

LEGAL SERVICES CORPORATION
BOARD OF DIRECTORS

PAI RULEMAKING WORKSHOP

Tuesday, September 17, 2013

1:30 p.m.

Legal Services Corporation
3333 K Street, N.W., Third Floor
Washington, D.C.

BOARD MEMBERS PRESENT:

John G. Levi, Chairman (by telephone)
Robert J. Grey, Jr.
Charles N.W. Keckler
Laurie Mikva
Julie A. Reiskin (by telephone)
James J. Sandman, ex officio

STAFF AND PUBLIC PRESENT:

Lynn Jennings, Vice President for Grants Management
Rebecca Fertig, Special Assistant to the Preside
Ronald S. Flagg, Vice President for Legal Affairs,
General Counsel, and Corporate Secretary
Mark Freedman, Senior Assistant General Counsel,
Office of Legal Affairs
Atitaya Rok, Staff Attorney, Office of Legal Affairs
Stefanie Davis, Office of Legal Affairs
Flor Gardea, Office of Legal Affairs
Carol A. Bergman, Director, Office of Government
Relations and Public Affairs
Elizabeth Arledge, Communications Manager, Office of
Government Relations and Public Affairs
Marcos Navarro, Office of Government Relations and
Public Affairs
Laurie Tarantowicz, Assistant Inspector General and
Legal Counsel, Office of the Inspector General
Matthew Glover, Associate Counsel, Office of the
Inspector General
Lora M. Rath, Deputy Director, Office of Compliance
and Enforcement
Janet LaBella, Director, Office of Program
Performance
Jane Ribadeneyra, Program Analyst, Office of Program
Performance
Eric Jones, Office of Information Technology
Mark O'Brien, Executive Director, Pro Bono Net
Patricia Z. Risser, Attorney Coordinator, Volunteer
Lawyers Project, Legal Action of Wisconsin
Melissa Skilliter, Pro Bono Coordinator, Ohio State
Legal Services Association
David Udell, Executive Director, National Center for
Access to Justice
Jennifer van Dulmen, President, National Association
of Pro Bono Professionals

STAFF AND PUBLIC PRESENT (Cont'd):

John Whitfield, Executive Director, Blue Ridge Legal Services, on behalf of National Legal Aid and Defender Association (NLADA)

Virginia Martin, Director of Legal Services, New Hampshire Bar Association

Samantha Howell, Pro Bono Coordinator, Prisoners' Legal Services of New York

Jennifer Cunha, Pro Bono Partnership Project Staff Attorney, Prisoners' Legal Services of New York

Kenneth Penokie, Executive Director, Legal Services of Northern Michigan

Mara Block, Pro Bono Project Staff Attorney, Legal Assistance Foundation of Chicago

Helenka Marculewicz, Executive Director, Greater Dayton Volunteer Lawyers Project

Cheryl Zalenski, American Bar Association Center for Pro Bono

Jeff Ponting, Pro Bono Coordinator, California Rural Legal Assistance

Rosemary Elbert, Executive Director, Wisconsin Judicare

Chuck Greenfield, National Legal Aid and Defender Association (NLADA)

Don Saunders, NLADA

Mary Ryan, Chair, American Bar Association Standing Committee on Pro Bono and Public Service

Steven Scudder, Counsel, American Bar Association Standing Committee on Pro Bono and Public Service

Lisa Wood, Partner, Foley Hoag LLP; Chair, American Bar Association Standing Committee on Legal Aid and Indigent Defendants (SCLAID)

Steve Grumm, American Bar Association SCLAID

Bev Groudine, American Bar Association SCLAID

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Melissa Skilliter, Ohio State Legal Services Association

David Udell, National Center for Access to Justice

Jennifer van Dulmen, National Association of Pro Bono Professionals

John Whitfield of Blue Ridge Legal Services, on behalf of the National Legal Aid & Defender Association

II. Topic 1

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LSC Pro Bono Task Force Recommendation 2(a) -- Resources spent supervising and training law students, law graduates, deferred associates, and others should be counted towards grantees' PAI obligations, especially in "incubator" initiatives.

Panel presentations and discussion

Mark O'Brien, Pro Bono Net

Patricia Zeeh Risser, Legal Action of Wisconsin Volunteer Lawyers Project

Melissa Skilliter, Ohio State Legal Services Association

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Panel presentations and discussion

John Whitfield of Blue Ridge Legal Services, on behalf of the National Legal Aid & Defender Association
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Panel presentations and discussion

Mark O'Brien, Pro Bono Net
 Patricia Zeeh Risser, Legal Action of Wisconsin Volunteer Lawyers Project
 Melissa Skilliter, Ohio State Legal Services Association
 Jennifer van Dulmen, National Association of Pro Bono Professionals
 John Whitfield of Blue Ridge Legal Services, on behalf of the National Legal Aid & Defender Association

1 P R O C E E D I N G S

2 (1:30 p.m.)

3 I. OPENING AND INTRODUCTORY REMARKS

4 MR. KECKLER: Welcome, everyone. My name is
5 Charles Keckler, and I'm the chair of the Legal
6 Services Corporation's Board of Directors' Operations
7 and Regulations Committee. There are two other members
8 here from the committee, Laurie Mikva and Robert Grey.

9 As a formal matter, this second of two
10 rulemaking workshops regarding LSC'S private attorney
11 involvement rule is part of, and really the beginning
12 of, a process that the committee is involved in in
13 considering changes to 45 CFR Part 1614, the
14 Corporation's private attorney involvement rule.

15 In response to a series of recommendations
16 that were made last year by LSC's Pro Bono Task Force,
17 this workshop and the prior one in July was noticed to
18 the public in the Federal Register on May 10, 2013.
19 And since we are building on the good work of the Pro
20 Bono Task Force, we are focusing on the suggestions
21 that they have made, but we are also considering
22 related matters as they come up regarding the PAI rule.

1 I want to thank our participants who are here
2 live to offer their views on these matters. And I also
3 want to thank those that are participating via the web
4 or just listening in to our workshop today.

5 LSC's President, Jim Sandman, will be
6 moderating this panel, as he did with the last one.

7 After today, we'll be gathering up comments.
8 When is the comment period going to end?

9 MR. FREEDMAN: This is Mark Freedman from the
10 Office of Legal Affairs. The comment period ends a
11 month from now on October 17th. That will be the end
12 of the comment period associated with this initial
13 stage in the workshops.

14 Once we have, say, proposed regulatory
15 language, of course, there will be comment periods on
16 those. So it won't be the last time to say anything on
17 this topic, but it will be the closing of this initial
18 period for providing suggestions and comments before we
19 start working more on the rule.

20 MR. KECKLER: Thank you, Mr. Freedman.

21 So those listening in in response to today or
22 those here today will have another month to offer our

1 initial comments. And after that point, the committee
2 will begin taking up all the things that we've learned
3 and the analysis of staff and our own thoughts and
4 putting together possible changes to the rule, which
5 will then appear, if the committee so decides, as a
6 notice to the public, a notice of proposed rulemaking
7 or something of that nature is what is intended.

8 If the board members and staff are circumspect
9 today and don't necessarily respond and endorse
10 everything that you might have to say, it is because we
11 are, again, at early stage and keeping an open
12 perspective on everything. We are very glad to hear
13 from you, and if we don't say, "Yes, absolutely,"
14 there's a reason for it. We are not at that stage to
15 say yes or no yet.

16 One thing that I thought of, though, when I
17 was reviewing the rule in preparation for today that
18 didn't come up precisely last time but which we talked
19 a little bit at the last workshop about the overall
20 goals of the PAI rule and how changes can fit into
21 those, along those lines, one thing that I noticed,
22 which is an element of the rule that maybe hasn't

1 always received that much emphasis, is when it looks at
2 the purpose of the rule in there, one of the things it
3 talks about is the desire to show that market value of
4 the contributions that are being brought in by PAI
5 efforts substantially exceed the essential investments
6 that the grantees are making in those.

7 So to the extent that grantees, I feel, can
8 build a business case for some of the changes that are
9 being contemplated here in terms of showing a
10 substantial increased market value for investment, I
11 think that presents an interesting and useful argument
12 for us as we go forward and think about changes.

13 Because as we consider particular regulatory
14 changes, there are still going to be these broad
15 principles in the background about the PAI rule, and
16 one of those is that our PAI efforts are producing
17 client services out there at a substantial leveraged
18 ratio vis-a-vis what we are investing in them.

19 So with that thought going forward, the topics
20 for the workshop today are, number one -- and these are
21 from the Pro Bono Task Force -- that resources spent
22 supervising and training law students, law graduates,

1 deferred associates, and others -- it's come up;
2 paralegals, other professionals, have come up in
3 comments -- should be counted towards grantees' PAI
4 obligations, especially in incubator initiatives.

5 Grantees should be allowed to spend PAI
6 resources -- this is the second topic -- to enhance
7 their screening, advice, and referral programs that
8 often attract pro bono volunteers while serving the
9 needs of low income clients.

10 Thirdly, that LSC should reexamine the rule
11 that mandates adherence to LSC grantee case handling
12 requirements, including that matters be accepted as
13 grantee cases, in order for programs to count towards
14 PAI requirements.

15 So those are the three focus topics, and
16 related topics that have come up at the prior workshop
17 or that involve private attorney involvement are
18 certainly open to consideration.

19 Finally, it would be remiss if I did not note
20 that today is Constitution Day. As lawyers, we spend a
21 lot of time arguing about what the constitution means.

22 However, I am confident that it at least means

1 something like this, what we are engaged in today --
2 self-government with citizen participation in the
3 service of volunteerism and the rule of law.

4 With that, I open the workshop and turn it
5 over to President Sandman.

6 PRESIDENT SANDMAN: Thank you, Charles. I'm
7 Jim Sandman. I'm President of the Legal Services
8 Corporation. I'll be moderating the workshop this
9 afternoon. In addition to the board members who are
10 physically present in the room today, Charles, Laurie
11 Mikva, and Robert Grey, we have participating on the
12 webinar by telephone our board chair, John Levi, and
13 board member Julie Reiskin in Denver.

14 I'd also like to acknowledge the work of my
15 colleague in the Office of Legal Affairs, Mark
16 Freedman, who has done much work in preparation for
17 this workshop. Mark may be participating in the
18 workshop by asking questions at various points during
19 the afternoon.

20 For those of you who are participating in the
21 webinar and on the phone, you may access all of the
22 workshop materials that we'll be referring to this

1 afternoon in one of two ways.

2 First, you can go to the LSC website, lsc.gov.

3 When you get there, click on "About," the "About" tab,
4 and then click on the regulations link. Select "Open
5 Rulemaking," and then click on the link for "Part
6 1614."

7 Alternatively, there is a direct link at this
8 website address: bit.ly/pairulemakingdetails, all one
9 word. I'll say that again:
10 bit.ly/pairulemakingdetails.

11 For those of you who are on the phone
12 participating in the webinar, let me review the
13 procedure for participating. This also applies to the
14 board members who are participating in the webinar.

15 All webinar lines are on mute. We can unmute
16 you when you wish to speak. To speak, you must have
17 registered and logged into the webinar to get an audio
18 personal identification number. On the webinar page,
19 you will either use your microphone and speakers on
20 your computer or use the telephone.

21 If you use the telephone, then once you've
22 called in, enter your access code and your audio PIN.

1 Click on the "Raise My Hand" button to indicate that
2 you want to speak. I will announce when we're ready
3 for you to speak and your line is unmuted.

4 Our format today is to address each of the
5 three topics that Charles identified in order. We have
6 different numbers of speakers for each subject. We
7 have all six panelists who've indicated that they wish
8 to speak on topic number 1, four panelists who've
9 indicated that they wish to speak on topic number 2,
10 and five panelists who've indicated that they wish to
11 speak on topic number 3.

12 Each panelist will have six minutes to
13 present. We will be timing you. I will give you a
14 signal when you're getting close to the end of your six
15 minutes, and indicate that you should wrap up if you go
16 over.

17 After each panelist has presented, we will
18 then have 25 minutes on each topic for public comment,
19 questions, and panel discussion.

20 I'd ask the panelists, when you speak on each
21 subject, please identify yourself and your
22 institutional affiliation so that those who are

1 listening in can hear right away who you are and what
2 your perspective is each time that you're going to
3 speak.

4 I'm going to propose that we just go in order,
5 from your right to left, I guess. We'll start with
6 John Whitfield. And I would ask that panel members
7 attempt, in the course of their opening remarks, to
8 address the questions that were published in the
9 Federal Register and the supplemental questions that we
10 sent to you last week.

11 For those of you who are participating in the
12 webinar, in addition to the questions that were
13 identified in the Federal Register notice, we did send
14 out from LSC last week to the panelists a list of
15 questions that we ask that they try to respond to in
16 their remarks. Those questions are posted on the
17 website addresses that I gave you so that you can have
18 access to them.

19 With that, I'll ask John Whitfield to start.

20 MR. WHITFIELD: So we're addressing topic
21 Number 1?

22 MR. O'BRIEN: Yes, sir, please.

1 II. TOPIC 1

2 MR. WHITFIELD: I'm John Whitfield, the
3 executive director of Blue Ridge Legal Services, a
4 legal aid society in the Shenandoah Valley of Virginia.

5 I'm appearing today on behalf of the National Legal
6 Aid and Defender Association to present their
7 perspective on these issues.

8 I had the privilege of serving on the LSC Pro
9 Bono Task Force. I was impressed with the caliber of
10 the participants on that committee, with the energy
11 generated by that task force, with the ideas also
12 generated.

13 Borrowing from an earlier day, I think the
14 whole idea was to unleash the power of pro bono, and
15 revising the PAI regulation is a wonderful first step
16 in unleashing the power of pro bono because right now
17 there are problems too restrictive, so that proposals
18 that have been set forth, I think, would in fact allow
19 the unleashing of pro bono.

20 On the first topic, regarding resources spent
21 supervising and training law students and others, I
22 think the key emphasis should be on expanding the

1 availability of legal assistance for folks living in
2 poverty, and also for providing legal information for
3 the client community.

4 So if the work of law students, pre-admission
5 law graduates, paralegals, and others are part of that
6 effort, then certainly any of the resources that an
7 LSC-funded program expends to support those efforts we
8 believe should be included in the 12-1/2 percent
9 obligation.

10 We believe that not only the categories of
11 folks already listed should be included, but also
12 paralegals and attorneys who are not licensed in the
13 state where they are assisting. Those legal
14 professionals can provide a lot of assistance as
15 volunteers to legal aid efforts.

16 Certainly in administrative proceedings, it
17 comports with the unauthorized practice of law rules to
18 allow them to represent our clients, whether they're a
19 paralegal or an attorney who's not licensed in the
20 state that they're working in. So those are obvious
21 examples of additional groups of legal professionals
22 whose volunteer efforts ought to be encompassed in the

1 PAI rule.

2 We think the definition of "private attorney,"
3 as found in the current regulation, is confusing and
4 limiting because of course it's already conceded that
5 government attorneys, corporate attorneys, in-house
6 counsel, and others who you really don't think of as
7 private attorneys necessarily ought to be included, and
8 are included, in the scope of the PAI reg.

