LEGAL SERVICES CORPORATION BOARD OF DIRECTORS

TELEPHONIC MEETING OF THE FINANCE COMMITTEE

OPEN SESSION

Monday, June 27, 2011 11:05 a.m.

Legal Services Corporation 3333 K Street, N.W. Washington, D.C. 20007

COMMITTEE MEMBERS PRESENT:

Robert J. Grey, Jr., Chairman Sharon L. Browne Father Pius Pietrzyk, O.P. Robert E. Henley, Jr. (Non-Director member) John G. Levi, ex officio

OTHER BOARD MEMBERS PRESENT:

Victor B. Maddox Gloria Valencia-Weber

STAFF AND PUBLIC PRESENT AT THE CORPORATION'S OFFICES:

- James J. Sandman, President
- Kathleen Connors, Executive Assistant to the President Victor M. Fortuno, Vice President for Legal Affairs,

General Counsel, and Corporate Secretary

- David L. Richardson, Treasurer and Comptroller
- John Constance, Director, Office of Government Relations and Public Affairs
- Stephen Barr, Communications Director, Office of Government Relations and Public Affairs
- Treefa Aziz, Government Affairs Representative, Office of Government Relations and Public Affairs
- Jeffrey E. Schanz, Inspector General
- Laurie Tarantowicz, Assistant Inspector General and Legal Counsel, Office of the Inspector General
- David Maddox, Assistant Inspector General for Management and Evaluation, Office of the Inspector General
- Charles Greenfield, Program Counsel III, Office of Program Performance
- Bristow Hardin, Program Analyst III, Office of Program Performance
- Thomas Enright, Program Analyst III, Office of Compliance and Enforcement (by telephone)
- Zach Leonardi, Intern, LSC Office of Legal Affairs
- Linda Perle, Center for Law and Social Policy (CLASP)
 Robert Stein, American Bar Association Standing
 Committee on Legal Aid and Indigent Defendants
 (SCLAID)
- Terry Brooks, American Bar Association Standing Committee on Legal Aid and Indigent Defendants (SCLAID)
- Ann Carmichael, American Bar Association

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Motions: None

- 1 PROCEEDINGS
- 2 (11:05 a.m.)
- 3 CHAIRMAN GREY: Well, we've got Gloria,
- 4 Sharon, Father Pius, and I think that -- anybody else
- 5 from the committee?
- 6 MR. SANDMAN: Robert, it's Jim. You do have a
- 7 quorum of the committee on the call.
- 8 CHAIRMAN GREY: Great. So we've got a quorum
- 9 and we've got -- Jim, will you tell us who's in
- 10 Washington?
- 11 MR. SANDMAN: Yes.
- 12 CHAIRMAN GREY: Or just have them identify
- 13 themselves?
- MR. SANDMAN: Yes. Why don't we go around the
- 15 room.
- 16 MR. FORTUNO: Victor Fortuno, General Counsel.
- 17 MR. SCHANZ: Jeff Schanz, Inspector General.
- 18 MS. TARANTOWICZ: Laurie Tarantowicz, counsel
- 19 to the IG.
- 20 MR. CONSTANCE: John Constance, director of
- 21 Government Relations.
- MR. RICHARDSON: David Richardson, Treasurer.

- 1 MR. HARDIN: Bristow Hardin, Office of Program
- 2 Performance.
- MR. LEONARDI: Zach Leonardi. I'm an intern.
- 4 MR. BARR: Steve Barr, Government Relations.
- 5 MS. AZIZ: Treefa Aziz, Government Relations.
- 6 MR. DAVID MADDOX: David Maddox, Office of the
- 7 Inspector General.
- 8 MR. GREENFIELD: Chuck Greenfield, Program
- 9 Performance.
- 10 MR. SANDMAN: And Kathleen is here as well.
- 11 CHAIRMAN GREY: Terrific. Anybody else on the
- 12 call joining us?
- 13 MS. PERLE: This is Linda Perle from CLASP and
- 14 NLADA.
- 15 MS. CARMICHAEL: This is Ann Carmichael from
- 16 the ABA.
- 17 CHAIRMAN GREY: Terrific. Thank you.
- MR. MADDOX: Victor Maddox.
- 19 MR. BROOKS: Terry Brooks from ABA.
- 20 CHAIRMAN GREY: Welcome.
- 21 MR. LEVI: I think I heard Victor Maddox say
- 22 he is on.

- 1 MR. MADDOX: You did. It's me.
- 2 CHAIRMAN GREY: Hey, Vic.
- MR. ENRIGHT: Tom Enright from OCE, on the
- 4 phone.
- 5 CHAIRMAN GREY: Good. Welcome.
- 6 Let's start out -- I don't know whether
- 7 everybody's got the handouts that we have. Is there a
- 8 way for those who don't have them -- is there a way to
- 9 put them on WikiLeaks or post them somehow, or can we
- 10 just have them sent to folks if they want to see them
- 11 after the call?
- 12 MR. SANDMAN: We can do either of those,
- 13 whichever people prefer.
- 14 CHAIRMAN GREY: If there's a way to put it up
- 15 now, that would be terrific. And then we'll let them
- 16 know when they are available, and then they can get
- 17 them at their leisure either during the call or after
- 18 the call. So just let us know when they're up at any
- 19 time during the call.
- 20 MR. SANDMAN: Okay. I can also, in my oral
- 21 presentation, walk people through some of the most
- 22 important numbers so that even if they don't have them

