigrants --CHAIRMAN KECKLER: Well, I mean, that would be 9 an -- that could be an issue that would be part of the 10 11 issue of eligibility, because, of course, the 12 census -- correct me whenever I say anything wrong about it -- the census, of course, counts people, 13 regardless of immigration status. And some of those 14 15 people are poor. And so, a certain number of poor

16 people are counted there.

The idea behind assessing it from the eligible standpoint is that, you know, we're just matching money with demand. There is a certain number of eligible clients, and in South Dakota we give them the same amount of money per eligible -- per potential case as we give in some other place, in Washington. That is an issue of equity, in my -- that's my personal view -- if
 it is feasible, administratively, from the standpoint
 of the census and other things.

PARTICIPANT: Is the issue that the allocation 4 wouldn't -- using the term here, which is just "in 5 6 poverty, " not qualified for eligibility, not qualified for -- which could include the 125 -- difference 7 between poverty and 125 percent of poverty -- there 8 9 could be some place that has lots of people in one category, but not the other, and we want to make sure 10 11 the money more closely tracks results?

12 CHAIRMAN KECKLER: Yes.

PARTICIPANT: And, of course, for some thingswe go up to 150 percent.

15 CHAIRMAN KECKLER: Well --

16 PARTICIPANT: Maybe eligibility is a solution 17 to that.

18 PARTICIPANT: Or 200, or whatever.

19 PARTICIPANT: That is a -- I don't know if
20 anyone has ever talked about it, or thought about the
21 discrepancy.

22 PARTICIPANT: I guess I had a question if

1 anybody up there knew whether there was -- whether this would result in some markedly different 2 allocation -- would go up to 125 percent of poverty. 3 MR. HARDIN: This is Bristow Hardin again. 4 5 From the -- once Professor Keckler raised it, 6 I -- before that I had done some looks at some different state allocations. The significant 7 8 variance -- or the variance would not be significant. Undoubtedly, statistically, by definition, there would 9 be some variance. But, overall, there would not. 10 The 11 allocation of the poverty population among states would 12 not vary significantly. PARTICIPANT: That's with the 125 --13 MR. HARDIN: Yes. 14 15 PARTICIPANT: If we used "eligible," as opposed to 125, which would include immigration status, 16 which might be difficult to capture, because there are 17 18 so many exceptions --19 PARTICIPANT: Well, that -- yes, the --20 PARTICIPANT: -- you might have a state that 21 has -- the difference between 100 percent of poverty 22 and 125 percent of poverty is going to be -- the

proportions aren't going to change much, but they might have a very large immigrant population another state doesn't have. If they are carved out, that would mean that state would not get those resources --

5 PARTICIPANT: Well, the -- ACS, for example, 6 the American Community Survey, does not ask information 7 about whether -- about people's documentation status. 8 They don't ask for that. They ask for a whole lot of 9 other information, but not about that.

10 So, in terms of trying to get the types of 11 data that could make this type of calculation feasible, 12 I don't know where it would be available, that would 13 enable us to do it in an objective way that would 14 enable us to ensure that we had the type of valid and 15 fair data that might be available.

16 CHAIRMAN KECKLER: So what you're saying is 17 that the Census doesn't normally collect that, because 18 the Census wants people to answer, and so on.

19 All right. Yes, Jim?

20 MR. SANDMAN: I just want to emphasize that 21 management is not recommending a change in the basic 22 formula.

1 CHAIRMAN KECKLER: Yes.

2 MR. SANDMAN: It is a formula that has been in 3 effect for 15 years, its consequences are well 4 understood in the field. The field is not recommending 5 any change in the basis formula. Our view is we have 6 enough to cope with, with shifts of between 25 and 30 7 percent, positive and negative.

CHAIRMAN KECKLER: All right. Well, the next 8 step is, if this committee wishes, to -- I -- the only 9 thing that I have myself pointed out is this ambiguity 10 11 in the "or" clause. I am not sure precisely how to 12 address that, although it is something that, if other people feel relevant, it could be asked about, if 13 anybody -- if there is objections within the Federal 14 Register notice. 15

But beyond that, I think that this committee is asked to provide a -- so, basically, a transmittal to the board as to whether we endorse management's recommendations, as laid out in the memorandum.

20 PARTICIPANT: We are not actually endorsing a 21 rule change, or --

22 CHAIRMAN KECKLER: No, no, we're not endorsing

1

a rule change. I am -- we are endorsing the

2 memorandum, as a --

3 PARTICIPANT: Okay. CHAIRMAN KECKLER: -- whole. I, myself, am 4 5 caveating it by saying that there is an issue here that 6 ought to be clarified, myself. 7 PARTICIPANT: I'm just saying I just -- I'm 8 not sure what -- but we're just endorsing the memorandum, it's not -- I'm not quite sure what our 9 action is. But you've explained it: endorse new 10 11 memorandum. 12 PARTICIPANT: That means that we are recommending that the --13 14 PARTICIPANT: The board. PARTICIPANT: -- that the board directs 15 management to take this action, which is to take the 16 17 steps to start the process of revising the statute.

CHAIRMAN KECKLER: Which involve the next 18 step, being the -- and correct me, again, if I'm 19 20 wrong -- the next step being the publishing of this 21 proposal in the Federal Register for a 30-day notice 22 and comment period.

After which, what is intended? After that period, what will -- will this return to the board and the committee?

4 MR. SANDMAN: Yes. This is Jim Sandman. 5 After the comments are received, we would consider 6 them, make a further recommendation to the committee 7 and to the board, as to what action to take, based on 8 the --

9 CHAIRMAN KECKLER: And so that would require 10 some form of interstitial meeting, if we want to get 11 that before September --

12 MR. SANDMAN: Yes.

CHAIRMAN KECKLER: It would require this to do 13 that. Okay. I think that could be arranged. But it's 14 good to know that that's what the intention is here. 15 16 And -- okay. Is there a motion on the floor? ΜΟΤΙΟΝ 17 18 PARTICIPANT: I would move to adopt, or to recommend to the board to approve management's -- I'm 19 not sure -- memo position. 20 21 CHAIRMAN KECKLER: Is there a second?

22 PARTICIPANT: Second.

CHAIRMAN KECKLER: Okay. All in favor?
 (Chorus of ayes.)

3 CHAIRMAN KECKLER: I will also vote in the 4 affirmative, asking management to consider the issue 5 that I have raised regarding the ambiguity in the 6 language.

7 Okay. Well, in that case, that will be 8 brought before the board at the board meeting tomorrow, 9 with a positive recommendation. The -- we now have 10 time for any further public comment. We had 11 opportunities for public comment through, but I 12 will -- no?

13 (No response.)

14 CHAIRMAN KECKLER: Seeing none, I will -- we 15 now turn to item number six, consider and act on other 16 business.

I will just note, for the record, that you have in your board book a set of grant assurances. I have not -- if -- this would be the time, if you have any concern about those new grant assurances, to raise that point.

22 (No response.)

1	MOTION
2	CHAIRMAN KECKLER: Seeing no concerns, I will
3	now entertain a motion to adjourn the meeting.
4	PARTICIPANT: So moved.
5	PARTICIPANT: Second.
6	CHAIRMAN KECKLER: All in favor?
7	(No audible response.)
8	CHAIRMAN KECKLER: The meeting of the
9	Operations and Regulations Committee is now adjourned.
10	(Whereupon, the meeting was adjourned.)
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