9 So we think maybe instead of defining private
10 attorney as being someone other than a staff attorney,
11 which is a really backwards way of getting into this,
12 you should start afresh and consider building the
13 regulation around volunteer attorneys or attorneys and
14 other legal community volunteers, with the definition
15 of "attorney" including all attorneys, whether they're
16 in private practice, whether they work for the
17 government, whether employed by a corporation, or
18 employed by a nonprofit organization.

19 Likewise, other legal community volunteers
20 could include law students, pre-admission law
21 graduates, paralegals, and attorneys who are licensed
22 in another state who volunteer as part of the program's

1 PAI effort.

2 The idea is that the states' unauthorized
3 practice of law regulations ought to limit the scope of
4 the volunteers under this reg, and not artificially
5 limit it more than the state allows. The entire
6 concept is to expand the use of volunteers from the
7 legal profession in helping our client base.

8 Likewise, we think the definition of a private
9 attorney should be broad enough to include attorneys
10 who have little or no other income. That's the problem
11 with the incubator issue. Attorneys who are just
12 starting out in practice wouldn't meet the definition
13 of a non-staff attorney, and we think that's just a
14 crazy artifact that should be jettisoned in a revision
15 to the rule.

16 I think that's what we've got on that.

17 PRESIDENT SANDMAN: Thank you, John.

18 If we could go to the next panelist addressing
19 topic number 1. And if you could please pull the
20 microphone in front of you and speak directly into it.

21 Thank you.

22 MS. RISSER: Good afternoon. Good afternoon.

1 I'm Patricia Risser, and I am the PAI coordinator for
2 Legal Action of Wisconsin. We're located in Wisconsin,
3 clearly. We serve 39 counties. We are one of two LSC
4 grantees in Wisconsin.

5 I thank you very much for the opportunity to
6 participate in this activity as Part 1614 reaches
7 nearly 30. It should be a mature rule. But 30 is not
8 too late to make changes.

9 I'm very impressed with the thoughtfulness and
10 the compassion with which my colleagues who are
11 appearing here today and who've written to the
12 Corporation on behalf of changing, updating 1614. All
13 of the people here today and the people who
14 participated in July demonstrate a huge commitment to
15 serving the legal needs of poor people in this country.

16 And everybody's looking to enhance the services, to
17 increase the services.

18 So you'll have some difficult decisions ahead
19 with that goal in mind because it seems to us who are
20 doing this on a daily basis to be an intractable
21 problem. But there are certainly improvements that can
22 be made.

1 Unlike many of you, I spent most of my legal
2 career in the private sector. I worked as a solo, I
3 worked in small law firms, and I do appreciate the
4 sacrifice that many of our volunteers invest in
5 providing service. And it is a sacrifice. When you're
6 a solo, it means there is no paycheck for the time
7 you're spending.

8 But this is a great gig for me, and I've said
9 it on many occasions, because what could a lawyer
10 imagine that would be better to do than to assist other
11 professionals doing good legal work for no other reason
12 than to help somebody who really needs a lawyer?

13 The message I bring to you today is that it is
14 important to increase the flexibility and creativity of
15 all aspects of the PAI regulation. But it is equally
16 important to maintain focus on what we were designed to
17 do and what we do best, and in many cases, in many
18 states, we are the only ones providing extended service
19 to low-income individuals who need a lawyer with them
20 before the agency, before the court, and to manage and
21 to represent them with a party on the other side who is
22 represented.

1 So that's a very important tenet from Legal
2 Action of Wisconsin. That would be one of the things I
3 would hope you'd take with you, is the value of
4 representation. And if I didn't understand it when I
5 arrived at Legal Services, I certainly understand it
6 today. And I hope that some of the other issues will
7 be evident in my comments.

8 I also want to encourage all of you -- the
9 board, the staff, and my colleagues -- that it is still
10 very important to reinforce, in the total legal
11 community, the importance of promoting pro bono. While
12 I see much more attention on pro bono than when I
13 started at Legal Action nine years ago, there's a long
14 way to go in my state, at least, in terms of the
15 commitment to pro bono, to having the courts commit to
16 pro bono in all its facets, not just providing a little
17 bit of service to a lot of people, but toward making
18 the real commitment, which is getting the case from the
19 beginning to the end.

20 Legal Action supports increased flexibility,
21 retaining the focus on providing services that, in many
22 cases, LSC-funded programs are the only providers or

1 the primary providers in a state, providing extended
2 service.

3 I certainly have seen the development and
4 growth of many programs in my immediate community, in
5 Milwaukee. But I work with my colleagues throughout
6 our 39 counties, and they are seeing that courts are
7 establishing clinics and bar associations and limited
8 projects and that sort of thing. But there aren't any
9 new legal services providers like us.

10 In the Milwaukee community, we have a legal
11 aid society. Thankfully, we have kind of a
12 counterpart. It does help us address conflicts. It
13 helps us cover more of the waterfront. But I don't see
14 any new programs coming in Wisconsin that are providing
15 the type of service that we provide.

16 I want the LSC to consider flexibility on not
17 just the issues that have been raised about 1614, but
18 I'd also ask you to give serious consideration to
19 adjusting the 12-1/2 percent requirement. This is a
20 constant issue for programs like mine, especially in
21 the recent years, where we have such fluctuations in
22 funding, and not just the actual money but also how

1 that money comes to us and when we know about that
2 money. The LSC has been kind of riding the waves.

3 We endorse the involvement of students and
4 others. I've mentioned the paralegals. I've also
5 mentioned the other people who provide support services
6 to professionals. We have a particular need for more
7 interpreters. We train our volunteers to work with
8 interpreters, and they are willing to do so. We need
9 to help with that as well.

10 But Wisconsin has very strict rules on student
11 practice as well as very strict rules about the
12 unauthorized practice of law. And so while the rule
13 may change, many of the programs may not be able to
14 adopt those benefits before their states also step up
15 and make some important changes.

16 Thank you very much.

17 PRESIDENT SANDMAN: Thank you.

18 MR. O'BRIEN: Thanks very much. My name is
19 Mark O'Brien, and I'm the executive director of Pro
20 Bono Net, which is a national nonprofit that works to
21 increase access to justice through promoting the
22 adoption of innovative uses of technology and

1 collaboration within the nonprofit legal sector.

2 I'm grateful for the opportunity to present
3 and speak to the board and to appear with my fellow
4 panelists. I, like others, have been very impressed by
5 the quality of thought that's gone into the remarks
6 beforehand and what I'm hearing right now from fellow
7 panelists.

8 I've also been really impressed by the work of
9 the board over the last few years to really rethink how
10 the Legal Services Corporation best meets its mission
11 in changing times. And I think that the work and the
12 inventiveness that we've seen in the report of the Pro
13 Bono Task Force very much matches the board and staff
14 of Legal Services Corporation's efforts around
15 rethinking how technology plays a way in the delivery
16 of legal services.

17 I've had the opportunity to work over a
18 20-year period now or more on both pro bono and
19 technology with grantees of the Legal Services
20 Corporation. The very first pro bono case I ever
21 worked on was with South Brooklyn Legal Services around
22 trade school fraud cases. That was when I was at a

1 private law firm. And now, in running Pro Bono Net, I
2 have the opportunity to work with many of your grantees
3 around how technology plays a role in their service
4 delivery.

5 It's from those two sets of experiences that I
6 want to just speak very briefly on this first question,
7 and speak in particular on Pro Bono Net's experience
8 over the year working with legal services grantee
9 programs and other legal services providers around
10 disaster legal assistance.

11 We've worked in the aftermath of 9/11 in New
12 York, in the aftermath of Katrina with grantee
13 programs, with programs affected by hurricanes in
14 Texas, tornadoes in Oklahoma, and most recently around
15 the aftermath of Superstorm Sandy.

16 We've found over the years that in times of
17 exigent circumstances, when organizations need to look
18 beyond their own individual capacity to deliver
19 services but think about how their capacity fits into
20 the broader capacity and needs of their community, that
21 it very often becomes obvious why we need to take
22 broader perspectives, not just in delivering services

1 in those times of exigent need, but really, we live in
2 a time of exigent need every day for the communities
3 that we're trying to serve.

4 So to think creatively about how we bring more
5 resources to bear, and that includes students -- we've
6 seen in the aftermath of Sandy, most recently, law
7 students and pre-admission law graduates played
8 critical roles in expanding the capacity of LSC
9 providers in the affected communities by helping
10 clients in intake, to help them with brief services,
11 understanding how to navigate complex bureaucracies to
12 achieve the benefits that they were entitled to.

13 Very importantly, in gathering facts and data
14 from the communities, the Legal Services Corporation
15 grantees in Queens, in Brooklyn, in Staten Island, we
16 worked very closely with them in a project to do a
17 canvassing of affected communities that drew on law
18 student volunteers from throughout the New York City
19 area that really, in the very early days after the
20 storm, allowed the legal services program to really
21 have feet on the ground in the communities, to engage
22 in providing legal information in canvassing, but also

1 to collect information about what were the problems
2 people had, what types of services they had applied
3 for, where they were facing challenges in applying for
4 services, so that those programs could be more
5 responsive to the needs in their community.

6 That kind of work, I think, was as essential
7 to enabling those programs to make the right decisions
8 about where to not only put their pro bono resources
9 but their own staff resources in most effectively
10 meeting need. I think that work is work that should be
11 undertaken by legal services programs, and only by
12 drawing on law students and other volunteers in doing
13 that can they effectively scale.

14 It's not just in times of disaster, but more
15 generally, as Pro Bono Net operates Law Help
16 Interactive one minute and a number of other
17 technology-based systems.

18 So we've worked -- I'm co-teaching a course at
19 Georgetown this spring where law students will be
20 partnering with legal services providers to design and
21 then create web applications that could be used to
22 enhance the work of advocates in effectively screening

1 and having just-in-time knowledge resources that will
2 allow them to carry out their work more effectively,
3 and also can provide assistance and information
4 directly to the public. I think all of those
5 activities should be encouraged and supported within
6 the PAI program.

7 One last comment, Jim, in terms of other types
8 of professions to think about?

9 PRESIDENT SANDMAN: We don't have a hard red
10 light.

11 MR. O'BRIEN: All right. I have a soft red
12 light for now, but it's coming.

13 Other types of professions: When we think
14 about what are the professions that go into the makings
15 of any modern law practice, and thinking about the
16 broader law practice management professions and what
17 would be the opportunity for the Legal Services
18 Corporation not only to handle individual cases but to
19 think through what types of systems, at the LSC Tech
20 Summit we talked at some degree about the importance of
21 business process analysis so that we can craft service
22 delivery models that best take advantage of and are

1 best structured to take advantage of the skills of
2 lawyers doing the types of high-value work that
3 Patricia spoke to, while taking advantage of other
4 related professionals to help deliver some other
5 technology-enabled services.

6 So I think that the time and expertise of
7 those professions is very expensive, hard to come by.
8 I think that if LSC and others could think about
9 working with other associations that are promoting the
10 notion of skilled, professional volunteerism, that
11 expanding the PAI program to include those types of law
12 practice management skills as well is something worth
13 considering.

14 PRESIDENT SANDMAN: Thank you, Mark.

15 MR. UDELL: I'm David Udell. I run the
16 National Center for Access to Justice. We are based at
17 Cardozo Law School, where I also have an appointment as
18 a visiting professor from practice. And I'm here to
19 speak in support of the proposal to expand the
20 definition, particularly with respect to law students,
21 which is a subject I've focused on in my work over the
22 last two years.

1 I have been working in a number of different
2 ways to highlight the importance of relying on law
3 students to help narrow the justice gap. Historically,
4 law students have always volunteered in a variety of
5 activities, but there hasn't been as much of an
6 intentional focus on what they can do to help the legal
7 services community and to help the courts in responding
8 to the huge problem of millions of people annually
9 proceeding without legal representation or, really,
10 assistance from anyone in civil legal matters.

11 So it has seemed wise to me to spend some time
12 trying to think more intentionally about how to address
13 that phenomenon and how to help everyone, in legal
14 education especially, but also in the legal services
15 bar and in the courts, to refocus where students apply
16 their energies.

17 In particular, I would note that I've worked
18 closely with the New York Unified Court System over the
19 last year or so in helping to understand and interpret
20 its new 50-hour pro bono service requirement that's
21 been established as a condition for admission to the
22 New York Bar, and have been a contributing author to

1 the two reports of the task force to expand legal
2 services in New York City with respect to the portions
3 of those reports dealing with law student pro bono
4 service.

5 I'm also working with CLEA, the Clinical Legal
6 Education Association, to help draft a best practices
7 guide for pro bono service by law students, which I
8 hope will come out in the fall, as well as writing my
9 own report on the subject.

10 I want to thank the board for this
11 opportunity, and just to note that the idea of doing
12 these workshops with members of the public and members
13 of the community of justice system stakeholders I think
14 is a wonderful thing, a tribute to the openness of the
15 board.

16 I also want to underline the fact that I'm
17 grateful to Mark Freedman for his graciousness
18 throughout the comment period in making it such an easy
19 and good thing to participate in.

20 I want to start by identifying a few
21 principles that I think are important in the context of
22 a discussion of law student pro bono, and I'll just

1 list these off.

2 The first is the importance of preserving
3 quality, and in this regard I would note that while
4 there is a phenomenon in this country of underemployed
5 law graduates, that's a systemic phenomenon, and it is
6 important for the legal services community to be alert
7 to it.

8 But I don't think I would recommend using that
9 phrase as a way of structuring the rule. At the end of
10 the day, we want to be sure that the Legal Services
11 Corporation and its grantees are relying on the best
12 possible people.

13 Every unemployed law graduate is an
14 underemployed law graduate. Every person who hasn't
15 been hired yet is one. And I'm not sure the new
16 terminology really is constructive in the context of
17 what should particularly legal services programs do
18 with respect to who they enlist as volunteers and who
19 they enlist as employees.

20 It's important to assure the impact of law
21 student pro bono. In the law school world and also in
22 the courts, there's an increased attention to what are

1 students doing and how can we make sure that it's
2 having an effect. In New York, the court is in the
3 process of developing a better understanding of how to
4 evaluate impact, and I think that's important from the
5 legal services side as well.

6 PRESIDENT SANDMAN: David, we've had a request
7 that if you could pull the microphone closer to you and
8 speak directly into it. People on the webinar are
9 having difficulty hearing.

10 MR. UDELL: I'll start over.

11 (Laughter.)