- 1 in front of them, they'll be able to follow along.
- 2 CHAIRMAN GREY: That's terrific. I appreciate
- 3 you doing that. That would be great.
- 4 FATHER PIUS: Are there more documents than
- 5 the ones Jim sent on Friday, the 9th?
- 6 CHAIRMAN GREY: No. No. There are finance --
- 7 I take that back. There's some Finance Committee
- 8 documents, but that's the normal stuff that we go over
- 9 at the Finance Committee. But there's nothing more to
- 10 the presentation that Jim is about to do than the
- 11 documents he sent out for it.
- 12 MS. BROWNE: This is Sharon. Is this for the
- 13 fiscal year 2013?
- 14 CHAIRMAN GREY: Correct.
- MS. BROWNE: We're not going to go through the
- 16 normal Finance Committee report for May 2011?
- 17 CHAIRMAN GREY: We may at the end if we've got
- 18 enough time. But if everyone on the committee has
- 19 taken a look at David's submission, there's nothing
- 20 unusual that I saw about it. I'm comfortable, if you
- 21 are, that we can go over that in Seattle.
- We generally go over it beforehand, but I'd

- 1 like to spend the time that we've got working on the
- 2 2013 presentation. Then if we've got some time and the
- 3 committee wants to go over it, I'll be happy to -- we
- 4 can extend the time or set another time, for that
- 5 matter.
- 6 MS. BROWNE: I agree.
- 7 CHAIRMAN GREY: Okay. Yes, Jim, why don't you
- 8 get us started. Let's see how far we get. Let's let
- 9 Jim get through it one time, and then we'll come back
- 10 and do some questioning. But we'd love to get just,
- 11 Jim, an overview of the information you provided us,
- 12 why you provided this, and what you think it means for
- 13 our consideration.
- 14 MR. SANDMAN: Certainly. After the
- 15 committee's last meeting on June 16th, we assembled a
- 16 lot of the information that the committee had requested
- 17 and, in addition, provided all of the information that
- 18 I e-mailed out to the committee and to the full Board
- 19 on Friday evening.
- 20 I'd like to review what that information tell
- 21 us about supply and demand, supply being the capacity
- 22 of our programs to serve low income Americans, demand

- 1 being what the extent of the need is to the extent that
- 2 we're able to quantify it. And then I'll provide you
- 3 with some information about ranges of numbers that the
- 4 committee might want to consider in making a
- 5 recommendation to the full Board.
- The most important information we have about
- 7 our programs' capacity is the information we received
- 8 in response to an e-mail survey we sent out to all 136
- 9 programs on June 17th. We received responses as of
- 10 Friday from 97 of 136 programs; that's a 71 percent
- 11 response rate. The responses are summarized in item 6
- 12 of the package that I sent out on Friday.
- 13 What this information shows is that the 97
- 14 responding programs anticipate a net reduction in their
- 15 lawyer count of 201 in 2011, 201 fewer lawyers at the
- 16 end of this year, this calendar year, than they had at
- 17 the beginning of the year; 47 fewer paralegals; 123
- 18 fewer staff. That's close to a 5 percent reduction in
- 19 lawyer count. You can look at item 7 for the details
- 20 on the head count.
- 21 The causes of the reduction are several.
- 22 First, LSC itself had a 4 percent reduction in funding

- 1 in fiscal year 2012 that has to be implemented by the
- 2 programs between April 15th of this year, when we found
- 3 out what our final number was for the current fiscal
- 4 year, and September 30th, the end of the fiscal year.
- 5 Second, our programs continue to see reductions in
- 6 IOLTA funding.
- 7 Third, in a number of states there are
- 8 reductions in both state and local appropriations. In
- 9 some places like Texas, the amount of state
- 10 appropriations, if any, is still up in the air. And
- 11 finally, several programs made reference to the
- 12 expiration of federal stimulus grants that they had
- 13 received in 2010 that won't be available in 2011.
- 14 There are significant variations among the
- 15 programs in terms of the effect of these reductions on
- 16 their operations, so I'm painting with a pretty broad
- 17 brush. But you can see the overall statistics in item
- 18 6.
- 19 As a result of these reductions in other
- 20 sources of funding in the current fiscal year, I
- 21 anticipate that LSC funding, as a percentage of total
- 22 funding for LSC programs this year, will go up,

- 1 reversing a long trend in the other direction. Ir
- 2 1980, to go back a ways, LSC was responsible for 88
- 3 percent of the funding of its programs.
- 4 Last year, by contrast, LSC funding accounted
- 5 for only 43-1/2 percent of the funding of its programs.
- 6 There has been a significant increase in federal
- 7 funding from other sources in the intervening years,
- 8 but there also have been very significant increases in
- 9 state and local funding of our programs.
- 10 Between (sic) 1980, funding from other sources
- 11 and nonfederal sources has grown from \$38 million to
- 12 \$542 million last year. When I give the 43-1/2 percent
- 13 number for 2010 as the percentage of LSC funding as
- 14 total revenue of our programs, it's important to keep
- in mind that is an average, and there are very
- 16 significant variations among our programs. In
- 17 Maryland, for example, the Legal Aid Bureau gets only
- 18 18 percent of its funding from LSC. In Alabama, our
- 19 program gets 86 percent of its funding from LSC.
- We are mindful of the possibility that
- 21 additional pro bono resources might help to expand the
- 22 capacity of our programs, and we look forward to the

- 1 work of the pro bono task force. Nevertheless, I don't
- 2 think that we should be counting on increased pro bono
- 3 assistance to offset the reductions in program staffing
- 4 for two reasons.
- 5 First, as you can see in item 11 of the
- 6 materials that I distributed, in a number of states
- 7 there is a mismatch between the location of the poverty
- 8 population and the location of the lawyers available to
- 9 serve them. The two programs represented there, the
- 10 two states represented there, Georgia and Virginia, are
- 11 just examples, but I'm confident that the numbers there
- 12 are replicated in other states around the country.
- 13 In addition, pro bono lawyers always need the
- 14 infrastructure support of a program to do intake,
- 15 screening, training, to provide technical support, to
- 16 monitor the work of the pro bono lawyers. They can't
- 17 simply do it alone. It's simply not feasible to tell
- 18 lawyers in private practice that there are poor people
- 19 out there who need their help and expect them to go out
- 20 and find them and serve them on their own.
- 21 Finally, in terms of the capacity of our
- 22 programs, I'd urge the committee to keep in mind what

- 1 the effect in fiscal '13 will be of the census
- 2 adjustments that we've talked about previously.
- 3 Because of the redistribution of the poverty population
- 4 across the states, some programs will see reductions in
- 5 their percentage of LSC funding, whatever that funding
- 6 total is, of between 25 and 30 percent at the high end.
- 7 There will, of course, be other programs that see
- 8 substantial increases in their funding because of their
- 9 increases in their share of the poverty population.
- 10 So that's a quick summary of what we have on
- 11 the capacity side.
- On the demand side, as the committee has
- 13 discussed previously, hard data on the extent of the
- 14 need are difficult to come by. I hope that in the
- 15 strategic planning process, we might be able to
- 16 identify ways to try to redress that deficiency in data
- 17 currently.
- 18 We do know, though, that the size of the
- 19 population eligible for LSC-funded services is
- 20 projected to be 65.4 million in 2012, up from 50.8
- 21 million in 2007 before the recession began. That's a
- 22 29 percent increase in the size of the eligible

- 1 population.
- 2 We assembled at items 8 to 10 information that
- 3 shows the types of cases handled by our grantees in
- 4 2010 so you can get some idea of what kind of services
- 5 we're providing to the eligible population.
- 6 Next I'd like to provide some information on
- 7 the range of the request that the committee might
- 8 consider recommending to the full Board. We are
- 9 currently, in fiscal year 2011, funded at about \$404
- 10 million, down from \$420 million in fiscal '10. The
- 11 President's budget for fiscal year '12 recommends \$450
- 12 million for LSC.
- 13 Last week 34 senators, all Democrats, signed a
- 14 letter requesting \$450 in funding for LSC for fiscal
- 15 '12, and we have information indicating that there are
- 16 some Republican senators who may also be willing to
- 17 commit to support LSC at the level of \$450 million, the
- 18 President's request. To put this in context, recall
- 19 that the LSC Board's request for fiscal year '12 was
- 20 \$516.5 million.
- In light of the increase in the size of the
- 22 eligible population, the projected shrinkage in program

- 1 capacity, the projected decline in funding from other
- 2 sources, the President's request for 2012, what appears
- 3 to be the possibility of bipartisan support in the
- 4 Senate for \$450 million, I would think that \$450
- 5 million would be the floor that the committee should
- 6 consider recommending to the Board for funding in
- 7 fiscal '13.
- 8 As for the top end of the range that the
- 9 committee might consider, there's no doubt in my mind
- 10 that if the magnitude of the need out there were to be
- 11 the criterion for the committee's recommendation, a
- 12 number above \$500 million, such as the Board's request
- 13 for fiscal '12 at 516.5, could be justified. There is,
- 14 however, the matter of political reality and LSC's
- 15 credibility in submitting a request.
- 16 A request that is far in excess of the
- 17 President's fiscal '12 request and above what
- 18 supporters in the Senate are currently asking for can
- 19 be frustrating to supporters. It can foment
- 20 skepticism. It can have the practical effect of
- 21 limiting LSC's participation in discussions.
- 22 If the committee were to recommend a request

- of something below \$500 million, say \$490 million, that
- 2 number would reflect a 17 percent increase in our 2010
- 3 appropriation of \$420 million, a 9 percent increase
- 4 over the President's request of \$450 million and a 21
- 5 percent increase over our current level of funding of
- 6 \$404 million. So I throw those numbers out there just
- 7 to give you some sense of what others are thinking of,
- 8 and I'd ask John Constance if he might comment on the
- 9 realities that we face, both in dealing with the Office
- 10 of Management and Budget and in dealing with Congress.
- 11 MR. CONSTANCE: Thank you, Jim. For the
- 12 record, John Constance, director of Government
- 13 Relations and Public Affairs.
- Just to step back a moment, the previous Board
- 15 did operate from a philosophy of presenting a number
- 16 that was reflective of the need. And again, given the
- 17 fact that that was a Board recommendation, we carried
- 18 that to the Hill, and have certainly pressed that
- 19 approach over the last several years.
- That being said, there's an inevitable moment
- 21 after those numbers have gone to the Hill where we are
- 22 faced with the reality of being asked a question that