12 MR. UDELL: I hope this is better. Thank you
13 for calling that to my attention.

14 So in addition to preserving quality and
15 assuring impact, funding is important, obviously, and
16 that's part of the central focus of today's talk. But
17 I think there's a tendency in some quarters to, on the
18 one hand, presume that pro bono is free, while on the
19 other hand, what we're learning is that through a more
20 intentional focus on pro bono by law students, there
21 are many partners that also want to be involved.

22 I think that's important from the legal

1 services side to appreciate that while the schools
2 themselves are pressed for funding, like everyone else
3 in the larger community, they do have resources that
4 can help, as do the courts. And so these partners are
5 very important to making law student pro bono work for
6 the legal services programs.

7 It's also important -- this is another
8 principle -- to ensure flexibility for the programs.
9 In saying that the definition of "attorney" or "private
10 attorney" should be expanded to embrace law students
11 and certain other categories of people.

12 Part of the idea really is to just assure that
13 the programs have the room to choose where to spend
14 their money and what to emphasize. And where there are
15 instances in which they can have first-rate programs
16 involving students and spend their money to supervise
17 and administer those programs, that's quite important.

18 Then I would add that it's very important, as
19 another principle, to enable the programs to work with
20 the much larger community of other pro bono
21 participants. Students need to be able to work
22 effectively through legal services offices, but with

1 supervising pro bono attorneys from private firms, for
2 example, and with organizations that are other
3 nonprofits that engage in other categories of work.
4 And often, those partnerships will be very important.

5 Of course, the most important underlying
6 principle is that law student pro bono be something
7 that truly does expand the capacity of the programs, as
8 has been articulated earlier by other speakers today.

9 I want to spend a moment just saying, what can
10 students do? There's so many things that they do.
11 They talk with clients as part of intake. They analyze
12 and develop facts. They interpret law and draft
13 affirmative and responsive pleadings. In the right
14 cases and instances, they can present oral argument,
15 carry out legal research, interpret and explain legal
16 documents, and educate the public in Know Your Rights
17 trainings.

18 With my time limited, I'll just say that the
19 50-hour rule in New York has created a very unusual
20 moment in which people in the law schools and in the
21 courts are looking for ways to construct larger pro
22 bono programs that enlist students in more deliberate

1 ways to tackle specific problems, to time things
2 better, because every year there will be more students
3 across the country seeking pro bono opportunities.

4 Then I would close just by saying thank you
5 again for this opportunity. I look forward to the
6 discussion period.

7 MR. O'BRIEN: Thank you.

8 MS. VAN DULMEN: Hi. I'm Jennifer van Dulmen,
9 the managing attorney of the Access to Justice unit at
10 Community Legal Aid in Akron, Ohio. But I'm here today
11 on behalf of NAPBPro, the National Association of Pro
12 Bono Professionals.

13 NAPBPro would like to thank LSC for the
14 opportunity to be here today. We believe that pro bono
15 has unlimited potential, and like the other panelists
16 today, we are excited to see that pro bono has been
17 unleashed and happy that LSC is taking a closer look.

18 We believe also that collaboration is the key,
19 that pro bono partners mean partners, that pro bono
20 needs to be empowered within the legal community to
21 become an equal partner in the service delivery system
22 with the staff-model programs.

1 But there are barriers that exist to
2 unleashing pro bono. There are structural barriers,
3 like sometimes excessive regulation and lack of
4 resources. And there's also attitudinal barriers, such
5 as pro bono in some programs, we believe a minority of
6 programs, where our members have reported that pro bono
7 is simply tolerated within their programs.

8 We would like to get past those barriers, and
9 we believe that the Pro Bono Task Force report lays out
10 a blueprint for that. And we've seen a lot of progress
11 in the different national initiatives that we've been
12 involved with over the last few years.

13 But like my other panelists, we also note that
14 pro bono is not free. You must have resources and
15 partners in order to have a successful pro bono
16 program. There are some other elements that we believe
17 lay out the foundations of what is a successful
18 program.

19 First, we believe that we need to have
20 full-time, dedicated, and skilled pro bono
21 professionals. Those professionals help the pro bono
22 programs be successful, and when they're understaffed,

1 it makes it much more difficult to do that.

2 Secondly, we believe that pro bono needs to be
3 empowered within legal services programs. They need to
4 have the opportunity to be involved in decisions that
5 impact the delivery system, including intake and
6 service delivery systems. In some programs, our
7 members report that they have no ability to make
8 decisions or be part of those decisions, and pro bono
9 is more of a second thought.

10 Third, we believe that pro bono professionals
11 need to be working in partnership with each other, have
12 opportunities for collaboration, and that they need to
13 be trained. Pro bono professionals are a small niche
14 within the legal community.

15 Those of us who do pro bono realize that there
16 just aren't that many of us in the nation. We need
17 opportunities to work with others who have similar
18 skill sets, and we can hear ideas and bounce those off
19 of each other.

20 Fourth, we believe that pro bono also needs to
21 have professional standards. We look to the ABA
22 standards as a good starting ground because there are

1 many standards that are enunciated there. We want pro
2 bono to be seen as just as professional as the staff
3 program, and we hope that programs take that seriously
4 and encourage their pro bono professionals to do that.

5 All that being said, we're in favor of all
6 three of the recommendations today, and I'm
7 specifically wanting to talk about the law students,
8 deferred associates, and other professionals.

9 We hope that LSC will consider adopting this
10 recommendation, with a couple of conditions. First, we
11 would like LSC to consider a condition that would look
12 to programs to demonstrate that they are in fact a
13 program that meets the foundational elements of a
14 strong pro bono program before expanding use within
15 that particular program.

16 Again, the majority of our program and our
17 members, we believe, we are in complete compliance with
18 LSC regulations and have phenomenal programs and do
19 everything they can to expand pro bono. But for those
20 programs that are struggling, we would hope that they
21 would focus on what their initial mission before
22 allowing that mission to be expanded.

1 Secondly, we would like LSC to consider a cap
2 on the percentage of PAI allocation that can be used
3 towards these activities. What we mean by that is we
4 believe that this is a very valuable activity, but
5 similar to Ms. Risser -- I hope I pronounced your name
6 correctly -- her position, we also believe that
7 extended services is critical.

8 We need to see the impact of the work that is
9 done, and we think that that can be done when there's
10 equal balances. If you dilute the resources and allow
11 everything to go towards -- all the allocation to go
12 towards activities that may be more likely to produce a
13 brief service, then perhaps it makes it more
14 difficult to focus those funds as well on expanding
15 private attorney involvement.

16 The attorneys are the people who are likely to
17 resolve issues with more of an impact, and that's
18 probably a poor choice of words, to say it that way.
19 Attorneys have a license to get into court, and there
20 are matters in which attorneys must be present in order
21 to preserve the legal rights of low-income people.
22 That license is the opportunity for people to get into

1 court. And we need to have PAI allocation that
2 supports attorneys as well as others.

3 That being said, we hope that LSC does not
4 over-regulate the programs. And we are giving you a
5 very challenging mission because we are telling you we
6 believe that there are some things that need to be
7 considered, and at the same time we're asking you to
8 allow the regulations to be as flexible as possible and
9 allow law students and others to participate and be
10 able to build to the PAI grants.

11 One of our members noted that 89 percent of
12 the law students who participated in their program
13 later came back to volunteer in their program. It is
14 very clear that law students can increase the capacity
15 with programs, and we strongly encourage LSC to adopt
16 this recommendation.

17 PRESIDENT SANDMAN: Thank you very much.

18 MS. SKILLITER: Good afternoon. My name is
19 Melissa Skilliter, and I'm a pro bono coordinator with
20 Ohio State Legal Services based in Columbus. And I
21 also would like to thank you for the opportunity to
22 speak with you today.

1 Generally, my program very broadly supports
2 the proposed changes that have been laid out for
3 consideration today. I would like to say with regard
4 to expanding the definition of private attorneys
5 specifically, we definitely support that. Ms. van
6 Dulmen just mentioned that many student volunteers go
7 on to be lifelong supporters of legal services, and
8 we've found that to be the case as well.

9 One of the questions that came up in the
10 session in Denver was what difference do the PAI regs
11 make? Several of the presenters in that session said
12 that they were going above and beyond, easily, that
13 12-1/2 percent, and they were continuing to engage in
14 these other activities that weren't necessarily
15 counting towards that PAI requirement. And I wanted to
16 address that question.

17 There are going to be plenty of people that go
18 beyond that 12-1/2 percent. But the reality is that in
19 some programs and in some cases, those regs are going
20 to make a determination on what projects are pursued
21 and what projects are not. Time and money are scarce
22 resources, particularly lately.

1 Our recommendation would be to try to keep the
2 regulations broad enough so that a program can look for
3 what's going to make the biggest impact for their
4 clients and for their population, and pursue that in a
5 way that they think is best in their circumstance.

6 I have a couple of examples the way, at least
7 in my program, that it has played a role in my work.
8 For example, there's a local paralegal association that
9 in neighboring counties is doing a wills clinic, and in
10 that situation, it's overseen by volunteer attorneys.

11 At this point, we have not been able to secure
12 volunteer attorneys to oversee it, so for us it would
13 not be a private attorney involvement project. And so
14 at this point, we've not been able to dedicate the
15 resources to it because we can't divert my time and
16 attention from what I'm doing into a new project which
17 would be, we believe, valuable for our clients. And
18 that's one way in which the paralegals can be a
19 necessary resource.

20 We also host a low-income taxpayer clinic, and
21 one of the categories of volunteers that I urged you to
22 consider in my comments were CPAs, licensed

1 accountants. A lot of our work with the low-income
2 taxpayer clinic is in the administrative system before
3 the IRS, and by and large, the accountants have a
4 better idea of what they're doing in that seem than the
5 licensed attorneys.

6 We do a lot of training. We do a lot of
7 oversight. But if I had, in a perfect world, to pick
8 between using a CPA and using an attorney, typically
9 I'm going to lean towards a CPA. And of course, we
10 make the best decision for our client at the time. It
11 would be nice for the regs to give us the flexibility
12 to choose the more qualified individual to help our
13 client to do that and pursue that with the
14 encouragement of the regs.

15 There are several other circumstances where
16 this comes up. It's been said pro bono isn't free and
17 that's certainly true, particularly students. It takes
18 a lot of time and investment. And we believe that's a
19 lot of good work that LSC could be part of and taking
20 credit for and encouraging, and we would like to
21 encourage you to do so. Thank you.

22 PRESIDENT SANDMAN: Thank you.

1 We now have 25 minutes for public comment and
2 questions. I'd first like to call for public comment
3 and ask if anyone who's participating in the webinar
4 and would like to speak, if they would indicate by
5 using the "Raise My Hand" feature. And we will unmute
6 your phone and call on you.

7 We have a request to speak from Mary Ryan.

8 MS. RYAN: Good afternoon, Jim. Let me first
9 say how grateful I am to be able to speak to you
10 remotely like this. It's been a pleasure to be able to
11 work with you.

12 Let me introduce myself. I'm speaking
13 primarily in my capacity as chair of the American Bar
14 Association's Pro Bono Committee, but I'm also very
15 pleased to say that I was a member of the LSC Pro Bono
16 Task Force and know how much time and effort, including
17 by some of your panelists, went into the
18 recommendations that you're considering.

19 I know my colleague, Lisa Wood, who is the
20 chair of the Standing Committee on Legal Aid and
21 Indigent Defendants, has already expressed the ABA's
22 gratitude to the Legal Services Corporation for

1 reexamining this regulation and indicating our strong
2 hope that the revisions will assist your programs and
3 maximizing the use of PAI by giving them the
4 flexibility that the specific questions we're
5 addressing today reflect.

6 There are a couple of specific comments that I
7 would make on this first topic, one in general to
8 reiterate our written comments that we think that the
9 private attorney involvement regulation, or whatever
10 name it ends up going by, should include all members of
11 the legal community, not necessarily expanding to
12 include other professions, although as our last speaker
13 just pointed out, contributions can be valuable from
14 other professionals.

15 But we want to harness the power of the legal
16 community, and that would include law students. It
17 would include recent graduates who are not licensed.
18 And it would include those attorneys practicing in
19 states where they're not licensed but are authorized to
20 practice under court or bar rules or perhaps might be
21 providing assistance that doesn't constitute the
22 practice of law, just as David Udell just spoke about,

1 some of the things that law students can do without
2 being licensed such as interviewing clients or
3 conducting factual investigations. Attorneys who may
4 not be licensed to practice could also provide that
5 kind of assistance.

6 I will have some comments on another topic or
7 perhaps more down the road. But one thing I did want
8 to comment on: I believe that the 12-1/2 percent
9 measure that's reflected in the PAI rule is the result
10 of a longstanding effort between the American Bar
11 Association and LSC to try to enhance services to LSC's
12 client community by fully engaging the bar and the
13 legal community in a very robust fashion.

14 We hope that the LSC board will continue to
15 appreciate the value of that by maintaining the 12-1/2
16 percent, but giving the programs the flexibility to
17 enable them to feel that it's a benefit and not a
18 burden in any way to do that.

19 So thank you for the opportunity to
20 participate like this.

21 We have a question that's been submitted
22 online by Julie Reiskin, who is not able to speak up.

1 But her question is, and I address this to the panel --
2 the question is: "For those of you who have raised
3 issues about the 12-1/2 percent requirement, is your
4 suggestion that there should be no percentage of basic
5 field grant expenditure on pro bono? Or is it that it
6 should be a percentage other than 12-1/2 percent? If
7 you think it should be a percentage other than 12-1/2
8 percent, what do you think the right number should be?"

9 MS. RISSER: Since I'm the first one who
10 brought this up, I guess I'll enter into the fray.

11 PRESIDENT SANDMAN: Could I ask --

12 MS. RISSER: And I am Pat Risser from Legal
13 Action of Wisconsin.

14 PRESIDENT SANDMAN: Yes. Thank you.

15 MS. RISSER: Our program has struggled with
16 the 12-1/2 percent throughout its history. We always
17 spend that amount, but not without experiencing the
18 impact throughout our program.

19 With that in mind, and particularly given the
20 current vagaries, I'm going to call it, of the funding
21 situation where we rely primarily on LSC funding but
22 not exclusively -- we have other sources of funding

1 that have their own set of requirements -- the budget
2 looks different from month to month based on what
3 assumptions you make about future decision-making.

4 We would appreciate the opportunity, as an
5 established program, to have a reasonable definition --
6 and I'm using the word "reasonable" as the definition
7 -- for a program like ours that has a proven track
8 record and meets many of the criteria, if not all of
9 the criteria, that Ms. van Dulmen discussed.

10 PRESIDENT SANDMAN: I have a followup question
11 on that. The current PAI rule has a procedure for a
12 grantee to apply for a waiver of the PAI rule. Can you
13 comment on your program's experience in contemplating
14 the waiver application process as a way of dealing with
15 the issues that you've identified?

16 MS. RISSER: From my perspective, the waiver
17 permission can impose its own burdens. Once, during
18 the time I've been there, we have requested a waiver,
19 and the differential was, from my perspective,
20 relatively small. I think it was about the 30,000
21 range, if I'm not mistaken.