- 1 goes along the lines of, "Well, what is the real number
- 2 that you want?" And that, in my experience, has been a
- 3 constant over the last four years. That, I think, is
- 4 reflective of the reality that when you start talking
- 5 about the upper range of numbers that we've presented,
- 6 in the real world even prior to this Congress, that has
- 7 been something that is certainly a bridge too far.
- I think what would be helpful in the process
- 9 is if, through the deliberations of the Finance
- 10 Committee and the full board this year, a number could
- 11 be reached that would make that kind of question less
- 12 likely to be asked. And I think that anything that
- 13 starts with a 5 would probably be that bridge too far.
- 14 That being said, I agree with Jim that I
- 15 think, due to the efforts of John Levi and Alan
- 16 Houseman and others, I do think the 450 number last
- 17 year was an achievement and also a reflection of the
- 18 reality of what the demand is and what the need is.
- 19 And that should still be considered as what the floor
- 20 is for this effort.
- 21 CHAIRMAN GREY: There is also, Jim -- I think
- 22 you alluded to this -- but there's still the notion

- 1 that, from a strategic standpoint, trying to get an
- 2 overarching assessment that the demand in America,
- 3 separate and apart from what is the reality for a
- 4 current -- for any current -- for any fiscal year ought
- 5 to be kept in line. Do you still agree with that?
- 6 MR. SANDMAN: Yes, I do.
- 7 CHAIRMAN GREY: And so when you put it in that
- 8 context -- or, rather, put it differently -- it gives
- 9 you a context with which to understand what is really
- 10 needed out in society versus what is the reality of
- 11 dealing with this issue on a given fiscal year. And
- 12 that context is important because it recognizes -- I
- 13 think what you end up doing is appreciating the impact
- 14 that you are having vis-a-vis the demand that either is
- increasing or decreasing in society as a whole.
- 16 But that's a discussion for the planning
- 17 committee, which we are going to -- I think the Finance
- 18 Committee will talk about in Seattle and hopefully
- 19 maybe have some conversation today on it about giving
- 20 to the strategic committee.
- Jim, any other comments from you?
- MR. SANDMAN: I'd be happy to answer

- 1 questions, but that's my summary.
- 2 CHAIRMAN GREY: Thank you very much. That
- 3 gave us -- that's exactly what the committee asked for
- 4 from you last time, and so we appreciate your diligence
- 5 on that.
- The floor is open to committee members first
- 7 about this. Are there any questions from the
- 8 committee?
- 9 MS. BROWNE: This is Sharon. I have just two
- 10 questions, both for Jim.
- 11 You mentioned -- and this kind of follows up
- 12 with what you were saying, Robert -- is that we really
- 13 need to look at the demand for legal services
- 14 throughout the country. But Jim mentioned that we do
- 15 not have in hand hard data that shows the size of the
- 16 eligible population; we're estimating that it's
- 17 somewhere around 65.4 million, which is a 29 percent
- 18 increase, which is tremendous.
- 19 But the fact that we don't have hard data, is
- 20 that going to have an impact on how we come up with a
- 21 recommendation of a number to provide to OMB for our
- 22 2013 budget?

- 1 And putting that together with my next
- 2 question is, we're still looking at the census material
- 3 and we don't have a good idea of the number of eligible
- 4 persons yet. Do we have a timeline for when we will
- 5 have that number?
- 6 MR. SANDMAN: Yes. I want to distinguish
- 7 between two things, data on the size of the eligible
- 8 population, people who by income level are qualified to
- 9 be served at LSC-funded programs, and data on the
- 10 extent of need for legal services, which would probably
- 11 be some subset of that population.
- 12 We do have, I believe, pretty reliable data on
- 13 the size of the eligible population. It's estimates
- 14 for the most recent numbers, but all of the estimates
- 15 are coming from good census data, data other than the
- 16 decennial census because, as you know, in 2010 they
- 17 didn't track income information, but information from
- 18 the American Community Survey and from the Small Area
- 19 Income and Poverty Estimates.
- 20 Bristow Hardin is here. Bristow has prepared
- 21 those estimates, and I believe that those are just
- 22 standard estimates based on the most recent census data

- 1 that we have. So I feel pretty good about those
- 2 numbers. Yes, they are estimates, but they are pretty
- 3 solid, as distinguished from some number reflecting how
- 4 many lawyers might be necessary to serve all of the
- 5 legal needs of the eligible population. That's a much
- 6 more difficult number to arrive at.
- 7 CHAIRMAN GREY: That's part of the strategic
- 8 planning that we want to -- or that's part of the
- 9 information that we want the strategic planning to
- 10 consider, Sharon, in terms of how might we go about
- 11 doing that, as opposed to -- I don't know that we know
- 12 exactly right now. But that's -- I think we have to
- 13 deal with that.
- 14 MS. BROWNE: I agree. Yes. And that to me is
- one of the really critical areas that I feel that we
- 16 need to focus on in putting together a recommendation
- 17 to the Board, is the demand side. We know that the
- 18 population, eligible population, is tremendous, and
- 19 it's increasing constantly. So we really don't have
- 20 that information yet on the hard data on the extent of
- 21 that need.
- 22 CHAIRMAN GREY: But did Jim answer your