22 But because our census adjustment and our

1 sequester adjustment and all those things are in play
2 this year, we've already begun our discussions about
3 requesting a waiver this year. I'm not sure that it's
4 going to be essential. I think I'm going to know a
5 little bit more in about a month because we have a fair
6 amount of spending at the end of the year because of
7 training and posting other activities.

8 But the waiver process takes a fair amount of
9 time to work through for us. Maybe it can be
10 moderated. Maybe that impact can be moderated a little
11 bit. But those of us who have looked at the -- I mean,
12 we certainly want to avoid it. It's kind of like, can
13 you imagine, we're going to have to ask for a waiver
14 this year?

15 We don't want to do it. So while it may
16 provide the mechanism, it feels a little bit more -- it
17 doesn't feel just flexible. It feels a little bit
18 punitive, maybe a little bit excessive. But something
19 on that order. Okay? An embarrassment, perhaps.

20 PRESIDENT SANDMAN: There's no one else on the
21 webinar who's currently indicated that they wish to
22 speak. So I'll ask now, if members of the board have

1 questions that they'd like to pose to the panel, to do
2 so. If you could ask to be identified first so that we
3 can take things up in order, that would be good.

4 Laurie, you had your hand up first. Laurie
5 Mikva.

6 MS. MIKVA: My first question is actually a
7 followup to that, which is how much will expanding what
8 constitutes pro bono take care of the 12-1/2 percent?

9 MS. RISSER: That would be difficult for me to
10 estimate for you because the flexibility is valuable in
11 more ways than just meeting the 12-1/2 percent. It
12 allows you to be more responsive, more flexible, more
13 collaborative, all kinds of other things.

14 So when I speak to that point and encourage
15 increased flexibility, it's more from that perspective
16 than it is toward meeting the 12-1/2 percent, quite
17 frankly. But it has the potential for refocusing how
18 we meet the 12-1/2 percent.

19 I clearly ran out of time with my initial
20 comments. I'm not going to use lots of time now to
21 fill in. But the fact is that while we encourage the
22 flexibility and the expansion, I'm not going to tell

1 you that we're going to rush into using lots of law
2 students because we can't put them out there as
3 advocates except in very limited cases.

4 My poll of my counterparts in the law schools
5 -- we have two only in Wisconsin -- while they are
6 encouraging pro bono activity and recognizing it and
7 doing all kinds of other things, they aren't even close
8 to requiring it, much less -- and I asked the question,
9 how often the students participating in that are
10 actually making use of the student practice rule in
11 Wisconsin. And neither coordinator could remember a
12 case in the last couple of years.

13 So getting students actually involved in being
14 advocates, which is what our clients really need, is
15 going to be limited, similar with our unauthorized
16 practice of law. We've been working for two years in
17 Wisconsin to try and get the state bar to petition the
18 Supreme Court for a rule that will allow non-admitted,
19 maybe recent law school graduates from another state --
20 we have a diploma privilege in Wisconsin. Anybody who
21 graduates from either of our law schools is a member of
22 the bar, is admitted to the bar automatically. We're

1 the only ones left.

2 I don't know how that impacts that. But the
3 fact is that we still have rules about how non-admitted
4 people who come into Wisconsin, how involved they can
5 be. And at this point we're very reluctant, because of
6 the definitions in our rules, to have non-admitted
7 lawyers, either lawyers who've come into Wisconsin who
8 haven't been admitted yet or lawyers who have gone
9 inactive -- we're very reluctant to have them doing
10 direct client service, meeting with clients, giving
11 them advice, and that sort of thing. So I can't tell
12 you that it's going to hugely expand what we are doing.

13 PRESIDENT SANDMAN: Yes, David Udell?

14 MR. UDELL: This is David Udell of the
15 National Center for Access to Justice. I just wanted
16 to add to this part of the conversation the idea that I
17 believe was in the Pro Bono Task Force's report, which
18 is to develop a grantmaking program that focuses on
19 best practices in pro bono.

20 The sort of nightmare aspect of the 12-1/2
21 percent requirement is that it would direct spending on
22 activities that are not worthwhile, whether by

1 attorneys or by students. And I think that trying to
2 offer models that programs would want to replicate and
3 feel that they have the capacity to replicate with
4 partners in ways analogous to best practices would help
5 move the conversation past, do we have to do it?
6 Should it be required? And into, well, we want to do
7 it because it does expand our capacity.

8 PRESIDENT SANDMAN: Yes, Jennifer?

9 MS. VAN DULMEN: I think that there's a
10 tremendous capacity issue when you talk about law
11 students. And to address your question, I understand
12 why perhaps it's difficult in Wisconsin. But I think
13 there are other states where the expansion of the pro
14 bono regulation in this manner would allow more
15 flexibility in billing.

16 AS an example, my program -- and taking my
17 NAPBPro hat off for a second -- my program works with
18 law students with a pro bono bankruptcy program. We
19 work with uncollectible clients who -- law students
20 work directly with uncollectible clients to notify
21 creditors that they're uncollectible to stop their
22 harassment.

1 We have them working in will clinics. If I
2 had the ability to utilize the funding for that in that
3 way, I would also try to work towards developing a
4 batch clinic for divorce cases. And I know the Dayton
5 Lawyers Project also uses batch clinics for
6 bankruptcies, and they could utilize law students to
7 help with that.

8 Additionally, there is a program that I
9 learned about at the Equal Justice Conference this year
10 from our good friends up in Canada where law students
11 are helping with screening and referral. And I think
12 if you look at the numerous opportunities that we could
13 use to expand -- really, some great ideas to expand pro
14 bono, there's a lot of opportunities in different parts
15 of the U.S. where perhaps law student regulations
16 themselves -- excuse me, rules within the law school
17 don't prohibit it where that would allow for increased
18 flexibility in utilizing the PAI funds. Thank you.

19 PRESIDENT SANDMAN: Board member Julie Reiskin
20 has raised her hand on the webinar. I think she may
21 now be able to participate by audio. Julie, we've
22 unmuted you, if you can use your phone.

1 MS. REISKIN: Okay. Great. Thank you. I
2 totally agree with the need for extended services. And
3 I understand with students, where there's a school year
4 issue. But is there a reason why regular pro bono
5 attorneys couldn't do or shouldn't do extended services
6 work?

7 MS. RISSER: This is Patricia Risser of Legal
8 Action. We certainly have lawyers doing extended
9 service. That is the focus of our PAI efforts at Legal
10 Action. Perhaps involved in your question is, can we
11 get law students working with lawyers? And we have not
12 had huge success with that.

13 We have tried to work with one of the law
14 schools who want their law students working side by
15 side with a lawyer; it's a great model. We have a
16 tough time selling them a case and then selling them
17 the additional responsibility of working with a law
18 student.

19 It's not that we never do it. It's not that
20 we don't try to do it. And in some cases, it works
21 very well. But it's a tougher sell than I actually
22 thought it would be. I thought it would be attractive

1 to volunteer lawyers.

2 MS. REISKIN: Thank you.

3 PRESIDENT SANDMAN: Charles Keckler has a
4 question.

5 MR. KECKLER: David, did you want to go ahead
6 and answer that?

7 MR. UDELL: If it's okay, I'll just make a
8 very quick remark, which is that all lawyers were once
9 law students. And I know that one of the programs
10 profiled in the Pro Bono Task Force report is Southern
11 Arizona Legal Aid, where they make a point of involving
12 law students in their program, who eventually become
13 lawyers, who then work with students who are in the
14 same position they once were. And they found it to be
15 a very successful model. And there are other models
16 like that. I'll stop there.

17 MR. KECKLER: My question is whether the
18 panelists see a distinction between two kinds of costs
19 that come about with regard to underemployed lawyers,
20 but also with students and pre-admission graduates, and
21 that is payments to those lawyers in terms of low bono,
22 in terms of judicare contract, or from the standpoint

1 of students, internships that are paid internships.

2 So there are those costs which, if they went
3 to a private attorney as is currently defined, could
4 come under their PAI costs. So there's that group of
5 costs that's potentially out there. And then there's
6 these other things which we've focused on, which is
7 supervision -- that is, costs and accounting for the
8 recipient itself in terms of training and supervising
9 and keeping an eye on the students or the lawyers
10 coming in.

11 I haven't decided certainly or have a firm set
12 of beliefs about what the distinction is between those
13 two sets of costs. But I think there seems to be one,
14 and I wonder whether the panelists have that.

15 Just to expand a little bit on that, in terms
16 of expanding the definition of private attorney, if you
17 obviously have somebody who's a paid intern, they look
18 like a very low-paid staff member. The distinctions
19 become weaker there.

20 So I'm wondering about, is there a way for us
21 or should we, as regulators, somehow distinguish
22 between those two sets of costs, payments to the

1 volunteers or semi-volunteers and costs attributable to
2 the grantee supervising those?

3 PRESIDENT SANDMAN: Jennifer?

4 MS. VAN DULMEN: Thank you. I do think that
5 there is a difference between those costs, and I think
6 that the difference is that if you had \$10,000 --
7 that's just a random number -- to spend on pro bono,
8 and in particular these types of things, if you look at
9 the first definition where you're talking about
10 contracts, low bono type of issues, you have a finite
11 number of cases or matters that would go out under that
12 type of a system because there is only \$10,000 and it's
13 contracted out, as opposed to the second way to look at
14 it.

15 If you are training and investing in your law
16 students, that could come back to you in multiple
17 different ways over the years because you're investing
18 in them and they'll hopefully return the investment.
19 And I think many of us would agree that law students in
20 fact do return on the investment.

21 So I wouldn't necessarily direct LSC in
22 particular. But I do think that you could be aware

1 that there's a difference in the way that you're
2 investing that money.

3 PRESIDENT SANDMAN: John Whitfield?

4 MR. WHITFIELD: John Whitfield, Blue Ridge
5 Legal Services, responding to that question.

6 I believe that LSC should continue to allow
7 both kinds of cost under the PAI reg. When it was
8 first promulgated, LSC recognized that in certain
9 situations with areas of law or geographical areas, it
10 might be impractical or impossible or inefficient to
11 try to run a pro bono program, and that judicare might
12 be the most reasonable approach to involving the
13 private bar.

14 I think that still is true in some situations
15 today. And when we're trying to provide the most
16 flexibility for programs to maximize the use of the
17 private bar in meeting the overwhelming needs of our
18 clients, we shouldn't consider now restricting that as
19 an option.

20 PRESIDENT SANDMAN: Mark O'Brien?

21 MR. O'BRIEN: Yes. I just wanted to follow up
22 briefly on John Whitfield's point. Again, drawing on

1 recent experience in the aftermath of Sandy, one of the
2 critical needs in the communities, including
3 client-eligible members of the community, was around
4 insurance.

5 It was extremely difficult to find private law
6 firms in the New York area that could take on -- that
7 weren't conflicted out on insurance matters. And a
8 huge amount of effort went into trying to recruit and
9 figure out what kind of training and support to give to
10 private attorneys.

11 I think that was work well worth doing, and a
12 certain number of policyholder firms were able to be
13 brought in and help on those cases. But I wondered for
14 a while whether it wouldn't have been better to have
15 set up a low fee referral model to lawyers who could
16 handle those cases on a reduced fee-paying basis, might
17 not have been more effective in addressing the client
18 needs. So again, I think that there should be
19 flexibility on that.

20 PRESIDENT SANDMAN: David?

21 MR. UDELL: David Udell of the National Center
22 for Access to Justice. I just want to say that I

1 appreciate the question because as I read through the
2 notices issued by LSC, it is an issue that I've found
3 blurry in the presentation, I guess, in what's
4 otherwise a very clear presentation throughout.

5 Particularly the reference to an incubator
6 program, I think, was offered as an example in which
7 money was being spent to run the incubator program, at
8 least as I understand -- I may have it wrong -- as
9 contrasted with money being spent on staff within the
10 legal services program to help provide supervision to a
11 program being funded elsewhere.

12 So I just found it very confusing. And I
13 guess I have the disadvantage, or privilege -- I'm not
14 sure what it is -- but of not struggling with this on a
15 daily basis as someone who runs a legal services
16 program. So I hesitate to offer too sharp an opinion
17 on what programs should do.

18 But I would say that from where I sit, it
19 looks to me as though, as my colleague to the left had
20 mentioned, that spending the money on the supervision
21 and the administration would seem to go further than
22 paying the direct service. So I'd vote to do it that

1 way.

2 That is in some tension with preserving
3 maximum flexibility for the program, such as I think is
4 the countervailing value, and is also very important.
5 I'll stop there.

6 MS. VAN DULMEN: I'm sorry. Just as a point
7 of clarification -- Jennifer van Dulmen from NAPBPro --
8 I just want to be clear that I wasn't necessarily
9 advocating for one or the other, just simply that there
10 is a difference in the way that you would allocate that
11 money because, as pointed out, there are different
12 needs that come with running a pro bono program, and
13 that flexibility is important.

14 But as far as what your return for your
15 investment is, there's a difference in the way to look
16 at the way that that money is allocated. Just simply
17 the flexibility may need to be there in emergency or
18 exigent circumstances.

19 MR. UDELL: This is David Udell. If I could
20 just respond to that and say apology for any
21 mischaracterization on the remark. I do think that
22 hereto, best practices can help programs in the longer

1 run understand the ways that they can spend their PAI
2 allocation in order to have the greatest impact.

3 MR. KECKLER: Yes. Thank you for all those
4 comments which are going in there. I just wanted to
5 clarify that my intention wasn't to say that we
6 shouldn't stop paying lawyers, actual private attorneys
7 under the current definition, for their expertise.

8 What I was a little bit concerned about or
9 listening for opinions on is the idea of essentially
10 using PAI money to pay people that don't have any other
11 substantial source of private income. I don't have a
12 particular concern about eliciting low bono and fees to
13 those who do and who satisfy our current regulations.

14 But we could expand the regulations in lots of
15 different ways. But two ways that we can expand it
16 from a private attorney rule is we can change what
17 counts as -- we can supervise supervision of private
18 attorneys and others, or we can talk about changing the
19 definition of private attorney to include member of a
20 legal community. There's some different ways that we
21 can go, and so I'm interested in ideas along those
22 lines. Thanks.

1 PRESIDENT SANDMAN: I have a followup question
2 on the supervision issue. Several of you have
3 emphasized the importance of ensuring quality and
4 impact in the work that might be done by law students
5 or others who not only are not yet members of the bar
6 but may not have graduated from law school.

7 What are your thoughts on whether and to what
8 extent LSC should, by regulation, address a supervision
9 requirement for people who fall into that category?

10 MS. SKILLITER: This is Melissa Skilliter with
11 Ohio State Legal Services Association. In my opinion,
12 it may be worth some consideration by LSC. But the
13 programs are already licensed attorneys. We already
14 have an obligation to supervise students if we're going
15 to be giving them work.