- 1 questions?
- MS. BROWNE: Yes, he did. I'm still trying to
- 3 get my arms around how to go about setting up the
- 4 request for appropriations because looking at Jim's
- 5 data -- and I must admit this report is tremendous that
- 6 he sent to us -- is that we've got basic field grants,
- 7 technology initiative grants, LRAP management and
- 8 grants, Office of the Inspector General. And we've
- 9 come up - there's the budget history for LSC.
- 10 And I'd like to hear from the staff what they
- 11 think should be the basic -- what the amount should be
- 12 for these different budget categories for 2013.
- 13 CHAIRMAN GREY: Well, let's --
- MS. BROWNE: Or is that going too far?
- 15 CHAIRMAN GREY: Well, no. I think that may
- 16 be -- I think the specific categories -- I mean, how
- 17 you slice and dice it is a different question, I think.
- 18 We don't really need to ask them to do that today.
- 19 But I think that in order to get to a number, you
- 20 certainly have to do that.
- I think in the past, we've had a pretty good
- 22 formula for doing that. I don't know that that's going

- 1 to change substantially. I mean, I don't think we're
- 2 going to put -- I don't think we're going to take the
- 3 TIG grant and increase it by 50 percent against field
- 4 grant money.
- 5 So those are things that I think we can noodle
- 6 on as we get into the specifics in Seattle. I think
- 7 the key today is, are we comfortable with the range and
- 8 the way that the staff has proposed getting to a range
- 9 that we can work with? And we can zero in on the
- 10 specifics later.
- Do we have the right information? Do we have
- 12 quality information? Do we feel comfortable with the
- 13 recommendation that we're in a range that will allow us
- 14 to come up with a number when we have an opportunity to
- 15 sit down and talk about it in more detail? That's what
- 16 I need the members of the committee to ask questions
- 17 about right now.
- MS. BROWNE: So our range is going to be 420
- 19 -- or \$404 million to \$516 million? Is that the range
- 20 that you're referring to, Robert?
- 21 CHAIRMAN GREY: I am looking at the range. I
- 22 think it was 450, though --

- 1 MR. SANDMAN: Yes. That's right.
- 2 CHAIRMAN GREY: For the bottom.
- 3 MR. SANDMAN: That's right. That's what I
- 4 suggested that the floor should be.
- 5 MS. BROWNE: Okay. Well, I would like to go
- 6 back to the 2010 budget year of 420 and make our range
- 7 420 to 450. I think that, from what -- we know what
- 8 the bipartisan support will be, is a maximum of 450.
- 9 So I would like to start at the 420 range and limiting
- 10 that to the 450 range.
- 11 CHAIRMAN GREY: That's the purpose of this
- 12 call, is to have that discussion.
- 13 FATHER PIUS: Before we get there, can I just
- 14 ask a question first? This is Father Pius.
- 15 CHAIRMAN GREY: Who's speaking?
- 16 FATHER PIUS: This is Father Pius. What is
- 17 the final end -- I mean, I wasn't involved in the
- 18 budget discussions last year. What's the final end
- 19 product? I mean, we just don't send them a 3x5 card
- 20 with a number on it. Is it a letter? Is it a report
- 21 with appendices? I mean, how extensive is our
- 22 transmittal to Congress in terms of the budget

- 1 recommendation?
- 2 CHAIRMAN GREY: John?
- 3 MR. CONSTANCE: It is in fact a formal
- 4 document that has the recommended numbers, that
- 5 demonstrates some budget history, as well as has a
- 6 justification for the funding levels. And I think the
- 7 range of the kinds of information that have been
- 8 presented to the committee in the transmittal from Jim
- 9 on Friday evening is the kind of information that we
- 10 would be putting forward in support of the request.
- 11 CHAIRMAN GREY: Does that answer your
- 12 question, Father?
- 13 FATHER PIUS: Yes. And about how long was it
- 14 the last time around? I mean, how extensive did you go
- 15 in terms of providing the justification? Are we
- 16 talking about two pages? Are we talking about a
- 17 50-page report?
- 18 MR. CONSTANCE: Yes. I would say our last
- 19 submission, which has been pretty typical, is about a
- 20 15-page document.
- 21 FATHER PIUS: Okay.
- 22 CHAIRMAN GREY: It looks like our financial

- 1 report that we go over every month. It gets into the
- 2 details to the extent that we get into the details on
- 3 our finances.
- 4 FATHER PIUS: But in terms of the budget
- 5 request, it just goes to the top line item numbers? It
- 6 doesn't go any deeper than those?
- 7 MR. CONSTANCE: It goes to the top line item
- 8 for basic field, for LRAP, for each of those
- 9 categories.
- 10 FATHER PIUS: The category. Okay.
- 11 CHAIRMAN GREY: Right, right, right.
- 12 FATHER PIUS: And how much are we involved as
- 13 a Board in everything outside the numbers in terms of
- 14 the justifications and crafting that? I assume we
- 15 approve that. The staff prepares that and we approve
- 16 that?
- 17 MR. CONSTANCE: Yes. Again, we're in a little
- 18 bit different order, Father Pius, this year. This is
- 19 John Constance again. In past years, management has
- 20 made a formal recommendation with that justification
- 21 attached thereto.
- This year, the process that we're in is the

- 1 Board and the Finance Committee receiving testimony,
- 2 receiving material from outside LSC, as well as the
- 3 kind of information that's been provided to you now
- 4 with the committee and the Board coming up with the
- 5 direction that they want to take, and again, I think in
- 6 that discussion the kind of justification that the
- 7 committee and the Board feel comfortable with carrying
- 8 forward. And we'll go ahead and create a document that
- 9 tracks that.
- 10 FATHER PIUS: That was just a little bit of
- 11 background for me. But let me just give you -- I'll
- 12 just talk about the way I'm approaching think about
- 13 these numbers.
- I understand that the Board in the past has
- 15 tried to put a number that reflects the real need, and
- 16 I think that's been the history. But I think we're in
- 17 a different world now, and I think we're in a very
- 18 different budgetary world now. And I just don't think
- 19 that's possible.
- I would agree with John that if we were to put
- 21 a 516 number out there, even if it reflects real need,
- 22 no one would take us seriously. I mean, no one would

- 1 take us seriously to put out a number like that. So I
- 2 think that we shouldn't even consider that as a
- 3 ceiling. That's just a fantasy number.
- 4 What I think we should do is to target a
- 5 number that's a bit more real, something that does seem
- 6 to have more bipartisan support, something that could
- 7 reflect an actual increase in the money that we have,
- 8 yet is a targetable number.
- 9 And some of the reasons I'm asking the
- 10 questions about the report is I hope that the report
- 11 might be able to reflect a little bit more clearly to
- 12 Congress why we're asking this number, not because we
- 13 think we need less than \$516 million but because we
- 14 think this has more of -- it has broader support within
- 15 the community and even in Congress; but that the report
- 16 to Congress make clear, or our budget request to
- 17 Congress make clear, that if they really want to
- 18 address the issue in terms of finances, that this
- 19 number is going to be -- there's going to be a lot more
- 20 money next fall.
- 21 And we can give them an indication of what
- 22 that funds might be, but that the number that we

- 1 request reflects the reality of the budget situation,
- 2 and frankly, the reality of the current economic
- 3 situation in terms of an inability of the federal funds
- 4 to finance.
- 5 I mean, the Wall Street Journal came out today
- 6 with the fact that public debt is now 100 percent of
- 7 GDP. I mean, we are in a whole new world when it comes
- 8 to getting money from Congress and for the U.S. to put
- 9 out this kind of money. And I think that that means
- 10 our approach has to be different than what it was
- 11 before. And that means we have to change that to
- 12 something that is a little bit more realistic.
- 13 So that's, I guess, my view on the situation.
- 14 So to put 516 as the ceiling of our discussion I think
- 15 is way too high.
- 16 CHAIRMAN GREY: That's very good. Father, did
- 17 you have any other questions?
- 18 FATHER PIUS: Oh, actually, just one real
- 19 quick -- just a very technical point, Jim.
- In your graph on sources of non-LSC funding
- 21 2008 to 2010 --
- MR. SANDMAN: Yes?

- 1 FATHER PIUS: -- in the 2010 bar, there's a
- 2 figure that's not in the other two, and that is filing
- 3 fees.
- 4 MR. SANDMAN: Yes.
- 5 FATHER PIUS: Which is a significant chunk
- 6 that appears in -- I'm worried that might -- were there
- 7 no filing fees in previous years? Or we just never --
- 8 MR. SANDMAN: There were, but they weren't --
- 9 yes. They were, but they were incorporated into state
- 10 funding. We only asked programs to begin to break that
- 11 out as a separate item last year.
- 12 FATHER PIUS: Okay. If we were to use this as
- 13 a report to Congress, I would probably want that
- 14 footnoted.
- MR. SANDMAN: We can do that.
- 16 FATHER PIUS: Because it looks like state
- 17 funding goes way down, when the fact that -- when
- 18 they're combined together, it actually goes up.
- 19 MR. SANDMAN: Yes. We can -- it should have
- 20 been --
- 21 FATHER PIUS: Of course, combined with --
- 22 IOLTA goes down.