16 We already have, by nature of being attorneys,
17 an obligation to supervise that legal work. So it may
18 be somewhat redundant to invest LSC resources into that
19 effort where there's already an existing legal and
20 ethical obligation to do so.

21 MR. WHITFIELD: This is John Whitfield. And
22 I'll just concur in everything she just said.

1 III. TOPIC 2

2 PRESIDENT SANDMAN: Thank you. That exhausts
3 our allotted time on this subject, so we're going to
4 move on to topic 2. And on topic 2 we have four panel
5 members who've indicated that they wish to speak --
6 John Whitfield, Jennifer van Dulmen, Pat Risser, and
7 Mark O'Brien.

8 So we'll mix things up a little this time,
9 again starting with six-minute opening statements. And
10 we'll start with Jennifer.

11 MS. VAN DULMEN: Again, I'm Jennifer van
12 Dulmen on behalf of the National Association of Pro
13 Bono Professionals. We are in favor of expanding the
14 regulations to allow for screening, advice, and
15 referral. And I think the regulations, or at least
16 this topic, could encompass a number of different
17 things.

18 I understand that specifically it's addressing
19 the types of programs, and that the advisory opinions
20 as well as, I would presume, additional screening,
21 advice, and referral types of programs.

22 Given that it could be an expansive type of

1 regulation change, I think we, as NAPBPro, have
2 suggested that there be conditions, as we discussed
3 before. We would ask that LSC consider conditions that
4 would first look at the program to ensure that they are
5 meeting the fundamental elements that we had outlined
6 earlier, as well as consider a cap for these types of
7 expenses, due to the fact that these types of
8 activities are more likely to result in a brief service
9 type of activity, and NAPBPro strongly encourages not
10 only brief service but also recognizes the need for
11 extended services representation.

12 A third condition, if you would say it as
13 that, that we would ask that LSC consider is that LSC
14 consider not allowing funds to be used as general
15 screening. The concern that we have is if a program
16 were to, for example, say, "Oh, great. This is an
17 expanded use of the funds, and now I can use this for
18 my basic eligibility screening," we would hope that the
19 PAI funds that are otherwise designated to encourage
20 private attorney involvement wouldn't be diluted to the
21 extent that it would go to that general eligibility
22 screening.

1 Perhaps that's not at all considered by LSC.
2 It's simply a matter of we want to ensure that that is
3 a protected type of funding, that the funding goes to
4 encourage private attorney involvement rather than to a
5 standard type of eligibility screening.

6 Again, we challenge LSC, given these
7 constrictions we have proposed, to keep the regulations
8 as flexible as possible. And we know that we're sort
9 of giving you a message of, we hope that you will keep
10 these ideals in mind, which may restrict, as well as
11 asking you to be flexible.

12 So we understand we're proposing a difficult
13 task. But we think that there would be a way to do
14 both things, both keep the regulations flexible as well
15 as protect money that would otherwise be able to go to
16 these programs.

17 Screening advice and referral programs, we
18 think, could increase pro bono in a number of different
19 ways. First of all, it increases creativity within
20 programs, which we think is extremely important that
21 pro bono and staff model programs have the flexibility
22 to be creative. Nobody knows how to spend their funds

1 better than the program themselves, and having that
2 flexibility would allow them to do that.

3 It would also allow for a greater variety of
4 opportunities for pro bono attorneys who may be
5 interested or law students or others may be engaged in
6 this type of work. And it can result in a greater
7 capacity for the programs.

8 Some concerns, of course, as we mentioned, are
9 the potential for abuse, which we would ask LSC to be
10 concerned about that, as well as perhaps a shift in
11 attitudes more towards brief services and less towards
12 extended service type of litigation or impact type of
13 litigation.

14 That was one of the things that our members
15 had concerns about with regard to the potential of this
16 program, is that the funds from their PAI allocation
17 may be shifted from the current types of programs that
18 are focused on extended service more towards screening,
19 advice, or referral programs which may be more likely
20 to result in a brief service type of program.

21 That would be all that we have to say. But
22 thank you for the opportunity again to comment.

1 PRESIDENT SANDMAN: Thank you.

2 Mark O'Brien?

3 MR. O'BRIEN: Thanks. I'd like to just
4 comment briefly on this proposed change, which I would
5 also recommend that grantees be allowed to use their
6 PAI resources in this way, and again go back to
7 thinking about what is the most effective way to
8 structure how legal services programs and where legal
9 services programs are providing their services.

10 So thinking about the flexibility to partner
11 with other community access organizations and to embed
12 legal services in other institutions that are serving,
13 whether they could include social services agencies,
14 they could include libraries, they could include the
15 courts.

16 The ability to be able to provide these kinds
17 of brief advice and referrals as a component of
18 embedding legal services where they need to be
19 delivered, I think, is an important principle.

20 Again, I think this is an area where I'd
21 borrow from, now that he's departed, David Udell's
22 advice that rather than thinking about overly

1 regulating here, this is a place where the power to
2 influence behavior through the development of best
3 practices and the promotion of successful models will
4 perhaps be more effective than thinking about
5 regulatory enforcement.

6 PRESIDENT SANDMAN: Thank you.

7 Patricia Risser?

8 MS. RISSER: Thank you. The Pro Bono Task
9 Force report, in its entirety, talked more and more
10 about collaborating and cooperating and being part of
11 the total picture. For a long time, we were the
12 picture.

13 The picture has changed considerably over the
14 last 30 years. There are more players. As I commented
15 earlier, we still are the central providers of extended
16 service. But I think it's important for us to be on
17 the team, to participate; and for us to collaborate and
18 cooperate, it is essential that we communicate and
19 support, meaning encourage, help where we've got the
20 unique resources to help or the expertise to help, but
21 we should be involved in it. I encourage the LSC to
22 adopt this expansion as well.

1 Screening is essential to any legal services
2 program, and it's certainly essential to the
3 cooperative atmosphere that's discussed in the task
4 force report. So we think, we believe, that it's
5 valuable to support screening activities.

6 We engage in screening in our firms. In our
7 Milwaukee office, the services are diverse enough that
8 we do screening in different subject areas. The
9 Volunteer Lawyers Project has its own screening because
10 we handle cases that aren't handled in-house by staff
11 attorneys.

12 But screening is really at the heart of the
13 matter of getting people to the service that they need.

14 And our ability to support them should be -- not only
15 our ability should be recognized, but we should be
16 encouraged to participate in that.

17 To give you an example, I make a comment in my
18 submission about how other programs feel about
19 screening for our cases, for instance. We don't ask
20 other people to do that, but because of the unique role
21 we play in the communities we serve, the others are
22 always interested in being able to screen and refer to

1 us.

2 An example: In Milwaukee, for the Milwaukee
3 area, we know that if we were involved in a deeper way
4 than we currently are -- we kind of are on the outside
5 of the issue with the Milwaukee Justice Center. This
6 is the Milwaukee Bar Association, the Clerk of Courts,
7 and Marquette Law School banding together to provide
8 service in the courthouse.

9 They know, all of those organizations know,
10 our criteria in a general way, our criteria for
11 accepting cases and clients. Do they want to screen?
12 Do they want to do the eligibility screening? No, they
13 don't. They don't largely because they're in the
14 courthouse. They're viewed as a public service. While
15 we're a public service also, our continued existence
16 depends on screening and on doing eligibility
17 screening.

18 So there are going to be some natural -- not
19 barriers but natural cautions about participating with
20 others in terms of screening and that sort of thing.
21 But we certainly ought to be not only sharing with
22 other providers information about our program, how

1 people can become eligible for our program, but also
2 helping educate them about the issues that our clients
3 are facing.

4 We are looked to in Wisconsin as the primary
5 source of information about most of the issues that we
6 handle. We're the experts on defending tenants in
7 landlord/tenant disputes. We're the experts on public
8 benefits. It's where everybody wants to come to get
9 the information that they need to help direct people to
10 the correct services. So there's a caution with that.

11 We work with them because that's an important
12 part of what we do. And yet at the same time, as the
13 volunteer coordinator, I have to recognize that I've
14 seen some of my best volunteers coopted by these other
15 programs. I'm a kid of the Sixties, so coopt is a big
16 word.

17 But we've lost some volunteers, a measurable
18 number of volunteers, to the organizations that are
19 providing briefer service because -- I recognize it --
20 it's easier.

21 So we have this kind of push/pull. We want to
22 collaborate. We want to be part of the solution.

1 Another Sixties statement. We want to be part of the
2 solution, and yet we recognize that some of our
3 volunteers, who have taken advantage of the training we
4 give and the support we give, are not working for us
5 any more. They're working for them.

6 But overall, cooperation wins the day in the
7 program that I operate. Thank you.

8 PRESIDENT SANDMAN: Thank you.

9 John Whitfield?

10 MR. WHITFIELD: NLADA certainly supports the
11 concept that grantees should be allowed to spend PAI
12 resources to enhance their screening, advice, and
13 referral programs. We believe that the test ought to
14 be whether the engagement of the private attorney, or
15 volunteer attorney or outside attorney, increases the
16 resources available to the client community and/or
17 improves the quality of services to the client
18 community. The key is whether they're expanded
19 resources to the community.

20 We had been given a specific question
21 regarding Advisory Opinion 2009-1001, and we believe
22 that a revised rule ought to overturn the result in

1 that opinion. In that opinion, three LSC grantees had
2 a contract with a non-LSC-funded nonprofit law firm to
3 provide specialized hotline intake services in 10,000
4 cases a year.

5 The opinion implicitly recognized that this
6 contract would be permissible under the PAI reg if the
7 firm were a for-profit firm. But because it was
8 nonprofit, LSC directed its grantees not to report
9 10,000 LSC-eligible cases per year.

10 We think that was unnecessarily restrictive,
11 and we think that a revised reg ought to allow those
12 cases to be included and that arrangement to be
13 permissible under the PAI reg. We think LSC should
14 focus on the expansion of services to clients, not the
15 legal structure of the volunteer or judicare attorneys.

16 As we've talked about earlier, we think the
17 whole definition of private attorney needs to be
18 revisited so that a volunteer or outside attorney could
19 be someone who works for a government, someone who
20 works with in-house counsel for a corporation,
21 attorneys employed by law schools or by bar
22 associations, or even by other nonprofits or public

1 interest law firms.

2 For instance, you could have staff attorneys
3 who work for an ACLU organization. And if we can
4 collaborate with them and bring their resources to bear
5 on our clients' issues when they weren't previously
6 focusing on our clients' issues, then that ought to be
7 included under the PAI rule, we believe.

8 I guess, going down that continuum, at the
9 very far extreme would be if you have another legal aid
10 society who's doing exactly what you're doing but
11 they're not getting LSC funds. If we collaborate with
12 them, should that fall under the PAI reg?

13 Under the test that we're proposing, whether
14 it expands the resources to the community, if that
15 collaboration does not do so or result in additional
16 clients being served, then no.

17 But if it's a public interest firm that's not
18 exclusively engaged in the same mission that we're
19 about, and if we can collaborate with them and bring
20 their resources to bear in helping low-income clients'
21 civil needs, I think that should be included.

22 PRESIDENT SANDMAN: Thank you. That concludes

1 the panelist presentations. We'll now check to see
2 whether anyone participating in the webinar has asked
3 to be recognized.

4 We do have a comment from Ken Penokie that he
5 typed into the question box. His comment is:

6 "One issue that comes up in these times of
7 shrinking budgets involves paid PAI attorneys. A worst
8 case scenario, which is a real possibility, is a
9 closing of an office that covers several counties. An
10 option to continue service to those counties is by
11 hiring a paid PAI attorney. The most logical and
12 trained attorney to contract with would be the attorney
13 who was laid off due to an office closing.

14 "Currently, that attorney could not be hired
15 because of the restrictions on hiring past employees.
16 Perhaps this rule could be tweaked to allow the hiring
17 of a laid-off staff attorney to cover territory from a
18 closed office."

19 Do any panel members have a comment on that?

20 MR. WHITFIELD: John Whitfield. That makes
21 perfect sense to me. I think that that's an historical
22 artifact in the old reg that we could -- in the

1 definition of staff attorney and private attorney that
2 we could do away with.

3 PRESIDENT SANDMAN: Virginia Martin has asked
4 to be recognized. We'll unmute you, Virginia. Please
5 go ahead and make your comment.

6 MS. MARTIN: Thank you. My name is Ginny
7 Martin, and I am director of the New Hampshire Bar's
8 legal services programs. I'm also past president of
9 NAPBPro. I served on the LSC Pro Bono Task Force as
10 well. I appreciate this opportunity to make some
11 comments.

12 One of the things that was mentioned earlier
13 by one of the presenters is the push/pull, and there is
14 a push/pull between the advice/brief services, which
15 may be easier for volunteers to provide, and extended
16 representation.

17 I think we need to aim for the highest and
18 best use of resources, which includes volunteers.
19 Sometimes we find ourselves in a quandary. We're a
20 sub-grantee of the -- we initiate the PAI arms by the
21 LSC grantees, which is a hotline.

22 We find ourselves in a quandary because the

1 hotline wants volunteer attorneys to handle family law
2 calls provided by it, yet those cases are going to make
3 their way to us to place with family law pro bono
4 volunteers. So it's a difficult and delicate balance
5 to try to strike.

6 If we need and anticipate volunteers, pro bono
7 volunteers, to be the recipients of referrals, we have
8 to be a little cautious -- not to say there's not a
9 place for volunteers and providing it via hotlines or
10 whatever other mechanisms there might be.

11 We just need to recognize, okay, when there's
12 the need for extended services -- and we do most of the
13 extended family law as well as private evictions and so
14 on -- who's going to do that work? Thank you.

15 PRESIDENT SANDMAN: Mary Ryan has asked to be
16 recognized. Mary, we're unmuting you.

17 MS. RYAN: Wow, that's exciting. There's been
18 a reference this afternoon with regard to the position
19 of NAPBPro. And one thing that, on behalf of our ABA
20 Pro Bono Committee, we wanted to clarify, that while we
21 very much appreciate NAPBPro's emphasis on the pro bono
22 standards, and indeed, Ginny Martin and others played a

1 significant role in developing the standards, and we do
2 promote the use of those standards by programs to
3 understand and implement best practices, we think it's
4 very important that the programs be given flexibility
5 in implementing them.

6 We say in the introduction to the standards
7 that the standards are intended to serve solely as
8 guidelines and are not intended to create any mandatory
9 requirements or minimum standards for performance.

10 So again, while they may very well and
11 hopefully will be a useful resource for any of the LSC
12 programs, we would tend to discourage their use as some
13 kind of requirement or threshold either to qualify for
14 PAI generally or to be allowed to use resources, such
15 as law students or pre-admission law grads. Thank you.

16 PRESIDENT SANDMAN: Do the board members
17 participating have any questions?

18 MR. KECKLER: I have a question about whether
19 -- well, one of the concerns about using PAI funds for
20 screening and referral services is, as I understand it,
21 our inability to track fully what happens post-referral
22 so that we can understand the nature of -- I guess

1 there's a compliance issue with regard to whether it
2 fits our definitions under 1614. But then there's this
3 broader policy concern about what the impact is of the
4 PAI funds for these services.

5 Are there any thoughts on the panel about some
6 ways that -- we talked about this at the last workshop
7 a little bit about trying to track the results of
8 referrals, and are certainly open to any thoughts on
9 that.

10 But alternatively, or in addition, the idea of
11 setting up some standards for the referral systems such
12 that a referral system that satisfies certain
13 conditions or certain standards in terms of -- it's
14 discussed about allocating clients to lawyers with the
15 proper expertise, and having standards built into those
16 services.

17 So either tracking them on the back end or
18 setting up standards on the front end in order to allay
19 some of the concerns that have gone on prior -- are
20 there any thoughts with regard to that?

21 MR. WHITFIELD: This is John Whitfield. With
22 regard to tracking, certainly for those referrals under

1 the PAI reg that are counted as cases, LSC grantees are
2 tracking those cases and reporting how the case was
3 closed and doing oversight on those cases.

4 So the question is, for those non-case matters
5 or other services that might be included under PAI
6 activities, whether we would want to try to track them.

7 And we may throw the baby out with the bath water if
8 we try to do that.

9 From my own personal experience over years of
10 working with PAI attorneys, they bridle at the
11 reporting requirements we already ask them to cooperate
12 with us on. So the more reporting we require of them,
13 the less likely they will be to want to volunteer for
14 us.

15 So, once again, if we want to expand the
16 capacity by imposing additional reporting requirements
17 on them, we may be shooting ourselves in the foot.

18 MS. VAN DULMEN: I would agree with that.
19 Jennifer van Dulmen from NAPBPro. I would agree with
20 your analysis of that situation. It is very difficult
21 to get volunteers to report. And I think, actually,
22 the pro bono system has done remarkable growth in the

1 last couple of years in regards to its ability to
2 measure the outcomes.

3 You asked at the very beginning of our
4 conversation today if -- let me get the exact question
5 that you had asked -- how we could show the market
6 value of the contributions, whether they exceed our
7 investment.

8 I think that many pro bono programs have grown
9 leaps and bounds in our ability to do that already with
10 our current mechanisms. As an example, I can measure
11 that my pro bono program had approximately \$2 million
12 worth of donated services last year.

13 I might not have been able to as easily
14 measure that a few years ago, but more importantly, I'm
15 able to better measure the outcome of the work that my
16 volunteer attorneys have done. I know that that
17 contribution of what they have been able to accomplish
18 on my clients' behalf exceeds the amount that they have
19 donated.

20 I didn't know that a couple years ago, and
21 that's because we have -- and been encouraged to and
22 been talking about and shown as best practices that

1 evaluating those outcomes are important.

2 I think the current mechanisms that we have to
3 do so are not only outlined in the pro bono standards
4 that the ABA has published, but also have been
5 incorporated in many programs' current ability to track
6 those cases, and those mechanisms exist already. I
7 don't know that we need additional requirements to do
8 so.

9 PRESIDENT SANDMAN: Laurie Mikva?

10 MS. MIKVA: Thank you. This actually is
11 probably a question for you, President Sandman, which
12 is the National Public Interest Foundation grant? Is
13 that the one looking at outcome measures?

14 PRESIDENT SANDMAN: The Public Welfare
15 Foundation grant, yes.

16 MS. MIKVA: Thank you. And is it looking at
17 measuring outcomes in the pro bono context?

18 PRESIDENT SANDMAN: That hasn't been carved
19 out specifically as an area to be looked at. But I
20 think it's within the scope of client service that we
21 will be looking at, yes.

22 Yes, Melissa?

1 MS. SKILLITER: This is Melissa Skilliter,
2 Ohio State Legal Services Association. And I had some
3 followup on Mr. Keckler's question.

4 I wanted to reiterate what Mr. Whitfield said
5 about drawing a distinction, perhaps, between what's
6 reported as an LSC case and what might be a different
7 activity either under another service or another matter
8 where I agree with Ms. van Dulmen that the operation
9 that we have in place for cases is already sufficient.

10 But there are going to be situations,
11 particularly with like these referral programs, where a
12 referral program is an additional resource that we
13 could operate if we didn't have the reporting
14 requirements. And it's not a choice between a referral
15 system with all of those followup mechanisms and all of
16 that reporting; sometimes that's just not feasible, to
17 do it and fulfill the LSC guidelines.

18 The question is going to be whether you can
19 operate the referral system in addition to your regular
20 case activities. And it's going to be an additional
21 system that you might do as a matter or another service
22 as opposed to operating on the same type of service

1 level that you would do as a case under the LSC regs.

2 Thanks.

3 PRESIDENT SANDMAN: Mark O'Brien?

4 MR. O'BRIEN: Yes. I just wanted to make the
5 observation that to the extent that programs are able
6 to invest in the infrastructure required to do
7 effective screening and referral, as with all of their
8 work, there may in fact be built into the systems that
9 would be developed new mechanisms for tracking the
10 outcomes and make it easier for pro bono attorneys or
11 people who took even brief service referrals to report
12 back in some qualitative way.

13 So again, I don't think it's a question of
14 setting up a new regulatory standard, but I think
15 promoting best practices, and again, going back to my
16 comment earlier about thinking about how would we
17 engage other professionals beyond simply lawyers in
18 thinking about the design of these systems and what the
19 incentives are and ways to incentivize cooperation from
20 folks who are taking our referrals. I think there's
21 tremendous opportunities.

22 PRESIDENT SANDMAN: I have a question. Some

1 of the comments have either implicitly or explicitly
2 expressed a preference for extended service over brief
3 service. They seem to assume that extended service is
4 necessarily better in this context.

5 My question is, why shouldn't LSC defer to the
6 best judgment of local programs on that, to make the
7 decision based on their local needs, the priorities
8 they've established, and how they fit into the overall
9 legal services environment in which they operate?

10 MR. WHITFIELD: This is John Whitfield, and I
11 think LSC certainly should defer to the local programs
12 and whether they believe in a particular area or
13 particular kind of case, particular client, whether a
14 brief service is desirable versus extended
15 representation.

16 In an ideal situation with full resources, we
17 would want to be able to provide every client with
18 every need they had, whether it was brief service or
19 simply advice. In many cases, advice or brief services
20 are underserved clients; in other cases, that's exactly
21 what they were seeking.

22 But under the concept of providing the program

1 and their potential volunteers and collaborators with
2 the greatest flexibility to maximize the resources
3 available to help our clients, allowing us to have that
4 flexibility to choose in different situations whether a
5 brief service program is a great thing if it brings in
6 new resources, it should be left to the programs to do
7 as they manage their resources.

8 PRESIDENT SANDMAN: I'd like to ask for some
9 help in addressing one of the supplemental questions
10 that we submitted to you, the question about alienage
11 screening in particular.

12 There are some compliance issues here that I
13 think underlie the concerns that LSC has expressed in
14 the past on the issue that we've been discussing. For
15 those who don't have it handy, I will read the
16 question.

17 "Alienage screening is a particular concern,"
18 it says, "because the alienage restriction applies to
19 all funding sources for LSC grantees. Can you suggest
20 how to address alienage screening if LSC reconsiders
21 the full screening requirement of OLA Legal Opinion
22 EX-2008-1001 in clinics for which LSC grantees provide

1 organizational and technical support?" John?

2 MR. WHITFIELD: This is John Whitfield. Jim,
3 I think that really goes almost to the third topic, to
4 some extent. But I think the key is, in my view and in
5 NLADA's view, that LSC grantees provide a range of
6 services to our clients, and they're all important.

7 Some of them are cases, and then some of them
8 LSC also promotes and encourages to do other services
9 that aren't strictly reportable cases under the CSR
10 handbook, and that both of those are valuable
11 assistance to our clients, legal information versus
12 representation or advice.

13 The same thing ought to hold true in PAI
14 activities. That same full range ought to be allowed.

15 So we may involve some PAI activity that has
16 reportable cases and comply with every aspect of the
17 CSR handbook, and they are reported as cases to LSC.

18 But there may be other services, other
19 activities, that should be allowed, we believe, under
20 the PAI involvement rule where you don't necessarily
21 have all of that screening or that case oversight, yet
22 the purpose, the intended target, are eligible clients.

1 And if, incidentally, and ineligible client benefits
2 from that, that should not mean that the program is not
3 allowed.

4 PRESIDENT SANDMAN: Mark O'Brien?

5 MR. O'BRIEN: Jim, I would just comment to
6 agree with John on this. I think it's very important.

7 I think the regulations around alienage are valid and
8 important ones to consider.

9 But I think we also have to consider
10 situations -- and again, I think of the disaster legal
11 services provision -- where an over-emphasis on those
12 types of strict regulations can actually impede the
13 ability of LSC programs from putting themselves in a
14 position where they can help eligible clients because
15 they're more worried about the possibility of a service
16 of value being delivered to someone who is not
17 eligible, that they would actually refuse to go into a
18 situation that could actually keep ten times as many
19 eligible clients from receiving their services.

20 I think that again, the point about the
21 ability to deliver services in integrated service
22 models -- which is what we're going to get into, I

1 guess, in the last part more -- I think that there are
2 in most situations LSC programs, at least in the
3 jurisdictions that I've worked in, are very careful to
4 try and bring in partners who would be able to better
5 serve the needs of those clients for a full range of
6 representation.

7 So I think they are careful to try and put
8 themselves in a position where they're not taking on
9 sole responsibility for ineligible client groups.

10 PRESIDENT SANDMAN: Thank you.

11 We've been going for about two hours now. I'd
12 like to give our court reporter, our panelists, and our
13 board members a brief break. We'll take a five-minute
14 recess. For those of you who are on the phone, please
15 stay on the line. For those of you who leave the room,
16 please be back in five minutes. Thank you.

17 (A brief recess was taken.)

18 IV. TOPIC 3

19 PRESIDENT SANDMAN: We're ready to resume,
20 please. We'll now move to topic number 3. I'll read
21 topic number 3.

22 It is task force recommendation 2(c). LSC

1 should reexamine the rule as currently interpreted that
2 mandates adherence to LSC grantee case handling
3 requirements, including that matters be accepted as
4 grantee cases in order to count for PAI requirements.

5 We have five panelists who've asked to be
6 heard on that, everyone except David Udell. And we
7 will start with John Whitfield.

8 MR. WHITFIELD: John Whitfield with Blue Ridge
9 Legal Services, speaking on behalf of the National
10 Legal Aid and Defender Association.

11 Yes. We think absolutely that LSC should
12 reexamine this rule that mandates adherence to the CSR
13 handbook for matters to be counted towards PAI
14 requirements. As I'd alluded to earlier, LSC currently
15 allows grantees to do cases and other services, or used
16 to be called other matters.

17 Other matters include such things as community
18 legal education, other forms of providing legal
19 information to our clients or groups, and those are not
20 counted as cases but they are absolutely legitimate
21 activities with LSC funds.

22 By the same token, it ought to hold true for

1 PAI activities as well. There's nothing that should
2 mandate that a PAI activity has to be a case. There
3 are lots of ways of involving the private bar, the
4 legal profession, as volunteers in ways that can assist
5 our clients with their legal problems without that
6 activity necessarily being the case.

7 There have been instances where there are
8 advice clinics that private firms or private bars or
9 private attorneys are operating in a situation, either
10 in a courthouse or otherwise, where they can't be
11 screened conveniently. Yet it's providing an immense
12 service to our client population. And if there's a way
13 we can leverage that and cause those activities to
14 happen, I think that's a good thing and LSC ought to
15 encourage it, not impede it.

16 Yes, it's true that we won't know necessarily
17 that every client, every person assisted that way would
18 be an eligible client. But I think the test ought to
19 be if the activity is designed and targeted to benefit
20 the client base who is eligible. Then, if an
21 incidentally non-eligible person is also benefitted,
22 then that should not mean that it's an ineligible

1 activity.

2 I'll give you an example. Right now, LSC
3 through its TIG grants in every state has LSC grantees
4 posting legal information on the internet, telling
5 people all kind of information about legal problems
6 affecting our client population -- your rights as a
7 tenant, how to avoid eviction, what to do if the
8 landlord is trying to evict you, the eviction process.

9 Now, certainly lots of our clients benefit
10 from that. We have no way of knowing if a landlord
11 also doesn't read that and says, "Oh, this is how it's
12 done," and that's not an intended beneficiary, and he's
13 certainly not an eligible client. But it's still, I
14 believe, a permissible LSC activity.

15 Now, you could say -- well, let's do another
16 example. On one extreme, you post information on how
17 to file and waive your filing fees due to your poverty.

18 By definition, only going to low-income people; it
19 seems like that would be a safe one. On the other
20 hand, the other extreme would be your rights as an
21 undocumented alien. That would probably fall outside
22 the pale pretty easily.

1 So the subject matter sort of defines whether
2 it's something within the scope of helping our clients,
3 designed to help our client base or not, eligible
4 clients.

5 If you were concerned that that website --
6 that someone who's not eligible, maybe someone who's
7 not documented, might open that website and read
8 information there, you could say, well, in that case we
9 want you to screen everybody that uses that website.

10 Therefore, you want to put a password on that
11 website, and anybody who wants to access that website
12 has to call your office, go through intake, be
13 screened, do the citizen attestation, and then you give
14 them the password, and then they can go to the website
15 and access that legal information you've posted there.

16 It's doable. But you would completely defeat
17 the purpose of having those websites, which is to
18 easily, conveniently distribute information to as many
19 people as you can as easily and effectively as
20 possible. You would defeat that by putting that
21 password on there.

22 By analogy, the same thing would hold true at

1 PAI activities. By requiring any PAI activity to go
2 through the CSR handbook, you're basically saying, we
3 want a password on the website.

4 When you have all these PAI attorneys, firms,
5 bar associations who want to help our clients, who are
6 engaging in activities that are designed to help our
7 client population, and we want to support that and want
8 to encourage that and I think you do, too, don't
9 require the password on the website by requiring that
10 every person who benefits from it be screened and found
11 eligible. If incidentally, once, someone is found not
12 eligible, don't let that kill the program. Thank you.

13 PRESIDENT SANDMAN: Thank you.

14 Patricia?

15 MS. RISSER: Thank you. This remains the
16 appropriate time to reexamine case handling
17 requirements as they are applied to the private
18 attorney involvement rule and to determine which of
19 those requirements are really the essentials. And I
20 recognize that alienage is probably at the top of the
21 list. It may even exceed the income qualification.
22 And I think it's also probably one of the most

1 difficult things to deal with.