- 1 MR. SANDMAN: It should have been footnoted.
- 2 FATHER PIUS: I would just want that number
- 3 that -- it's sort of strange -- to footnote it.
- 4 MR. SANDMAN: Yes. It would be easier to
- 5 understand the chart if we combined state and filing
- 6 fees just for purposes of consistency over the last
- 7 three years. We'll --
- 8 FATHER PIUS: Yes. Yes.
- 9 CHAIRMAN GREY: And in a footnote, which
- 10 you're talking about, Father. Right?
- 11 FATHER PIUS: No, no. What Jim is saying is
- 12 just combine them, which I think is a fine way to do
- 13 it.
- 14 CHAIRMAN GREY: Oh, I see. Okay.
- 15 FATHER PIUS: It would make it more apples to
- 16 apples.
- 17 CHAIRMAN GREY: I got it.
- 18 Gloria?
- 19 PROFESSOR VALENCIA-WEBER: Excuse me. I'd
- 20 like to have maybe your next committee or maybe when we
- 21 do the strategic planning to focus on what both Sharon
- 22 and Father Pius have brought up, and that is how we

- 1 substantiate the request, and perhaps consider more
- 2 fully the separating out of what is the actual need and
- 3 what is the political reality number we are asking for
- 4 so that, presumably, the same report might sensitize
- 5 Congress to this is nowhere near the real need, but
- 6 we're dealing with the realities of the U.S. economic
- 7 and budget situation.
- 8 And in terms of need, I think we need to be
- 9 more careful about what we're using. Jim mentioned
- 10 that we have harder, firmer data, for instance, on the
- 11 numbers of poor people who qualify. And I think that
- 12 is harder, firmer data. You can even amplify that with
- 13 the increasing numbers of people who have lost their
- 14 jobs, who have lost their homes. And that data is
- 15 coming in at state levels as well, and that is what is
- increasing the eligible number of poor people.
- 17 Now, as to need/demand, they're two different
- 18 things in terms of what would be the ideal number of
- 19 pro bono lawyers or lawyers needed to serve those
- 20 folks. And I do not know how exactly that is done, but
- 21 we can talk about it. And secondly, consider whether
- 22 there is any data on numbers of poor people who seek

- 1 legal representation but are unable to obtain it.
- 2 And so we're going to have to try to firm up
- 3 the demand part.
- 4 CHAIRMAN GREY: Okay.
- 5 MR. LEVI: I would like to speak for just a
- 6 second.
- 7 CHAIRMAN GREY: Is this John?
- 8 MR. LEVI: Yes. Can you hear me?
- 9 CHAIRMAN GREY: Yes. Go ahead.
- 10 MR. LEVI: I think all of this discussion has
- 11 been very important, and I think the impact -- one
- 12 thing that was said earlier, the impact of the census
- 13 as certain states lose population and it means they get
- 14 further cuts, and other states are entitled to
- 15 increases in funding because of the increase in
- 16 population, those precise numbers I'm not sure are
- 17 fully known yet. And one of the things that an
- 18 increase could do is help to cushion those states that
- 19 would other be getting a decrease to at least hold
- 20 even.
- One thing that I feel our Board needs to --
- 22 and in light of what Jim said, I want to be clear to

- 1 all of you where I'm coming out, which is certainly
- 2 below the number we requested last year and more in the
- 3 range that Jim seems to be talking about of the 450 or
- 4 so.
- 5 But I don't think that for those of us who are
- 6 on this Board, that the -- and I recognize the public
- 7 debt issues; I recognize the other political issues
- 8 that are going on in the country, and certainly the
- 9 circumstance in the economy. But the orderly
- 10 functioning of our justice system is very much at stake
- 11 here. And one thing we do know is that the counts are
- 12 overwhelmed with pro se litigants.
- 13 We can't solve that. We also know -- but we
- 14 can help with that. We also know that our programs
- 15 have done more in some respects, and we know this
- 16 anecdotally, in terms of helping develop the online
- 17 capacities for helping deal with pro se litigants.
- But I'm told, and I think we've all seen from
- 19 our meetings around the country, that office after
- 20 office is under such pressure, such pressure. They've
- 21 laid off people. They've held salaries. Their
- 22 salaries are at the lowest end. They're having

- 1 difficulty attracting people in.
- 2 And I think one of the things that I talked
- 3 about in our budget request that I wanted to see us try
- 4 to do was also offer some potentially new programs I
- 5 would like management to think about, and to even talk
- 6 to David Stern.
- 7 Would a small grant, would they be willing or
- 8 consider matching us if we were to start something like
- 9 the Rural Legal Corps again? And try to help augment
- 10 the stipends and maybe externships or internships or
- 11 even post-retirement -- some kinds of things that would
- 12 help, where we have 250 lawyers, it looks like, less in
- 13 the network this year over last. Are there ways to try
- 14 to help through some programs like this, where we might
- 15 even get support from others at least to help, on a
- 16 temporary basis, rebuild the staff somewhat?
- 17 But we need to be worried about where this all
- 18 goes, and to be thinking longer than just one year.
- 19 And I want to make sure that we are thinking longer
- 20 than one year here.
- We've got to get a budget request in for next
- 22 year, but we also have to realize that with freezes in

- 1 salaries, with layoffs occurring continually, with the
- lowest pay to begin with in the profession, you're not
- 3 going to be attracting many people of quality into this
- 4 field for much longer. Even if they have the passion,
- 5 there are many other things that people can do.
- 6 So I take our position -- I know we all do --
- 7 very seriously here. I want to make sure that this
- 8 aspect of the position we hold also gets voiced here,
- 9 and that we not go so low that we leave little or no
- 10 hope to these programs that at some point, there will
- 11 be a better day and they won't be completely
- 12 overwhelmed, as it appears to me they feel from even my
- 13 phone calls in the strategic planning.
- 14 It seems to me our programs feel almost
- 15 overwhelmed every day. That's a circumstance we have
- 16 to be aware of. If we don't voice that circumstance,
- 17 nobody in the Congress will know about it. And so part
- 18 of this budget request is also educating people why
- 19 we're asking for the number, what the circumstance is.
- 20 And if the American Congress doesn't want to pay for
- 21 the orderly functioning of its civil justice system, at
- 22 least I want them to do it with their eyes wide open.