2 Yet I would tell you that activities that
3 screen and refer, we're doing it in-house. We're
4 talking to -- and maybe before we get all the screening
5 done, people may have actually learned something about
6 the process of unemployment compensation claims or how
7 to file a small claims action because we're trying to
8 screen them to find out if they're even appropriate
9 callers, much less eligible callers.

10 But providing support to the activities that
11 do serve people who are not screened -- and that's been
12 a lot of my conversation today, is talking about
13 supporting those activities, not providing the
14 screening but supporting those who do screen, so that
15 when we invest money in training manuals, and we're the
16 primary educator in our state for poverty law issues,
17 that we aren't just providing it to the volunteer
18 lawyers who are going to handle our eligible clients
19 who have been screened according to our standards.

20 But we also want to partner up in the legal
21 services community so that the lawyers from the AIDS
22 resource center and the domestic abuse programs also

1 have an opportunity to take advantage of that training.

2 So again, our program has settled it out for
3 what we do with our clients. I describe in my written
4 submission the clinics that we use not just to screen,
5 and we've already found people eligible before they
6 come into our office, but our volunteers want us to
7 develop the case to some extent. We use volunteer
8 lawyers to do that.

9 But not all of these programs are going to
10 invest that kind of effort. They're going to screen.
11 They're going to refer. We want them making the best
12 decisions about that. We want to be able to support
13 them and count that toward our PAI investment in
14 growing pro bono.

15 Let me see if there's some other points that I
16 want to hit that are not in my writing. And I think
17 I've addressed most of that. Do you intend to have a
18 separate discussion of 2008-1001, or would you like me
19 to comment on that now?

20 PRESIDENT SANDMAN: You can comment on that
21 now. Thank you.

22 MS. RISSER: Okay. The effect of that ruling

1 actually had a chilling effect on two very important
2 projects that we had spent some years working on. My
3 predecessor, so going back more than ten years ago, had
4 been very involved in Milwaukee County in established
5 the first self-help clinic.

6 We brought in the child support agency. We
7 brought in the Clerk of Court. We got the judges on
8 line. And there was no interest on the part of anybody
9 other than us in screening these people for income or
10 whether they were citizens or not. But we were
11 definitely the lead in getting this project off the
12 ground.

13 We continued to provide support services,
14 training, scheduling, and the infrastructure for a
15 project like that. And many of our lawyers spent their
16 non-work time working in that noontime clinic.

17 The effect of this rule was to stop that work.

18 Fortunately for the community, somebody else was able
19 to step in. The Milwaukee Bar Association stepped in.

20 But it took them quite a while. It took a couple of
21 years for them to shake it out and get it operating the
22 way they have it now.

1 In another area, in Northwestern Wisconsin --
2 actually, it's north central, but in Milwaukee we think
3 of it as north -- our Lacrosse service area, there's a
4 veterans home in a neighboring county and we'd been
5 very involved in going to the homeless center that we
6 established near the VA hospital. We had several
7 volunteer lawyers who were vets who were very
8 interested in that, and so they wanted to take on
9 responsibility for that.

10 But they didn't want to be screening people.
11 They didn't want to have to disqualify them or say, "I
12 can't serve you because." They're standing here.
13 They've come in for that Wednesday afternoon or that
14 Thursday clinic. We don't know exactly where they'd
15 come from, but they were all homeless. And it put a
16 chilling effect on that clinic, where they had to kind
17 of slow down and reevaluate where we were.

18 Ultimately it meant that we now sent a staff
19 member to drive about 45 minutes so that she could do
20 the screening and the volunteer lawyer could do the
21 work. He continued to counsel the clients who didn't
22 qualify for our services, but we didn't consider them

1 cases. We didn't record his work that he did. He
2 wasn't going to turn anybody away.

3 So we found a way to keep that one going, and
4 it's still going. We've had a succession of volunteer
5 lawyers, and that's a good thing, actually. But the
6 effect of the decision is to pull us out or to take a
7 step back from some of these activities that are
8 important in our community.

9 It probably has a greater impact in the
10 communities where there are fewer opportunities for
11 people to access assistance, the smaller communities,
12 the more rural communities where the only activity may
13 be the one sponsored by the bar association, where they
14 are not willing to screen people.

15 They may collect data on their income -- a
16 very interesting phenomenon -- but it's done in ranges,
17 generally. But they don't want to say no to anybody
18 because their income is too high.

19 The alienage issue is another one altogether.
20 We certainly continue to screen for that. We
21 understand the importance of that when this rule was
22 written. But that's another one of those things about

1 which I think that was 30 years ago.

2 There are different issues now about alienage
3 than there were 30 years ago. Hopefully the issues can
4 -- I'm not asking you to take this one on. I think
5 it's a really big one. But it's certainly something
6 that bears more thought. Thank you.

7 PRESIDENT SANDMAN: Mark O'Brien?

8 MR. O'BRIEN: Thanks. Again, I think this is
9 one of those places where it's worth stopping for a
10 moment and reflecting on what LSC's overall goals are.

11 And I think that LSC's goal of full access, we need to
12 think about how do we encourage grantees to structure
13 programs and incentivize them to be delivering services
14 in contexts where they can best support their
15 communities' goals of full access to justice for the
16 communities that they're serving.

17 That can mean participation in
18 multi-organizational clinics, or even clinics by legal
19 services organizations with bar associations, where
20 volunteers are providing brief advice and service or
21 maybe going to take cases on.

22 I see the value in maintaining a distinction

1 about cases that are going to be recognized as --
2 services that are going to be recognized as full cases
3 for LSC grantees to make sure that those meet all the
4 requirements.

5 But again, I would agree with the comments of
6 the previous panelists that it doesn't make a lot of
7 sense to try and distinguish between the support
8 provided for clinics in which some of the cases -- try
9 and distinguish which of the cases and what amount of
10 our support went towards the cases that were eligible
11 as full cases within the CSR and which of the services
12 provided by our volunteers and our support and
13 oversight and training of those people went into the
14 services that they provide that wouldn't meet the CSR
15 guidelines.

16 I made a couple of calls to programs that we
17 work with in different parts of the country over the
18 last week asking them about the outline that I had
19 prepared. And I talked to a very senior person at one
20 of the programs in New York, who was remembering in the
21 immediate aftermath of Sandy going out and doing
22 clinics, and how demoralizing it was for their staff,

1 as there were people queued up in lines in really
2 desperate situations, to have to sit there and put them
3 through a screening, that it almost seemed cruel at
4 some point to have to go through all of the screening
5 before they were able to offer people immediate
6 assistance that they were seeking.

7 I also spoke to someone from one of the
8 Oklahoma programs, who was talking about how, in the
9 aftermath of the tornadoes there, how reassuring it was
10 to see that all of the investments that LSC has made in
11 the capacity of their program and others to use
12 technology, and to make online systems available and
13 training and support materials available to volunteers,
14 have become the spine on which not only their own
15 program was able to mount its legal relief efforts in
16 the aftermath of the tornadoes, but the bar association
17 and others were able to leverage that.

18 That was a great thing, and that thinking
19 about how do we incentivize programs to think as
20 broadly as possible in their support activities for the
21 efforts of the private bar and partnering legal aid
22 organizations that are not necessarily LSC programs

1 while maintaining strict adherence to the regulations
2 for the cases that they're handling as full cases for
3 their organizations, that we should be promoting the
4 more expansive activities of grantees.

5 MS. VAN DULMEN: Jennifer van Dulmen on behalf
6 of NAPBPro. Very briefly, NAPBPro, our recommendation
7 is that LSC would adopt this recommendation, as the
8 others as well. But there's much stronger support for
9 this recommendation from our members than the other two
10 recommendations.

11 Further, our members express less concern
12 about any types of conditions and express that if there
13 must be conditions, that you'd consider the other
14 conditions we discussed in the past. But I think for
15 the most part NAPBPro members really feel that this
16 ought to go forward as it's been recommended.

17 In particular, I would talk about this from
18 the client's perspective. What we're really talking
19 about for the most part are outreach type of
20 situations. And I think of this from a snowy Akron
21 winter where a client comes in, and we've only been
22 able to give them the opportunity to come to a clinic

1 because there's no other service that's available to
2 them in the community. In fact, legal aid is usually
3 the last door available to anybody who is of limited
4 means.

5 So they come to the legal clinic trudging
6 through the snow, maybe bringing two or three children
7 and whatever else they need to bring, in order to
8 accommodate our schedule to come to our outreach
9 clinic. And what they're faced with is our eligibility
10 standards.

11 They then fill out the form, and maybe they're
12 eligible and maybe they're not. But sometimes they're
13 not. And then I look at that from the volunteer
14 attorney's perspective because they're sitting there
15 watching us do this, and they see a woman come in with
16 her three children and who's busy and who has
17 accommodated her schedule to meet our schedules.

18 Then they are asked, "We have to turn them
19 away," and the volunteer attorney wonders why because
20 we're out there to serve the community. And their
21 intent as a private attorney is to come out and serve
22 the community, to do pro bono. Maybe they're

1 marginally over income. Maybe they're not.

2 The vast majority of the people who come to
3 our outreach clinics are, in fact, eligible for our
4 services. Regardless of whether we would screen them
5 or we wouldn't screen them, the vast majority are. And
6 it's difficult for volunteer attorneys in those
7 situations to look at that client and see them walk out
8 the door.

9 I think that's something that LSC should
10 consider, not only from the client's perspective but
11 also from the volunteer attorney's perspective. If we
12 are trying to build pro bono, this is not the way to do
13 it.

14 The volunteer attorneys, there are a couple
15 who will say, "Are you sure this person's eligible?" I
16 mean, there's those that will question when they think
17 in their gut maybe this isn't the client who really
18 needs service.

19 So I want to admit fully that there have been
20 those volunteers who have done that when somebody is
21 substantially over income. But the majority of
22 volunteers would have said, "I'm here. I accommodated

1 my schedule. The client did the same. Let me serve
2 that client."

3 So for those reasons, and also the reasons of
4 offering a variety of opportunities for clients and the
5 minimal impact of this type of a regulation on people
6 who would be over income, I would ask that LSC would
7 adopt this recommendation as it's stated.

8 PRESIDENT SANDMAN: Thank you.

9 MS. SKILLITER: Good afternoon. I'm Melissa
10 Skilliter from Ohio State Legal Services Association,
11 and we are the organization at issue in Advisory
12 Opinion 2008-1001. And so this is of course a very
13 important issue to us. It's really the reason that I'm
14 here today.

15 I wanted to give you a little background about
16 who we are and how we got here. We've got 30 rural
17 counties with no major cities that probably any of you
18 would have heard of before. No major firms. Most of
19 our people, or most of the attorneys in our areas, are
20 solo practitioners. A large firm to me is about ten
21 attorneys, and most of our counties don't have firms of
22 that size.

1 Over the last few years we have lost about a
2 third of our staff attorneys, and so that's been due to
3 attrition. With budget cuts as they are, we're not
4 filling positions. We've been able to avoid layoffs of
5 attorneys at this point, but that is under discussion
6 right now.

7 So at this point we're trying to do even more
8 than we've done with even less than we've had. I
9 personally was a staff attorney in our Zanesville
10 office. I'm married to a former staff attorney from
11 our Zanesville office. I've worked in these clinics
12 personally, and I worked side by side with the
13 attorneys that volunteer there, so I feel like I know
14 our people in our clinics quite well.

15 When the PAI regulations came into effect, we
16 had a hard time getting a PAI program up and running in
17 our area. To be honest, when we started as a legal
18 program, there was resistance to our being in existence
19 even at that level, and even more to us going out and
20 trying to get people to aid in our efforts.

21 Early on, John McKay, former LSC board
22 president, came in to one of our towns, Chillicothe, to

1 try to help us recruit, and we were thrilled at the
2 effort although we didn't see a lot of return from
3 that. What we've seen in our experience is the
4 personal contacts and our relationships that we've been
5 able to build over the years.

6 The clinics that we run were our first success
7 with PAI. They were what really resonated with people.

8 The attorneys in our areas, they're interested in
9 helping their communities, as Jen said. They may not
10 want to help legal aid; they may see us as a competitor
11 or they may see us as an adversary. But they do,
12 regardless of their other beliefs, look out into the
13 need in their community and want to serve that.

14 We have over the years very much tried to
15 build the perception and the fact in our community that
16 these are collaborations, that these are not a legal
17 aid project. They're almost, across the board, a joint
18 project between the local bar association and our
19 organization.

20 So we don't have 100 percent control over
21 these clinics because they're not 100 percent owned by
22 us. And that, I think, is a success of the clinics.

1 That's why attorneys show up for them. They're willing
2 to help their bar. They're willing to help their
3 community. They may or may not help legal aid, but
4 that's not what they see themselves doing.

5 We have resisted the full screening that LSC
6 has required of us for several reasons. First, like I
7 said, the more control we exert over the operation of
8 these clinics, the more they become our clinic, and in
9 some of our places, the less they'll be supported by
10 the people that volunteer there.

11 We will lose volunteers both by the additional
12 hassle factor of additional screening and also of the
13 beginning to assert what they would deem to be
14 unnecessary control over what's really a community
15 project.

16 It would be an additional dedication of time
17 to do that in a time when we've got less time. We've
18 got less staff to do it. One of the questions that was
19 raised early on was about the investment made into PAI
20 versus the return that you're getting on that. The
21 additional screening on a clinic raises the investment
22 on the time that we have to spend operating them while

1 at the same time limiting the return that we get on
2 that.

3 We will see fewer clinic participants if we
4 screen everyone at a full LSC screening level. That's
5 because we'd either have to do it ahead of time, which
6 will mean there are more people that don't get
7 registered for it, or there's simply going to be more
8 time that we invest in doing that.

9 There's already going to be clinics where
10 people show up, wait for their time to get screened,
11 and sometimes people stay and sometimes people don't.
12 With the low-income community, sometimes you have to
13 move swiftly and efficiently to make sure that you can
14 fit in the window that they've got to try to deal with
15 their problems.

16 Furthermore, the way we've been conducting our
17 clinics, we don't consider them to be our clients. And
18 so, as a community project, we have been able to send
19 our conflict people there, which is considered by us
20 and by our communities to be a true asset to the
21 clinics.

22 Like I said, we're rural Southeastern Ohio,

1 and there is no bar referral program operating in any
2 of our 30 counties. There isn't another legal aid-like
3 project operating in any of our counties.

4 If we have screened somebody and admitted them
5 as a client in the clinic and we are conflicted out
6 from helping the adverse party in another situation,
7 there's nowhere else for that person to go. We see
8 that as probably our largest concern with fully meeting
9 the LSC regs as they're currently being interpreted.

10 We believe it's an odd result, that the
11 greater success that we have in making a program be a
12 collaborative community project, the more difficult it
13 is to count it as a PAI project.

14 I give, for example, the Fairfield County
15 clinic, which operates in Lancaster, Ohio. It's very
16 successful. It's loved by the participants that get
17 their legal advice there, by the attorneys that
18 volunteer, the people on the bench that refer local
19 litigants there. We were even honored by a local
20 legislature by a proclamation in our state general
21 assembly.