- 1 CHAIRMAN GREY: John, thank you for putting it
- 2 into perspective. We've got -- let me put something
- 3 else in perspective -- we've got a fiscal oversight
- 4 committee call at 11:00 -- I'm sorry, at 12:00, and so
- 5 we've got about -- got a few more minutes here.
- There's a recommendation, it appears to me,
- 7 and I hope the committee members will think this
- 8 appropriate, that the recommendation is that we start
- 9 with a floor of 420, and that the top end cannot -- has
- 10 to be below 500. And just for the sake of argument,
- 11 I'm going to put out 490 as a top end, just to meet
- 12 that condition, and that somewhere in the middle or
- 13 somewhere else, somewhere in between those numbers, is
- 14 something that the committee would discuss in Seattle.
- 15 Is that acceptable to the committee members at
- 16 the present time for purposes of our discussion next
- 17 month?
- 18 MS. BROWNE: This is Sharon. I think that
- 19 would be a good range. But could I ask another
- 20 question on the budget itself? We've got the five
- 21 budget categories -- I mean -- yes, the five budget
- 22 categories, basic field grants as well as the TIG

- 1 grants. Can we put in another grant program, a request
- 2 for another grant program, say for rural legal
- 3 assistance grants, what John mentioned?
- I can see supporting an increase from the 420
- 5 range if we actually had a grant program to support
- 6 rural legal services. I think from the report that Jim
- 7 sent to us, that is a critical need. And pro bono
- 8 doesn't address it. State funding doesn't address it.
- 9 But to me, that is the most critical need that we
- 10 should be addressing if we want to increase the budget
- 11 above the 420 range, is with another grant program.
- 12 CHAIRMAN GREY: That's a good suggestion.
- 13 MR. SANDMAN: I did talk to David Stern at
- 14 Equal Justice Works about that following the
- 15 committee's last call, and he filled me in on a program
- 16 that existed in the '90s, a joint program between LSC
- 17 and Equal Justice Works.
- But it was a summer internship program. It
- 19 was not fellows out in the field for a year or two. It
- 20 was an eight-week program where law students were
- 21 dispatched to programs around the country, and I think
- 22 Sharon is -- I assume, Sharon, you're talking about

- 1 something beyond that.
- 2 MS. BROWNE: I am. I was --
- 3 MR. LEVI: So am I.
- 4 MS. BROWNE: When you look at those last three
- 5 pages of Jim's report, it does talk about the rural
- 6 legal assistance crisis. And there's got to be some
- 7 way to address with, the rural legal needs.
- We can do pro bono in the urban areas, but
- 9 that doesn't even begin to address the problems in the
- 10 rural areas because many of the attorneys that are
- 11 existing there, they have conflicts of interest.
- 12 CHAIRMAN GREY: And accessibility issues.
- 13 MS. BROWNE: Right. And so I think we need
- 14 to -- maybe if we want to increase our budget from the
- 15 420 level, let's put a program out there that Congress
- 16 can embrace as bipartisanship.
- 17 CHAIRMAN GREY: Without objection, why don't
- 18 we ask the staff to put that in the mix for us?
- I hate to cut this short, but I've actually
- 20 got -- Vic Maddox and I are chairing the next meeting.
- 21 So I don't want to - are there any other thoughts or
- 22 comments from anybody on the phone about this?

- 1 PROFESSOR VALENCIA-WEBER: This is Gloria.
- 2 I'll be interested in seeing what the staff puts
- 3 together on the rural legal aid.
- 4 Secondly, I appreciate the quality of the
- 5 information we got this time for the attachments. I
- 6 have not seen nearly that clearly stated picture of our
- 7 situation and what is out there in the field in my time
- 8 getting the reports, financials, from LSC. And maybe
- 9 I've missed something, but I really got much more out
- 10 of these. So thank you, those who prepared them.
- MR. SANDMAN: You're welcome.
- 12 CHAIRMAN GREY: With that, let me thank
- 13 everyone for being on the call. This has been
- 14 extremely helpful, Jim and John and Vic and others.
- 15 Thank you so much for your putting the report that you
- 16 put together.
- 17 And let's look at a range between 420 and 490,
- 18 and the possibility of an additional category for rural
- 19 legal assistance. And we look forward for that
- 20 discussion taking place in Seattle, at which time we'll
- 21 go over, David, the financials that you've prepared for
- 22 us.

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             MR. RICHARDSON: That's fine, sir.
             CHAIRMAN GREY: Anything? All right. Thank
2
    everybody, have a good day, and those of you who'll be
3
    on the next call, I'll talk to you soon.
4
              (Whereupon, at 11:56 a.m., the committee was
5
    adjourned.)
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