22 The way it works right now is we have a

1 volunteer doing a limited financial screening, and then
2 we have another volunteer doing the recruiting. Legal
3 aid has a staff person there at the clinic to sort of
4 help make things operate smoothly, answer questions,
5 whether it be about the limited screening or about an
6 area of law that the volunteer doesn't know anything
7 about, and to provide support. And then also, if we've
8 got too many clients and not enough volunteers, we'll
9 do a full screening and have a staff person try to help
10 control the flow of clinic participants.

11 But it operates very well. And to my
12 knowledge, no one has questioned the way that we
13 operate in regard to the quality of the product that we
14 provide to our clients. However, where we stand right
15 now with regard to the LSC regs is we've got a choice
16 to make whether we're going to step up and tell our
17 community partners, "I'm sorry, you have to change the
18 way you're doing this. You have to change something
19 that you like to something that you don't like as
20 well."

21 We can limit the amount of assistance that
22 clients get there. We can say, "I'm sorry, you can

1 only get legal information. You can do everything the
2 same, and we can give you less help," and then that
3 does count as a PAI activity.

4 Or we could pull out of the clinic altogether
5 and say, "We appreciate this project so much that we're
6 not going to hurt it to meet our PAI regs." And none
7 of those options seems like a good one to me. We would
8 not do any of those, we would not operate in that way,
9 if it weren't for the LSC regs.

10 I think it's real detriment to have a
11 regulation that interferes with our ability to help our
12 clients and to work with our community partners in a
13 way that doesn't have a benefit for the clients. And
14 that's truly what is the most upsetting for me.

15 One of the questions that's been posed is how
16 LSC would know that this is a project that is geared
17 towards helping the poor. In my submission, I
18 suggested that you might look to the group
19 representation regulations, where you're looking at
20 whether it's an organization that's primary purpose is
21 to serve the income-eligible client population. I
22 think that's a useful rubric.

1 We've also suggested that you look at the
2 details of the clinic. For example, our clinics are
3 taking place in churches in our Southeastern Ohio
4 neighborhoods, and it's regarded by the bar as being a
5 low-income service.

6 I can tell you when we went out into the
7 communities and we said, "We'd like to do these pro
8 bono clinics, and we'd like for you to meet with our
9 clients," there was uproar. "You're going to steal our
10 clients. You're going to take money out of our pocket.
11 You're going to be seeing people that don't really
12 qualify."

13 Some of those same people that were completely
14 against the clinics are routine, regular volunteers
15 now, and that does not happen if our volunteers think
16 that we're seeing clients that can actually afford an
17 attorney. And in our communities, these are solo
18 practitioners who are representing the low to middle
19 income people in their communities.

20 We're not pulling from Jones Day or something,
21 where there really is no competition between the
22 clinics and the attorneys. There's true competition

1 there, and they're supported by those same people that
2 had those concerns.

3 I think if you look at the details of the way
4 the projects are crafted, you'll be able to find a way
5 to determine that our primary purpose is to serve
6 income-eligible people, and that's what we're doing.
7 There's a difference between walking out the door here
8 into Georgetown and perhaps setting up a legal clinic,
9 or in our situation, we're in a small town in rural
10 Ohio in a church where people are really only turning
11 if it's the only option that they've got.

12 So I appreciate the effort that you're taking
13 to improve these regulations, and I hope that we'll be
14 able to help you in that process. Thank you.

15 PRESIDENT SANDMAN: Thank you.

16 We don't have any questions on the webinar at
17 this point. Do the board members participating have
18 any questions? Charles?

19 MR. KECKLER: One of the things that has come
20 up with regard to this, and your comments also raised
21 it inferentially, has to do with the idea of there's a
22 full LSC screening, which we're familiar with it. And

1 then there's no screening, which is the website model.

2 Right?

3 So then you talked about limited screening
4 that you were doing. So I'm wondering, there's
5 obviously still many complications, with regard to the
6 issue of accepting it as a client case and all of that,
7 whether there is a role for limited screening such that
8 you're providing an evidentiary basis.

9 You talked about an intent to serve the poor,
10 and there's evidence about your intent. You talked
11 about the design. You're designing it for people who
12 would be the kind of people who would be eligible for
13 our programs.

14 But then there's also the issue of effect. Is
15 your intent being carried out? Is there some kind of
16 evidentiary basis that you can develop from the
17 standpoint of limited screening that can show that that
18 intent is in fact being carried out?

19 So I was thinking, well, I'm not sure what
20 exactly limited screening means in that context. I
21 think there's a lot of different things. But it seems
22 to me it would be useful in some ways to have, "are you

1 a citizen?" "Yes." "Do you have below a certain
2 threshold?" "Yes."

3 Now, that doesn't obviously satisfy true LSC
4 eligibility since some people who are not citizens are
5 eligible and some income can vary, and assets and so
6 forth, and all of that can change. But if you ask
7 those two questions and you know that about the people
8 at the clinic, would that be too onerous for them? Or
9 how would that balance out? How would that balance
10 work with something like that?

11 MS. SKILLITER: I have a response to that.
12 It's Melissa Skilliter again. That's almost exactly
13 what we're doing, and I don't believe that that's too
14 onerous.

15 The second part of that question that you
16 didn't raise is what happens when there are people
17 there that are over the regular LSC income limits. I
18 think that the first part with the level of screening
19 comes into play in two parts, the check boxes that
20 aren't the full screening.

21 But like I said, we also have volunteers doing
22 that screening in some places, and we have less quality

1 assurances when we do it that way. I think that it's
2 reliable and it's a reasonable thing to do, but it's a
3 different thing for me to say, I can guarantee if I
4 have my professional screener here, than if I have a
5 volunteer. So that's one of the levels of scrutiny
6 that I would put a pin in.

7 Then what I would also suggest is that we
8 would be able to see some people who would be over the
9 income as long as it was predominately to serve people
10 with that reduced screening that were predominately
11 eligible, so that it addresses the issue of people who,
12 like Jen said, have trudged through the snow or are
13 particularly sympathetic or, for whatever reason, the
14 volunteers there on the ground have determined that
15 it's within the purpose of the clinic to help serve
16 that person.

17 So I would say that there should be some
18 flexibility in there in seeing some people who are over
19 the income limits as well as the reduced scrutiny in
20 getting the questions answered themselves.

21 MR. WHITFIELD: John Whitfield also
22 responding, and this is not for NLADA but my own

1 personal views, I guess. I find the idea interesting.

2 If it were approached as one approach that could be
3 used, so it was a sampling or an informal survey
4 occasionally of the people who attended, and it was
5 simple like, "Are you low income? Are you a citizen,
6 or are you documented?" -- something very simple,
7 something that they could complete in 30 seconds at the
8 end of the session so that it would not interfere with
9 their participation, and that if you just did that
10 maybe occasionally.

11 Then if you found that the responses were
12 predominately eligible clients, or not ineligible, then
13 that would allow that to be counted as a permissible
14 PAI service, not a PAI case. I think that would be an
15 approach.

16 PRESIDENT SANDMAN: Board chair John Levi has
17 a question. John?

18 CHAIRMAN LEVI: Am I unmuted?

19 PRESIDENT SANDMAN: Yes, you are.

20 CHAIRMAN LEVI: I didn't have so much a
21 question, but I figured that you were nearing the end.

22 And I just wanted to say I've been listening. I think

1 this has been a terrific afternoon, and I want to thank
2 everybody for their time and their thoughtfulness.

3 Then for our management, really, are we able
4 to pilot anything going forward in response to any of
5 these three issues and see how they work? Or do we
6 have to actually make the change and then see how we go
7 from there?

8 PRESIDENT SANDMAN: I think that's something
9 we can consider and discuss, the pilot approach.

10 CHAIRMAN LEVI: Finally, and it's not really
11 relevant to the three things, I can't tell you how many
12 people come up to me and say, "If you're going to
13 change the rule, change the name, too, from private
14 attorney involvement."

15 I don't know what our panelists think about
16 that, but apparently it seems to engender some
17 confusion. I don't know if it does for them or for
18 others; I don't know what we would replace it with. So
19 I know that's off track.

20 MR. O'BRIEN: Sounds like a focus group
21 waiting to happen.

22 (Laughter.)

1 PRESIDENT SANDMAN: Virginia Martin has a
2 question or a comment.

3 MS. MARTIN: Yes, I do. Thank you. This is
4 Virginia Martin. I wanted to talk about the last part
5 of topic 3, including that matters be accepted as
6 grantee cases in order for programs to count towards
7 PAI requirements. And again, the comments that I have
8 are personal ones involving my own program. We are a
9 subgrantee of LSC funds.

10 When we do the intake screening for a case, on
11 our own find out that the person is eligible, refer it,
12 do all of that work, we can only count that case as
13 toward our PAI commitment or requirement if that case,
14 the entire case and client, become a case and client of
15 the LSC grantee.

16 It creates burdens for the LSC grantee. It
17 creates conflicts. We also have to secure permission
18 from the clients that we can disclose their
19 confidential information to the LSC grantee.

20 So I just wanted to comment on that. It would
21 seem to me that if a subgrantee is adhering to all of
22 the case handling requirements, that couldn't we count

1 those cases toward our PAI requirement without those
2 cases having to become cases of the LSC grantee?

3 PRESIDENT SANDMAN: Thank you.

4 Board member Julie Reiskin has a question or a
5 comment. Julie?

6 MS. REISKIN: I just wanted to thank the
7 panelists. Both your verbal comments and what you
8 wrote has been really, really helpful and incredible.
9 And I also echo what John said to the staff, that this
10 has been a really instructive and useful and terrific
11 webinar. So I just wanted to thank everyone.

12 PRESIDENT SANDMAN: Thank you, Julie.

13 Ken Penokie has a question or a comment.

14 MR. PENOKIE: I just want to comment on the
15 modified screening. We do that on both our internet
16 advice site, which we're not allowed to report on, and
17 our clinical program in our only pseudo-large city,
18 Traverse City.

19 What we do is we do not collect name and
20 address. All the rest of the screening goes forward
21 per LSC regulations. But by not collecting name and
22 address, we are preventing ourselves from becoming

1 conflicted for our priority cases.

2 That's an example of a modified screening that
3 could be allowed, and it has both the same purpose of
4 making sure that the LSC regulations are complied with,
5 but yet making sure that programs, especially in rural
6 areas where there is no other resource, have the
7 ability to protect their high priority case loads.

8 Right now none of the work that we do in this
9 area is reported, and it does have a chilling effect,
10 especially on our online system, which could have been
11 greatly expanded. But we have been prevented from
12 doing so because of these kind of restrictions.

13 I remind everybody that a worse case scenario
14 on these programs is that a client who may not be
15 eligible gets advice from a private attorney. We're
16 not providing the resources for that advice. We're not
17 giving that advice. It's some private attorney.

18 So it only makes sense, since the program's
19 involvement in this advice is so much less, that the
20 screening requirement be somewhat less also. Thank
21 you.

22 PRESIDENT SANDMAN: Mark, did you have a

1 comment?

2 MR. O'BRIEN: Yes. It's Mark O'Brien. I just
3 wanted to make a brief comment, that I think it's worth
4 distinguishing between the kinds of surveying and data
5 collection that we do for eligibility purposes and the
6 kind of screening and data collection that we do for
7 program effectiveness evaluation purposes.

8 I think that the trick for LSC in some ways is
9 to figure out how to incentivize programs to do the
10 latter. I don't think that some of the screening that
11 we've been talking about should be necessarily a bar to
12 service, but I think that programs should be encouraged
13 to collect information so that they can assess, over
14 time, well, are we serving -- we're doing this because
15 we're intending to serve low-income community members.

16 Do we know, after a period of time, that we're
17 accomplishing that or not?

18 We may stop or modify the service, not because
19 it fits with a regulation or not, but because in fact
20 maybe we need to find a different way to reach that
21 group of clients.

22 I think that LSC is at a point again where it

1 has made a great commitment to expanding access and
2 placing LSC's programs in partnership with other
3 justice partners in their communities to find the most
4 effective methods to accomplish that goal. And we have
5 to be careful about creating rules that would undermine
6 the programs' abilities to do just that.

7 PRESIDENT SANDMAN: Are there any other
8 questions or comments?

9 MR. WHITFIELD: I have a suggestion for a new
10 name. Involvement of the Legal Profession.

11 PRESIDENT SANDMAN: ILP?

12 MS. VAN DULMEN: I have one question.

13 PRESIDENT SANDMAN: Yes?

14 MS. VAN DULMEN: As a final comment because I
15 know we're coming to the end, I again want to thank LSC
16 for taking the time to think about and really delve
17 into these issues because it is so important.

18 I've heard from many members of NAPBPro,
19 because many people have been around a lot longer than
20 I have, that they were there back in the day, as they
21 say, and where pro bono wasn't supported, and where the
22 mandate was such a controversial thing within program.

1 And it still is in some programs, and some programs
2 still struggle.

3 But the fact that LSC is taking a critical
4 look at this and supporting pro bono and considering
5 these recommendations as well as the remainder of the
6 task force report, those blueprints, again is such an
7 important thing to promote pro bono.

8 The private attorneys who work with our
9 programs are critical, I think, to the success of legal
10 aid programs and being able to deliver legal services
11 to the poor. They're an important partner. And I
12 think they recognize that more than ever, and LSC's
13 role in providing leadership has been really critical
14 in helping them be empowered to feel that they have a
15 part of the responsibility to serve the poor. It's not
16 just the legal aid programs.

17 So the role that you have taken is really
18 important. And in particular, I heard Mr. Sandman talk
19 about going to Congress a couple times. And that
20 conversation or the things that I heard when he was
21 talking about that were so important, I think, for
22 legal aid programs to understand how the dollars are so

1 competitive at Congress.

2 I think legal aid programs stand behind Legal
3 Services Corporation and want to do our best to show a
4 good face. And I think pro bono is a place where our
5 programs can shine in Congress because we involve the
6 private bar. We involve the private sector as well as
7 the public sector.

8 I am grateful that your allowing pro bono to
9 shine, selfishly because I love pro bono, and also
10 selflessly because I think our clients so greatly need
11 this. And I'm grateful. That's mostly my point.
12 Thank you.

13 PRESIDENT SANDMAN: Thank you.

14 I'd like to thank all of our panel members for
15 their very thoughtful written comments and for your
16 equally thoughtful oral comments today. It's been very
17 helpful to our deliberations.

18 I'd also like to thank Mark Freedman and the
19 Office of Legal Affairs for their work in organizing
20 and facilitating this workshop.

21 MR. KECKLER: Thank you. And I would now,
22 with my own personal thanks and the thanks of the

1 Operations and Regulations Committee, bring this
2 rulemaking workshop to a close. Thank you all.

3 (Whereupon, at 4:26 p.m., the workshop was
4 concluded.)

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